

MAHERE PŪTEA Ā-TAU 2022/23

Annual
Budget
2022/23

(Year two of the 10 Year Plan 2021-2031)

[PNCC.GOV.T.NZ/ANNUALBUDGET](https://pncc.govt.nz/annualbudget)

This Annual Budget¹ was adopted by the Council on 29 June 2022 in accordance with the Local Government Act 2002.

The Annual Budget states the Council's intentions. It is based on the Council's best information and planning at the time it was developed. If circumstances change, the Council may have to change its intentions. This is especially the case in light of current uncertain economic conditions.

All the decisions in this document are reviewable, especially during future 10 Year Plans and Annual Budgets².

This is made clear in the Local Government Act 2002, Section 96:

1. The effect of a long-term plan and an annual plan adopted by a local authority is to provide a formal and public statement of the local authority's intentions in relation to the matters covered by the plan.
2. A resolution to adopt a long-term plan or an annual plan does not constitute a decision to act on any specific matter included within the plan.
3. Subject to section 80, and except as provided in section 97, a local authority may make decisions that are inconsistent with the contents of any long-term plan or annual plan.
4. No person is entitled to require a local authority to implement the provisions of a long-term plan or an annual plan.

1 The Council uses the term "Annual Budget" to represent the 'Annual Plan' required under the Local Government Act 2002

2 The Council uses the term 'Annual Budgets' to represent the 'Annual Plans' required under the Local Government Act 2002

Matawhānui Papaioea
Palmerston North vision

He iti rā, he iti pounamu

Small city benefits, big city ambition

Whāinga 1: He tāone auaha, he tāone tiputipu

Goal 1: An innovative and growing city

Whāinga 2: He tāone whakaihiihi, tapatapahi ana

Goal 2: A creative and exciting city

Whāinga 3: He hapori tūhonohono, he hapori haumaruru

Goal 3: A connected and safe community

Whāinga 4: He tāone tautaiiao

Goal 4: An eco city

Whāinga 5: He Kaunihera ahunui, whakamana i te iwi

Goal 5: A driven and enabling Council



INTRODUCTION

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Section 1 IMPLEMENTING THE 10 YEAR PLAN

This shows what we're planning to do, and how much it is expected to cost to implement year 2 of the 10 Year Plan.

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Tūturu Pūmau meeting house on the Te Hotu Manawa o Rangitāne o Manawatū Marae

HE MIHI

Kei te mihi ake ki te pae maunga o Tararua me tōna taumata Te Ahu ā Turanga.

Ko te awa e rere mai nei ko Manawatū. Ko Tānenuiarangi te tangata, ko Rangitāne te iwi, no reira ka tuku whakamihi ki te iwi o Rangitāne e pupuri nei i te mauri o tēnei whenua.

Tini whetu ki te rangi, Rangitāne ki te whenua.

Tihei Mauriora!

The Palmerston North City Council respectfully acknowledges the local iwi Rangitāne and their customary relationship to this area, and appreciates their manaakitanga of this City and all of the people who have made it their home.

The Council remains committed to fostering and strengthening our partnership with Rangitāne.

A message from the Mayor and Chief Executive

Planning in uncertain times

Kia Ora

Over the past two years we've remarked on the unsettling times we're in and the uncertainties we face - and this year is no different. Ongoing impacts of Covid-19, the shortage of staff and contractors, supply chain issues, inflation far higher than predicted and increasing interest rates are hitting Councils across the country.

The other factor Palmerston North is facing is the recent revaluations in our city, which has seen land values increase by more than 100 per cent in some areas, and therefore significant rate increases for many of our homeowners.

Our residents and businesses are telling us they're struggling, and we're also facing the same pressures when it comes to maintaining our services. It's a catch 22.

People often like to say that Council doesn't listen to the voices of their community. But this year's Annual Budget shows that couldn't be further from the truth.

During April we consulted with our community on our budget and our proposed increase of 8.3 per cent in the total rates required to fund it.

We had more submissions than we've received before on an Annual Budget, and in late May we spent two days hearing from submitters and then 15 hours debating the budget.

We listened and we acted.

We looked programme by programme and cut or deferred work. We made a significant number of changes and got the increase in the total rates down to 5.8 per cent. In an effort to further moderate the rates increases revaluations brought on some residential ratepayers we also decided to make two further changes to the structure of the rating system. Despite these changes some people will still have significant rate increases, but we tried our hardest to make the distribution fairer and cut non-essential work.

These are challenging times, and our community can take heart that while we continue to deliver key services and facilities and strive to meet our

strategic goals, while some non-essential things have been put on the backburner as we adjust to the uncertainties and challenges, we all face.

Despite the unknowns over the past couple of years, we have achieved some great things and Palmerston North continues to be a regional star in terms of its growth and economic development. And, it's still a great place to live, work and play.

While the next year is likely to be hard for everyone, our residents are strong, resilient and connected. Our community has rallied together to support each other over the past couple of years, and we have no doubt that that will continue to be the case.

Ngā mihi nui,



Mayor
Grant Smith



Acting Chief Executive
Chris Dyhrberg

The Consultation Process

The Council decided to engage on the Annual Budget with the key issue being to highlight the impact of the 2021 city revaluation on the incidence of rates and to obtain feedback on the Council's proposed changes to the rating system designed to help moderate the impacts on rates for those in the residential sector. The engagement material also highlighted the key proposed changes to the timing of the delivery of capital programmes.

As is usual the Consultation Document (CD) and engagement material indicated the Council would be reviewing and reassessing its assumptions about costs, revenues and the availability of external resources to deliver services and programmes as part of the process of finalising the budget.

The consultation process was more restricted than initially planned due to the limitations placed on gatherings by the government as part of its response to the Covid-19 pandemic.

Copies of the Consultation Document and supporting information were made available on the Council's website, at the Customer Service Centre and libraries. Radio advertising, newspaper articles and Facebook posts encouraged people to have their say. The public then had the option of making a submission and speaking to a Council Hearings Committee.

Due to Covid-19 concerns consultation sessions were run online this year. There were 6 online Teams sessions held. The first of these was an opportunity for the public to speak directly to Elected Members and five others covered different sectors across the

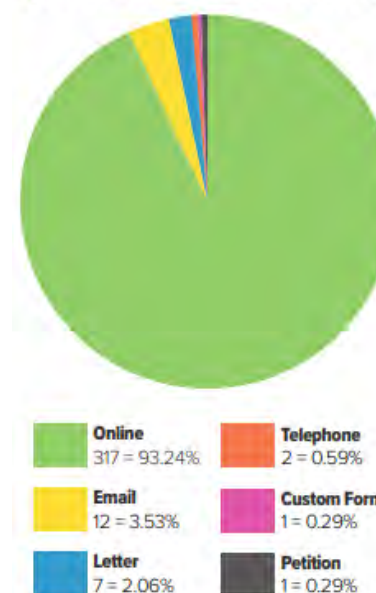
Community including Sport, Environment, Community Services, Arts and Business. To encourage as many people to attend as possible emails with information and links to the sector sessions were sent out to relevant interest groups including Sport Manawātū, Palmerston North Community Services Council, Environment Network Manawātū, Square Edge Community Arts and the Manawātū Business Chamber. This year we also did a Facebook Live event. During the session, the panel answered questions live on Facebook from the public. This was a great way to engage with the community, and help address some of their concerns and questions.

A total of 340 submissions were received representing 914 signatures. Social media as well as more traditional methods were used to raise awareness of the budget and promote the different ways for people to provide feedback (refer graph). 26 of the 340 submitters presented to six hearing sessions.

All submitters will receive a letter responding to the issues raised in their submission. A summary of submissions has also been prepared, which details the

Council's decisions about the issues raised in submissions received.

The variety of ways the public made submissions



THE FOLLOWING BRIEFLY OUTLINES SOME OF THE COMMON ISSUES RAISED IN SUBMISSIONS

Proposed Rates Increase

304 submitters commented. Most (295) were against the increase. Many submitters commented their rates were increasing more than the 8.3% proposed increase in total rates and the Council's material did not clearly identify the reason for this. Many thought this outcome was unfair and provided suggestions about how they thought the Council should address this. They believed it was an inappropriate time (due to the pandemic, inflation and current economic climate) for the Council to be undertaking what they considered to be non-essential works.

Capital v Land Value based rates

43 submitters commented. Most supported the idea of a change to a capital-value based system and note that rates are a means of paying for services across the city and there was no logical correlation between this and the value of the land.

"Planter-Box" Cycle Lane Barriers

40 submitters commented on the temporary cycle lane barriers in Main St with 37 of them against the initiative. Most commented on the safety issues relating to them.

Vogel Street Improvements

There were 2 formal submissions, one in the form of a petition with over 500 signatures supporting improvements to the road quality on Vogel Street.

Staff Remuneration

26 submitters commented with most believing there needed to be restraint in the staff remuneration budget with some suggesting pay freezes in the current economic environment.

CHANGES THE COUNCIL MADE IN FINALISING THE ANNUAL BUDGET, AS A RESULT OF CONSULTATION OR THROUGH ITS FINAL DECISION-MAKING PROCESS

Changes from year 2 of the 10 Year Plan (that were included in Consultation Document (CD))

The CD outlined the difficulties the Council was facing in planning in these uncertain times. These ranged from increasing interest and inflation rates, supply and contractor shortages, Covid-19 impacts and proposed government reforms. The proposed budget included an assumption total rates income needed to increase by 8.3% (compared with 8.1% projected in the 10 Year Plan).

The CD proposal included the following components:

Changes to operating income and expenses:

- Increased the interest rate assumption for Council debt from 2.8% to 3.1% but reducing the assumed level of borrowing due to delays in capital expenditure programmes
- Slightly increased revenue assumptions for parking, building, planning and animal control offset by lower revenue from sale of glass recycling
- Increased provision for staff remuneration to fund increasing services and to be able to

recruit and retain staff in a very competitive market

- Provision for an increased investment in health and safety to ensure Council is meeting its obligations
- Increased provision for insurance premiums due to increasing asset values
- New or increased programmes for growth planning, events funding, preserving City heritage, contamination of recycling and community relief efforts post Covid-19.

Major changes to timing of some capital programmes:

The impacts, primarily of Covid-19, meant a reassessment of what is realistically achievable and a budgetary assumption that \$25 million of incomplete programmes for 2021/22 would need to be carried forward to 2022/23 and \$12 million to 2023/24. Also, that \$44 million of work originally planned for 2022/23 would be deferred to later years.

Other proposed changes to capital expenditure programme:

Increased budgetary provisions for:

- Improving audio visual equipment in the Council chamber
- upgrading filter screens at the wastewater treatment plant
- heating and ventilating social housing units to meet Healthy Homes standards
- finalising the construction of the new units and community lounge at Papaioea Place
- upgrading the Lido filtration system
- completion of the upgrade of James Line now (rather than in 2025) to avoid high maintenance costs
- critical equipment to ensure compost processing meets allowable methane standards

Reduced budgetary provision:

- Lower project scope for Streets for People programme in the central city

Changes that were made during the budget finalisation process following consideration of submissions

Conscious of the feedback received through the consultation process officers and elected members were determined to find ways of moderating the impact of increased rates on those most affected, particularly those residential ratepayers whose land values increased significantly more than the average.

As far as the rates system is concerned the Council faced a limited choice in terms of options. Many submitters had made suggestions but most of them were not legislatively possible. The original proposal already included changes to the differential rating surcharges and a reduction in the Uniform Annual General Charge (UAGC) from \$500 to \$300. The Council believed it needed to change these two aspects of the rating system even further and decided to increase the differential surcharge for commercial/industrial properties and to reduce the UAGC to \$200. Collectively these changes mean the residential and commercial/industrial sectors will pay a similar proportion of the total rates in 2022/23 as they have paid in 2021/22. Individually though some will still experience significant increases in rates whilst others will have decreases. These increases will primarily occur where land values have increased significantly more than the average.

The effects of these changes can be seen graphically on page 13.

Most submitters believed that in view of the economic and other uncertainties they are facing the Council should not be undertaking what they considered to be non-essential work.

Consistent with its financial strategy and its obligations to act in a financially prudent manner the Council believed it needed to continue to maintain and renew core assets (where materials and contractors were available to undertake the work). But it recognised there were opportunities to slow down or defer some programmes or finance them in a different way.

Principally due to the lack of materials, staff and contractors the Council is projecting it will end the 2021/22 year with an operating cash surplus. Council's usual policy is to apply any such surplus to reduce external borrowing. However, in an effort to reduce the rates increase, Council has decided it will depart from policy on this occasion and budget to use \$1.67 million of the expected surplus to fund operating programmes in 2022/23.

The twelve programmes in this category comprised eight that were already in the proposed budget plus new programmes to complete the accessibility assessment of council infrastructure (\$200k), provide water safety improvements at the Manawatu River (\$15k), undertake a Traffic & Parking Bylaw review (\$30k) and prepare a Civic & Cultural Precinct masterplan (\$220k).

Reductions to the operating budget included:

- Staff remuneration (\$2m)
- Health and safety improvement programme (\$500k)
- Business assurance consultancy (\$35k)
- Palmy Proud production & distribution (\$27k)
- Provision for additional waste levy income (\$288k)
- Walkways & shared paths (art & heritage trails) (\$6k)
- Electronic district plan (\$144k)
- Active transport innovation (\$52k)
- Heritage advisory panel (\$135k)
- Section 17A LGA reviews (\$30k)
- Cats – public education & colonies management (\$15k)
- Development contribution fees – support for community groups (\$23k)
- Placemaking co-created project (\$15k)
- Diversion of waste from landfill investigation (\$207k)
- Three waters public education – water (\$41k)
- Palmy Unleashed (\$37k)

Increases to the operating budget included:

- Reinstatement of support for the City Ambassador programme (\$34k)

Due to on-going market changes the assumed interest rate for Council's external borrowing was further increased from 3.1% to 3.4%. Despite recent significant increases in inflation no further adjustment has been made to the budget inflation assumption. It

is recognised this increases the risk the Council will not be able to deliver services within budget during 2022/23 but actual performance will be reviewed during the year and if required action taken to address this.

Deferments and /or reductions were made to the capital expenditure programme as follows:

- Streets for People project (\$2.924m)
- Manawatu River Park – Waterfront Precinct Lighting (\$890k)
- Land purchase associated with streams and channels (\$207k)
- City growth – City Reserves – Manawatu River Park (\$703k)
- Lido backwash compliance (\$696k)
- Minor transport improvements (\$35k)
- Carpark infrastructure improvements (\$490k)
- Library shelving, furniture & equipment renewals (\$67K)
- Library materials renewals (\$21k)
- Libraries interior design renewals (\$92k)
- Community centres renewals (\$108k)
- Digital technology renewals (\$21k)
- Community agency facilities renewals (\$70k)
- Memorial Park renewals (\$104k)
- Wastewater trunk main renewals (\$500k)
- Civic Administration building renewals (\$201k)
- Plant & vehicle replacements (\$72k)

New and/or increased programmes were added for the following:

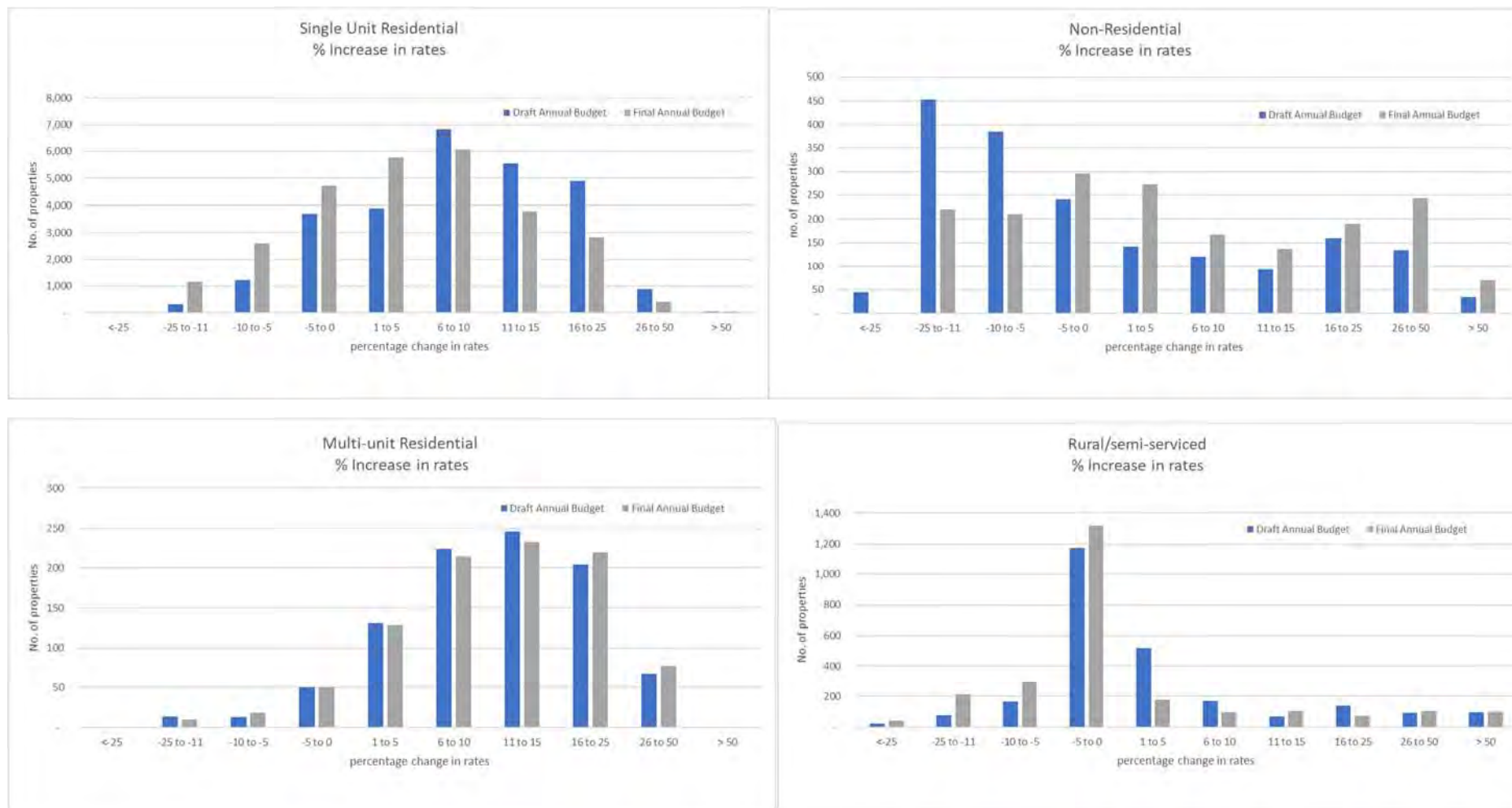
- To address street racer issues - two-year programme (\$150k p.a.)
- Parks & reserves shade development (\$40k p.a.) brought forward from years 4-10 of the 10 Year Plan
- Footpath renewal – increase on-going budget by \$150k p.a.
- Noise measuring equipment for noise complaints (\$26k)
- Traffic safety improvement plan for Botanical Road/College Street intersection (\$15k)
- New animal shelter (\$605k)
- James Line improvements (\$131k)
- Whakarongo – intersection upgrades (\$258k)
- Urban growth – Ashhurst – Custom St (\$2.78m)
- Closed landfill & transfer stations (\$56k)
- Sports pavilion & changing room renewals (\$45k)
- Holiday Park renewals (\$100k)
- Wastewater treatment plant building renewals (\$68k)
- Wastewater pumping stations building renewals (\$12k)
- Water mains renewals (\$606k)
- Water treatment plant building renewals (\$19k)
- Water pump station building renewals (\$4k)

Provisions for carry forwards from 2021/22

Included in the 2022/23 budget is provision to carry forward the incomplete component of a number of capital programmes from 2021/22. These are shown in the individual activity section with “c/fwd” in the programme name. The sums involved have been forecast for the purposes of finalising the Annual Budget and will be revised for management and reporting purposes once the actual position at 30 June 2022 is known. Carry forward provisions included amount to \$4.2m for capital renewal programmes and \$28.1m for capital new programmes.

The final outcome of the changes was that the total rates income will need to increase by 5.8% (compared with the 8.3% increase consulted on).






All of the changes are incorporated in the financial statements and programmes scheduled in the activity pages of the budget document.



What we provide and what it costs the average residential ratepayer

Rates are made up of two parts, a fixed part which is the same for each property and a variable part based on the land value.

For 2022/23 the cost for providing some key council services, which we call the fixed part of your rates, is made up of the following:

CHARGE TYPE	CHARGE 2021/22	CHARGE 2022/23	WHAT IT PAYS FOR
 UNIFORM ANNUAL GENERAL CHARGE (UAGC)	\$500	\$200	Contributes to paying for all other Council services and acts as a way of ensuring properties contribute a more equal share of cost rather than it all being based on land value
 WATER	\$307	\$348	The cost of providing water
 WASTEWATER	\$296	\$284	The cost of treating and disposing of wastewater
 KERBSIDE RECYCLING	\$130	\$129	The cost of kerbside recycling
 RUBBISH AND PUBLIC RECYCLING	\$66	\$92	General rubbish and recycling costs including transfer stations, cleaning up illegal dumping, community education

How your money is spent

How we spend the average residential city ratepayer's rates each week (based on the budget for 2022/23).



\$9.05
15.82%

Active communities

Central Energy Trust Arena, reserves, sportsfields, swimming pools, support to recreation groups



\$7.60
13.29%

Transport

Roads, footpaths, shared pathways, streetlights



\$6.69
11.70%

Water

Treatment, storage, distribution



\$5.46
9.55%

Wastewater

Collection, treatment, disposal



\$4.36
7.63%

Governance and active citizenship

Mayor and Councillors, Council meetings, consultation, plans (including District Plan) and strategies, iwi relationships



\$4.11
7.19%

Libraries

City and branch libraries, mobile library, youth space



\$4.25
7.43%

Resource recovery

Kerbside recycling, rubbish and public recycling



\$3.63
6.35%

Arts and heritage

Arts, culture and heritage facilities (including Te Manawa, Regent) and support



\$4.00
7.00%

Connected communities

Community centres, Central Energy Trust Wildbase Recovery, public toilets, support to community groups, support to community and commemorative events and social housing



\$2.07
3.62%

Economic development

Economic development, international relations, Conference and Function Centre, city marketing, economic events



\$1.62
2.83%

Stormwater

Flood protection

Horizons Regional Council is responsible for Manawatū River and Mangaone Stream flood protection



\$0.71
1.25%

Organisational performance and strategic investments

Organisational support, Civic Administration Building and strategic investments



\$1.67
2.92%

City growth

Building and planning services, housing and future development, urban design



\$0.64
1.12%

Eco-City

Environmental sustainability, Manawatū River and environs (including Esplanade), climate change mitigation and adaption



\$0.77
1.34%

Safe communities

Animal control, civil defence and safer community initiatives



\$0.27
0.47%

City shaping

City centre, citymaking, place activation



\$0.28
0.49%

Cemeteries

Cemeteries and crematorium



\$57.18

per week for an average ratepayer

Financial Overview and Statements

Overview

The Council's Annual Budget¹ covers the period 1 July 2022 to 30 June 2023. It incorporates operating and capital expenditure for the period for the core Council entity - consolidated statements have not been prepared to include subsidiaries. In this section financial information is provided at a summary level but more detailed information for each activity and group of activities is included throughout the document.

Financial Strategy

The 10 Year Plan includes the Council's overall Financial Strategy which comprises the following elements:

- Making sure the Council's long-term financial position is sustainable (though it is noted that if the Council retains responsibility for delivering the wastewater treatment and disposal (Nature Calls) project (rather than the government's proposed new water entity) the present 10 Year Plan is not financially sustainable)
- Recognising inter-generational funding requirements
- Managing debt within defined levels
- Maintaining the infrastructure provided for the City by previous generations, for the use by current and future generations

- Ensuring financial capacity for future generations so they are able to fund high-priority programmes
- Timely provision of new infrastructure that builds capacity and enables the City to harness new development opportunities while avoiding the risks associated with over provision

The Financial Strategy has close links with the 30 Year Infrastructure Strategy which is also contained in the 10 Year Plan.

Consistent with the Financial Strategy and its associated funding and financial policies, the Annual Budget achieves the following:

- In general terms maintains the current level of service for each of the Council activities
- An ability to maintain the condition of the City's infrastructure so that it is not being run down
- Forecasts net debt at 30 June 2023 of \$230.75m - \$34.9m less than assumed in the 10 Year Plan (based on a forecast balance at 1 July 2022 of \$176m).
- An increase in the total rates requirement for 2022/23 of 5.8% - compared with 8.1% forecast in the 10 Year Plan.

To provide a degree of certainty to ratepayers the Financial Strategy sets limits on rate increases throughout the term of the 10 Year Plan. In addition, it sets limits on what the Council considers to be sustainable levels of debt.

¹ The Council uses the term "Annual Budget" to represent the 'Annual Plan' required under the Local Government Act 2002

The table below shows the key financial parameters for the Annual Budget compared with those for 2022/23 in the 10 Year Plan.

Parameter	10 Year Plan	Annual Budget	Limit
Increase in total rates	8.1%	5.8%	8.4% ²
Net debt as a % of total assets	12.9%	10.7%	< 20%
Net debt as a % of total revenue	172%	151.1%	< 200%
Net interest as a % of total revenue	4.4%	4.4%	< 15%
Net interest as a % of annual rates income	5.7%	5.8%	< 20%

² Based on September 2021 BERL local government cost indicator of 2.4% plus 3% plus 2.6% (to fund increased renewals) and a rating base growth assumption of 0.4%. The 10YP assumed a limit of 9.2% based on a cost indicator of 2.9% plus 3% plus 2.9% (for increased renewals) and a rating growth assumption of 0.4%.

Forecast Financial Statements

The financial information contained in the Annual Budget is a forecast for the purposes of Public Benefit Entity (PBE) Financial Reporting Standard (FRS) 42. This information may not be appropriate for purposes other than those described. It has been prepared on the basis of assumptions (refer to Significant Forecasting Assumptions in section 2) as to future events that the Council reasonably expects to occur, associated with the actions it reasonably expects to take, as at the date the forecast was prepared. The actual results are likely to vary from the information presented and may vary materially depending upon the circumstances that arise during the period. The Annual Budget has been prepared in accordance with generally accepted accounting practice and the Council's accounting policies are outlined in section 3 of the 10 Year Plan. The policies incorporate the latest PBE accounting standards and the changes have had no material effect.

The Funding Impact Statements in section 2 have been prepared in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014. The regulations are not consistent with generally accepted accounting practice.

Rates revenue includes revenue from metered water and is included net of any remissions

granted under the Council's Rates Remission Policy. Remissions of \$0.25 million pa have been assumed.

Legislation states that councils are required to operate a 'balanced budget' i.e. income must equal or exceed expenditure (and expenditure must include non-cash items such as depreciation). However, if a council determines that it is prudent not to have a 'balanced budget' (i.e. an operating surplus is not required), it must make a formal decision to that effect. The decision must be a prudent one and have included consideration of levels of service and useful lifespan of assets. There are grounds for not having a surplus every year to avoid building up unnecessary cash reserves. Council's asset management plans ensure the Council is appropriately planning for renewals and its financial strategy is to make adequate financial provision to fund renewals from rates revenue. Council is making provision to fund from revenue \$28.3m for capital renewals during 2022/23.

The Council's Prospective Statement of Comprehensive Revenue and Expense (next page) shows that including capital revenue of \$12.9 million there is a surplus of \$0.13 million for the year. The Council interprets this as meaning the balanced budget test is met.

However, the Disclosure statement on page 21 shows the Council will not meet the balanced budget benchmark of 100% - with a projected outcome of 97.4%. The main reasons for this are the Council has decided the budgeted cost of the planned new financial reporting system will be funded from rates over seven years rather than in a single year. In addition, it has decided that \$1.67 million of operating programmes for 2022/23 will be funded from cash surpluses from 2021/22. The Council considers this to be a prudent and reasonable approach.

These forecast financial statements were authorised for issue by Palmerston North City Council on 29 June 2022.

Palmerston North City Council is responsible for these forecast financial statements, including the appropriateness of the assumptions underlying the forecast financial statements and all other disclosures.

Because the figures are rounded to the nearest thousand dollars, it may appear that they do not add up, but the total represents the sum of the individual forecast amounts.

The following tables show the financial implications of providing all of the Council's services:

PROSPECTIVE STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s
REVENUE			
OPERATING REVENUE			
109,059	Rates	117,887	115,370
17	Interest & Dividends	17	17
4,887	Operating Subsidies & Grants	4,808	5,286
30,184	Other Operating Revenue	31,610	31,933
144,147		154,323	152,606
CAPITAL REVENUE			
14,162	Capital Subsidies & Grants	13,632	8,341
2,090	Development Contributions	2,588	2,588
2,000	Vested Assets	2,000	2,000
18,252		18,220	12,929
162,398	TOTAL REVENUE	172,542	165,535
Expenses			
111,497	Expenses	115,782	119,815
52,364	Employee Remuneration	53,960	57,177
1,023	Elected Member Remuneration	1,049	1,116
11,624	Professional service costs	12,021	9,892
46,486	Other Expenses	48,752	51,630
5,090	Interest	6,775	6,731
38,210	Depreciation and amortisation	40,368	38,858
154,797	TOTAL EXPENSES	162,924	165,404
7,601	SURPLUS/(DEFICIT)	9,618	131
Other Comprehensive Revenue and Expense			
7,066	Gain on property revaluations	21,948	46,871
14,667	TOTAL COMPREHENSIVE REVENUE AND EXPENSE	31,566	47,002
8.2%	RATES INCREASE	8.1%	5.8%

PROSPECTIVE STATEMENT OF CHANGES IN EQUITY

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s
1,697,304	Opening Balance	1,711,972	1,831,260
14,667	Total Comprehensive Revenue and Expense	31,566	47,002
1,711,972		1,743,537	1,878,262
Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s
2,750	RATES REVENUE SHOWN ABOVE INCLUDES THE FOLLOWING AMOUNTS FOR METERED WATER REVENUE	2,800	2,800

PROSPECTIVE STATEMENT OF FINANCIAL POSITION

Budget 2021/22 \$'000s		2022/23 10YP \$'000s	2022/23 AB \$'000s
13,920	Current Assets	13,920	17,192
	<u>NON-CURRENT ASSETS</u>		
13,926	Investments in CCOs and industry companies	13,052	14,500
4,550	Investment Property & Other Financial Assets	5,424	6,396
1,937,344	Property, Plant & Equipment	2,022,246	2,113,339
1,969,741	TOTAL ASSETS	2,054,642	2,151,427
37,388	Current Liabilities	37,388	34,679
	<u>NON-CURRENT LIABILITIES</u>		
6,648	Employee Entitlements	6,648	6,273
212,347	Term Liabilities	265,683	230,749
1,386	Provisions	1,386	1,464
	<u>EQUITY</u>		
1,063,037	Retained Earnings	1,072,655	1,070,376
648,935	Other Reserves	670,883	807,886
1,969,741	TOTAL LIABILITIES/EQUITY	2,054,642	2,151,427

PROSPECTIVE STATEMENT OF CASH FLOWS

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s
	OPERATING ACTIVITIES		
	Cash Provided:		
109,059	Rates	117,887	115,370
17	Interest	17	17
	Dividends		
4,887	Operating Subsidies & Grants	4,808	5,286
30,184	Other Revenue	31,610	31,933
14,162	Capital Subsidies & Grants	13,632	8,341
2,090	Development Contributions	2,588	2,588
	Cash Disbursed:		
(5,090)	Interest	(6,775)	(6,731)
(111,497)	Expenses	(115,782)	(119,815)
43,811		47,986	36,989
	INVESTING ACTIVITIES		
	Cash Provided:		
-	Investment Reductions	-	-
5,000	From Asset Sales	3,075	5,000
	Cash Disbursed:		
(97,994)	Capital Expenditure	(104,396)	(96,737)
-	Investments	-	-
(92,994)		(101,321)	(91,737)
	FINANCING ACTIVITIES		
	Cash Provided:		
49,184	Borrowing	53,336	54,748
	Cash Disbursed:		
-	Loan Repayment	-	-
49,184		53,336	54,748
-	Net Increase / (Decrease)	-	-
679	Cash at beginning	1,279	500
679	CASH AT YEAR END	1,279	500

Annual Budget (Plan) Disclosure Statement

For the year ending 30 June 2023

What is the purpose of this statement?

The purpose of this statement is to disclose the Council's planned financial performance in relation to various benchmarks to enable the assessment of whether the Council is prudently

managing its revenues, expenses, assets, liabilities, and general financial dealings.

The Council is required to include this statement in its annual plan in accordance with the Local Government (Financial Reporting and Prudence)

Regulations 2014 (the regulations). Refer to the regulations for more information, including definitions of some of the terms used in this statement.

Benchmark		Planned	Met
Rates affordability benchmark - increases	Total rates will increase by no more than the Local Government Cost Index (LGCI) plus the growth in the rating base plus 3% (to fund the cost of higher standards and new services) plus an allowance for increased funding of asset renewal	5.8%	Yes
Debt affordability benchmark	Net external debt as a percentage of total assets will not exceed 20%	10.7%	Yes
Debt affordability benchmark	Net external debt as a percentage of total revenue will not exceed 200%	151.1%	Yes
Debt affordability benchmark	Net interest as a percentage of total revenue will not exceed 15%	4.4%	Yes
Debt affordability benchmark	Net interest as a percentage of annual rates income will not exceed 20%	5.8%	Yes
Debt affordability benchmark	Liquidity available will exceed 110% of existing external debt	118%	Yes
Balanced budget benchmark	100%	97.4%	No
Essential services benchmark	100%	271.5%	Yes
Debt servicing benchmark	10%	4.2%	Yes

NOTES

1 Rates affordability benchmark

- (1) For this benchmark:
 - (a) The Council's planned rates income for the year is compared with a quantified limit on rates contained in the Financial Strategy included in the Council's 10 Year Plan
 - (b) The Council's planned rates increases for the year are compared with a quantified limit on rates increases for the year contained in the Financial Strategy included in the Council's 10 Year Plan.
- (2) The Council meets the rates affordability benchmark if:
 - (a) Its planned rates income for the year equals or is less than each quantified limit on rates
 - (b) Its planned rates increases for the year equal or are less than each quantified limit on rates increases.

2 Debt affordability benchmark

- (1) For this benchmark, the Council's planned borrowing is compared with quantified limits on borrowing contained in the Financial Strategy included in the Council's 10 Year Plan.
- (2) The Council meets the debt affordability benchmark if its planned borrowing is within each quantified limit on borrowing.

3 Balanced budget benchmark

- (1) For this benchmark, the Council's planned revenue (excluding development contributions, vested assets, financial contributions, gains on derivative financial instruments, and revaluations of property, plant, or equipment) is presented as a proportion of its planned operating expenses (excluding losses on derivative financial instruments and revaluations of property, plant, or equipment).
- (2) The Council meets the balanced budget benchmark if its revenue equals or is greater than its operating expenses.

4 Essential services benchmark

- (1) For this benchmark, the Council's planned capital expenditure on network services is presented as a proportion of expected depreciation on network services.
- (2) The Council meets the essential services benchmark if its planned capital expenditure on network services equals or is greater than expected depreciation on network services.

5 Debt servicing benchmark

- (1) For this benchmark, the Council's planned borrowing costs are presented as a proportion of planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant, or equipment).
- (2) Because Statistics New Zealand projects that the Council's population will grow slower than the national population growth rate, it meets the debt servicing benchmark if its planned borrowing costs equal or are less than 10% of its planned revenue.



SECTION 1
IMPLEMENTING
THE 10 YEAR PLAN

SECTION 1

This shows what we're planning to do, and how much it is expected to cost to implement Year 2 of the 10 Year Plan.

GOALS, STRATEGIES AND PLANS

Groups of Activities and Goals	
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Goal 1 He tāone auaha, he tāone tiputipu Innovative and Growing City	
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Strategic Transport (Roading)	34
Goal 2 He tāone whakaihihi, tapatapahi ana Creative and Exciting City	
Active Communities	40
Arts, and Heritage	45
City Shaping	47
Goal 3 He hapori tūhonohono, he hapori haumarū Connected and Safe Community	
Connected Communities	49
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Goal 4 Te tāone tautaiāo Eco-City	
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Goal 5 He Kaunihera ahunui, whakamana i te iwi Driven and Enabling Council	
Good Governance and Active Citizenship	73



Groups of Activities – Introduction

What we are planning to do during 2022/23 (year two of the 10 Year Plan) and why

The Council wants Palmerston North to be recognised for the great quality of life that its residents enjoy, and at the same time, for them to have all the lifestyle, education and business opportunities that are available in much larger cities.

This is summed up by Council's Vision: Palmerston North: **Small city benefits, big city ambition.**

Vision: Small city benefits, big city ambition					
Goals:	An Innovative and Growing City	A Creative and Exciting City	A Connected and Safe Community	An Eco City	A Driven and Enabling Council
Strategies:	Innovative and growing city	Creative and liveable	Connected communities	Eco city	Driven and enabling council
Plans:	Transport City growth Economic development	Active Communities City shaping Arts and heritage	Connected communities Safe communities	Environmental sustainability Waters Climate change Resource recover Manawatu river	Performance Governance and active citizenship

The Council works on these Strategies and Plans through Activities. Activities are defined in the Local Government Act as goods and services provided by the Council. The Act requires similar Activities to be put together into Groups of Activities for budget purposes.

A guide to the programmes within this section

Rounding

Because the figures are rounded to the nearest thousand dollars, it sometimes appears that they do not add up, but the total represents the sum of the individual forecast amounts.

Operating programmes

Individual operating programmes occasionally generate additional revenue streams for the Council. For this reason, the figures shown in relation to the programme reflect the planned net amount that the Council will fund from rates.

In the Summary Activity Financial Statements the revenue and expenses from the programme are included in the relevant categories, along with all the other revenue and expenses to fund the Activity.

Capital programmes

Since individual capital programmes result in the Council creating an asset (capital new), or replacing an existing asset (capital renewal), the

total cost is shown in the programme schedules. The total of all budgeted external funding for all capital programmes within an Activity is deducted from what is shown as the 'Total' to show what the Council plans to contribute (shown as 'Funded by Council [Rates and Borrowing]').

Programme descriptions

For a more detailed description of the programmes, see our website pncc.govt.nz search Annual Budget or ask for a copy through the Customer Services Centre on 06 356 8199.

Information/main reason for change

Where a programme has changed from the 10 Year Plan, a reason has been noted.

Abbreviations

The following abbreviations appear throughout this section:

10YP - 10 Year Plan
AB – Annual Budget

Key

Below is the key to the symbols you will see alongside each programme within this section.

WHAT'S IN

No change to timing - any budget change indicated



WHAT'S OUT (DELETED)

Explanation indicated



WHAT'S BEING DONE LATER

New year and explanation indicated



WHAT'S BEING DONE EARLIER

New year and explanation indicated



WHAT'S NEW IN 2022/23



Activity Financial Statements

WHOLE OF COUNCIL

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s
REVENUE			
Innovative & Growing City			
6,049	City Growth	6,200	6,440
1,136	Economic Development	1,164	1,164
Creative & Exciting City			
2,813	Active Communities	3,197	3,172
96	Arts and Heritage	98	98
	City Shaping		
Connected & Safe Community			
4,789	Connected Communities	4,911	5,014
866	Safe Communities	887	947
Eco-City			
-	Climate change mitigation and adaption	-	-
-	Environmental sustainability	-	-
10	Manawatu River	10	10
3,105	Resource Recovery	3,232	3,360
Transport			
8,825	Roading	9,139	9,385
1,197	Active and Public Transport	1,181	1,111
95	Water	98	96
1,431	Wastewater	1,243	1,363
6	Stormwater	6	6
Driven & Enabling Council			
220	Governance and Active Citizenship	360	360
401	Organisational performance	410	410
4,051	Strategic Investments	4,298	4,298
35,088	TOTAL REVENUE	36,436	37,236

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s
EXPENSES			
Innovative & Growing City			
9,847	City Growth	10,181	10,289
5,477	Economic Development	5,660	5,692
Creative & Exciting City			
20,466	Active Communities	21,243	23,406
8,914	Arts and Heritage	9,191	9,692
624	City Shaping	1,018	530
Connected & Safe Community			
23,022	Connected Communities	23,676	24,297
2,274	Safe Communities	2,506	2,421
Eco-City			
222	Climate change mitigation and adaption	289	230
1,005	Environmental sustainability	1,060	1,015
142	Manawatu River	403	147
8,416	Resource Recovery	9,156	9,484
Transport			
26,144	Roading	27,789	27,677
5,817	Active and Public Transport	6,391	4,784
8,938	Water	9,487	9,445
11,940	Wastewater	12,216	11,008
4,435	Stormwater	4,921	4,361
Driven & Enabling Council			
9,214	Governance and Active Citizenship	9,083	10,067
3,110	Organisational performance	3,602	5,488
4,791	Strategic Investments	5,053	5,371
154,797	TOTAL EXPENSES	162,924	165,404
119,709	NET OPERATING COST OF ACTIVITY GROUPS	126,489	128,168

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s
	RATING REQUIREMENT		
(38,210)	Less Depreciation	(40,368)	(38,858)
(3,324)	Less Transfers To/(From) Reserves	(3,472)	(7,828)
25,440	Plus Net Capital Renewal (3 Year Average)	28,565	28,305
5,443	Plus Debt Repayment	6,673	5,583
109,059	RATES REQUIREMENT	117,887	115,370
8.2%		8.1%	5.8%
CAPITAL EXPENDITURE			
	CAPITAL RENEWALS		
	Innovative & Growing City		
-	City Growth	-	-
661	Economic Development	221	465
	Creative & Exciting City		
4,144	Active Communities	4,791	5,664
885	Arts and Heritage	627	902
	City Shaping		
	Connected & Safe Community		
2,874	Connected Communities	2,715	2,928
131	Safe Communities	513	533
	Eco-City		
	Climate change mitigation and adaption		
	Environmental sustainability		
2	Manawatu River	6	6
421	Resource Recovery	432	479
	Transport		
5,336	Roading	4,831	5,053
872	Active and Public Transport	899	1,078
4,376	Water	4,925	6,112
5,040	Wastewater	4,459	4,349
875	Stormwater	818	928
	Driven & Enabling Council		
	Governance and Active Citizenship		
2,581	Organisational performance	2,079	2,042
2,320	Strategic Investments	2,882	2,115
30,518	TOTAL CAPITAL RENEWALS	30,196	32,653

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s
	CAPITAL NEW		
	Innovative & Growing City		
-	City Growth	-	-
15	Economic Development	7	-
	Creative & Exciting City		
3,768	Active Communities	5,197	3,368
2,618	Arts and Heritage	6,162	4,862
4,470	City Shaping	4,411	1,889
	Connected & Safe Community		
4,569	Connected Communities	3,779	5,844
2,320	Safe Communities	2,125	4,500
	Eco-City		
1,040	Climate change mitigation and adaption	1,066	1,066
105	Environmental sustainability	108	108
2,671	Manawatu River	3,342	10
770	Resource Recovery	459	1,422
	Transport		
17,461	Roading	20,228	20,283
5,631	Active and Public Transport	6,070	3,671
7,724	Water	8,352	6,419
5,826	Wastewater	6,024	7,141
7,062	Stormwater	6,003	2,429
	Driven & Enabling Council		
80	Governance and Active Citizenship	-	230
836	Organisational performance	570	546
511	Strategic Investments	296	296
67,476	TOTAL CAPITAL NEW	74,200	64,084
97,994	TOTAL CAPITAL EXPENDITURE	104,396	96,737
	FUNDED BY		
4,719	External Revenue Renewal	2,742	2,910
9,443	External Revenue New	10,890	5,431
2,090	Development Contributions	2,588	2,588
5,000	Asset Sales	3,075	5,000
25,440	Rates	28,565	28,305
51,302	New Borrowing / (Repayment)	56,537	52,502
97,994	TOTAL	104,396	96,737

Whāinga 1: He tāone auaha he tāone tiputipu

Goal 1 - An Innovative and Growing City

Te whakatipu tāone

City Growth - Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
REVENUE				
4,747	Building Services	4,866	4,986	
1,302	Planning Services - Private	1,334	1,454	
6,049	Total Revenue	6,200	6,440	
EXPENSES				
6,406	Building Services	6,609	6,669	
524	Housing and Future development	586	407	
1,381	Planning Services - Private	1,412	1,558	
1,058	Planning Services - Public	1,087	1,169	
478	Urban Design	487	486	
9,847	TOTAL EXPENSES	10,181	10,289	
3,798	NET OPERATING COST OF ACTIVITY	3,981	3,849	
Rating Requirement				
(1)	Less Depreciation	(1)	(1)	
(200)	Less Transfers To/(From) Reserves	(308)	(300)	
3,597	RATES REQUIREMENT	3,673	3,548	
Capital Expenditure				
Funded By				
5,000	Asset Sales	3,075	5,000	
(5,000)	New Borrowing / (Repayment)	(3,075)	(5,000)	

City Growth - Operational		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
✓	130-Earthquake Prone Buildings - Assessment of Compliance with the Building Act	14	14	
✓	762-City-wide - Urban Design - Delivering Change	51	51	
✗	1264-Development Contributions Fees - Support for Community Groups	22	-	As a result of public submissions to reducing the overall rates requirement, Council has removed this programme.
✓	1485-Property Development - Whakarongo Council Subdivision Development	-	-	
✓	1750-Property Development - Summerhays Street Residential Subdivision	308	300	
⏸	1914-Electronic District Plan	144	-	As a result of public submissions to reducing the overall rates requirement, Council has deferred this programme by one year.
✓	1918-Compliance with new RMA requirements	103	103	
		641	468	-

Te whakawhanake ōhanga

Economic Development - Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
Revenue				
910	Conference & Function Centre	933	933	
126	Economic Development	129	129	
100	City Marketing	103	103	
1,136	TOTAL REVENUE	1,164	1,164	
EXPENSES				
1,875	Conference & Function Centre	1,932	1,959	
2,345	Economic Development	2,405	2,423	
466	International Relations	511	507	
590	City Marketing	607	601	
200	Economic Events	205	201	
5,477	TOTAL EXPENSES	5,660	5,692	
4,341	NET OPERATING COST OF ACTIVITY	4,496	4,527	
RATING REQUIREMENT				
(470)	Less Depreciation	(492)	(564)	
618	Plus Net Capital Renewal (3 Year Average)	472	419	
7	Plus Debt Repayment	9	9	
4,497	RATES REQUIREMENT	4,485	4,391	
CAPITAL EXPENDITURE				
661	Renewal	221	465	
15	New	7	-	
676	TOTAL CAPITAL EXPENDITURE	228	465	
FUNDED BY				
618	Rates	472	419	
58	New Borrowing / (Repayment)	(244)	46	
676	TOTAL	228	465	

ECONOMIC DEVELOPMENT - OPERATIONAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
✓	1344-Major Events Fund	205	201	
✓	1480-Sponsorship Opportunities for Council with economic benefits	53	54	
✓	1842-Information Centre - Building Maintenance	31	30	
✓	1983-Conference & Function Centre - Building Maintenance	21	20	
		310	304	-
ECONOMIC DEVELOPMENT - CAPITAL RENEWAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
✓	251-Conference & Function Centre - Replacement of Equipment	37	37	
↩	270-Holiday Park - Renewals	-	100	Brought forward into 2022/23 from 2023/24. Increase in budget required to reflect increased material costs.
✓	664-Conference & Function Centre - Renewals	103	103	
✓	1166-Conference & Function Centre - Equipment Purchases	72	72	
✓	1730-Information Centre - Building Renewals	10	10	
➤	2092-C/fwd - Holiday Park - Renewals	-	100	Carry forward balance of programme 270 - Holiday Park - Renewals from 2021/22.
➤	2200-C/fwd - Information Centre Refurbishment	-	44	Carry forward balance of programme 1943 - Information Centre Refurbishment from 2021/22.
		221	465	-
ECONOMIC DEVELOPMENT - CAPITAL NEW		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000s	\$'000s	INFORMATION / MAIN REASON FOR CHANGE
➤	1535-City-wide - Campervan Dump Stations	7	-	Strategy for dump stations yet to be determined and scoped. Moved budget out one year.
		7	-	-

Ngā aranukunuku

Transport (Strategic Transport – Roothing) - Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
Revenue				
4,854	Parking	5,004	5,254	
2,961	Roads	3,094	3,090	
110	Street Facilities	118	118	
394	Street Lighting	400	400	
506	Traffic Services	522	522	
8,825	Total Revenue	9,139	9,385	
Expenses				
2,728	Parking	2,856	3,133	
15,422	Roads	16,657	16,590	
3,512	Street Facilities	3,686	3,503	Change in depreciation rates results in lower depreciation expense.
1,851	Street Lighting	1,915	1,912	
2,631	Traffic Services	2,674	2,540	
26,144	Total Expenses	27,789	27,677	
17,319	NET OPERATING COST OF ACTIVITY	18,650	18,293	
Rating Requirement				
(10,008)	Less Depreciation	(10,379)	(8,744)	
2,480	Plus Net Capital Renewal (3 Year Average)	2,791	2,735	
972	Plus Debt Repayment	1,357	1,114	
10,764	RATES REQUIREMENT	12,419	13,398	
Capital Expenditure				
5,336	Renewal	4,831	5,053	
17,461	New	20,228	20,283	
22,796	Total Capital Expenditure	25,059	25,337	
Funded By				
2,149	External Revenue Renewal	2,364	2,517	
3,779	External Revenue New	5,026	4,070	
726	Development Contributions	814	814	
2,480	Rates	2,791	2,735	
13,662	New Borrowing / (Repayment)	14,064	15,201	
22,796	TOTAL	25,059	25,337	

ROADING - OPERATIONAL

		10YP 2022/23 \$'000S	AB 2022/23 \$'000S	
STATUS	ID-NAME			INFORMATION / MAIN REASON FOR CHANGE
✓	1472-Business Case work for strategic roads (PNITI)	121	121	
✓	1858-Tree Maintenance	103	103	
✓	1932-Urban Transport Improvements - Enabling PNITI - Business Case	52	51	
✓	2001-Transport Network & Asset Management - Operating Cost	116	116	
✓	2007-Road Sealed Pavement Maintenance	126	126	
✓	2009-Transport Advanced Investigation	93	93	
✓	2010-Transport & three waters subdivision public good	155	155	
✓	2018-Transport Bridge Maintenance	64	64	
✓	2028-Street Tree Removals	165	165	
✓	2052- Implement Corridor Access Request Fees	(139)	(134)	
		856	860	-

ROADING - CAPITAL RENEWAL

		10YP 2022/23 \$'000S	AB 2022/23 \$'000S	
STATUS	ID-NAME			INFORMATION / MAIN REASON FOR CHANGE
✓	74-City-wide - Street Light Renewals	103	103	
➤	82-Off-street Parking Renewals	77	-	Review of priority of work shows that this can be delayed to allow for full scoping once higher priority work is completed.
✓	115-City-wide - Sealed Pavement Renewals (Waka Kotahi Subsidies)	1,804	1,804	
✓	122-City-wide - Road Drainage Renewals	382	382	
✓	139-City-wide - Sealed Road Resurfacing	2,217	2,217	
✓	162-City-wide - Vehicle Crossing Renewals	119	119	
✓	1805-City-wide - Transport structure component renewal	129	129	
➤	2104-C/fwd - City-wide - Sealed Pavement Renewals	-	300	Carry forward balance of programme 115 - City-wide - Sealed Pavement Renewals (Waka Kotahi Subsidies) from 2021/22.
		4,831	5,053	-

ROADING - CAPITAL NEW

		10YP 2022/23 \$'000S	AB 2022/23 \$'000S	
STATUS	ID-NAME			INFORMATION / MAIN REASON FOR CHANGE
➤	167-James Line (Schnell Dr to Kelvin Grove Rd) - Improvements	-	1,574	Opportunity to upgrade final piece of road to urban standard under capital new works.
✓	201-Urban Growth - Development Contributions - Transport	206	206	
✓	279-City-wide - Minor transport improvements	1,315	1,294	
➤	1003-Whakarongo - Intersection Upgrades	-	258	Scoped and expected to be constructed in conjunction with James Line in 2022/23.

➤	1134-City Entrance Corridors - Streetscape Improvements	103	-	Budget insufficient to complete in 2022/23. Deferred to next 10YP for additional funds for meaningful implementation.
➤	1367-City-wide - Street Light Infill	896	448	Delays created due to belated external funding decisions. Portion of budget moved to 2023/24 to allow for this delayed start to the programme.
✓	1615-City-wide - Parking and Traffic Signs and Marking	52	52	
➤	1641-C/fwd - Urban Growth - Whakarongo - Intersection Upgrades	-	100	Carry forward balance of programme 1003 - Whakarongo - Intersection Upgrades from 2021/22.
➤	1656-C/fwd - City-wide - Minor Road Projects	-	350	Carry forward balance of programme 279 - City-wide - Minor transport improvements from 2021/22.
➤	1695-PNITI – Intersection & bridge improvements	5,260	-	Investigation/ Scoping still being completed for KB Road/Roberts Line intersection upgrade. Design (Cfwd) moved out 1 year to 2022/23 which requires construction to be moved out to 2023/24 to realign timeframes.
✓	1804-Road drainage improvements	82	82	
➤	1807-City-wide - Car park infrastructure improvements	490	-	Ongoing technology trials to determine decision making process. Budget deferred one year.
✓	1808-City-wide - Street amenity improvements	282	282	
✓	2013-PNITI – Strategic Transport Corridor Improvements	258	258	
⏪	2059-Urban Transport Improvements - Enabling PNITI	103	300	Bring forward signalised intersection timing improvements at Ferguson Street.
➤	2065-Urban Growth - Whakarongo - Transport	206	-	External development slower than expected. Moved 2022/23 budget and 2021/22 Cfwd out 1 year to realign timeframes.
✓	2111-Kelvin Grove Road - Safety Improvements to intersections	619	619	
✓	2119-Road to Zero - Transport Safety Improvements	1,902	1,902	
➤	2123-Urban Growth - Kakatangiata - Transport	5,671	-	External development slower than expected. Design to move to 2022/23, thus moving construction out to 2023/24.
➤	2124-Urban Growth - Ashhurst - Transport	2,784	2,784	External development slower than expected. Carry Forward moved to 2022/23 with 2022/23 budget out 1 year to better align to realistic timeframe.
➤	2162-C/fwd - Longburn Rongotea Road/No. 1 Line - Intersection Safety Upgrade	-	250	Carry forward balance of programme 684 - Longburn Rongotea Road/No. 1 Line - Intersection Safety Upgrade from 2021/22.
➤	2163-C/fwd - City-wide - Street Light Infill	-	42	Carry forward balance of programme 1367 - City-wide - Street Light Infill from 2021/22.
➤	2164-C/fwd - PNITI – Intersection & bridge improvements	-	914	Carry forward balance of programme 1695 - PNITI – Intersection & bridge improvements from 2021/22.
➤	2168-C/fwd - City-wide - Car park infrastructure improvements	-	253	Carry forward balance of programme 1807 - City-wide - Car park infrastructure improvements from 2021/22.
➤	2169-C/fwd - Urban Growth - NEIZ - Transport	-	5,000	Carry forward balance of programme 2058 - Urban Growth - NEIZ - Transport from 2021/22.
➤	2170-C/fwd - Urban Transport Improvements - Enabling PNITI	-	1,811	Carry forward balance of programme 2059 - Urban Transport Improvements - Enabling PNITI from 2021/22.
➤	2172-C/fwd - Road to Zero - Transport Safety Improvements	-	780	Carry forward balance of programme 2119 - Road to Zero - Transport Safety Improvements from 2021/22.
➤	2173-C/fwd - Urban Growth - Kakatangiata - Transport	-	400	Carry forward balance of programme 2123 - Urban Growth - Kakatangiata - Transport from 2021/22.
➤	2174-C/fwd - Urban Growth - Ashhurst - Transport	-	225	Carry forward balance of programme 2124 - Urban Growth - Ashhurst - Transport from 2021/22.
🔧	2204-Address Street Racer Issues	-	100	As a result of public submissions to the Draft Annual Budget 2022/23.
		20,228	20,283	-

Active and Public Transport - Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
REVENUE				
827	Active Transport	853	835	
139	Footpaths	143	143	
231	Public Transport	185	133	
1,197	Total Revenue	1,181	1,111	
EXPENSES				
2,480	Active Transport	2,904	2,171	Change in depreciation rates results in lower depreciation expense.
2,967	Footpaths	3,019	2,223	Change in depreciation rates results in lower depreciation expense.
370	Public Transport	468	390	
5,817	Total Expenses	6,391	4,784	
4,620	NET OPERATING COST OF ACTIVITY	5,209	3,673	
RATING REQUIREMENT				
(2,931)	Less Depreciation	(3,152)	(1,810)	
-	Less Transfers To/(From) Reserves	-	(200)	
520	Plus Net Capital Renewal (3 Year Average)	581	679	
387	Plus Debt Repayment	426	388	
2,597	RATES REQUIREMENT	3,064	2,729	
CAPITAL EXPENDITURE				
872	Renewal	899	1,078	
5,631	New	6,070	3,671	
6,503	Total Capital Expenditure	6,969	4,749	
FUNDED BY				
367	External Revenue Renewal	378	393	
2,595	External Revenue New	2,925	1,332	
520	Rates	581	679	
3,020	New Borrowing / (Repayment)	3,085	2,345	
6,503	TOTAL	6,969	4,749	

ACTIVE AND PUBLIC TRANSPORT - OPERTIONAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	1442-Active Transport Behaviour Change Programmes	84	102	Waka Kotahi Funding not available for this programme.
✓	1494-Active and Public Transport Planning & Investigation	76	76	
➤	1878-Active Transport Innovation	52	-	As a result of public submissions to reducing the overall rates requirement, Council has deferred this programme.
✓	1994-Cycle Path Maintenance	49	50	
✓	1995-Footpath Maintenance	35	35	
✓	2021-Innovating Streets	58	58	
➤	2025-Urban Bus Terminal Redevelopment Business Case	51	-	As a result of public submissions to reducing the overall rates requirement, Council has deferred this programme.
✓	2037-Additional cycle path sweeping	51	51	
➤	2205-C/fwd - Urban Bus Terminal Redevelopment Business Case	-	200	Carry forward balance of programme 2025 - Urban Bus Terminal Redevelopment Business Case from 2021/22.
		454	570	-
ACTIVE AND PUBLIC TRANSPORT - CAPITAL RENEWAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	64-City-wide - Footpath Renewals (Waka Kotahi Subsidies)	670	670	
✓	181-City-wide - Public Transport Infrastructure Renewals	31	31	
✓	648-City-wide - Supporting Cycle Infrastructure Renewals	21	21	
✓	2110-City-wide - Footpath Renewals (No Subsidy)	177	327	As a result of public submissions to the Draft Annual Budget 2022/23, Council has made additional budget available for this programme.
➤	2194-C/fwd - City-wide - Public Transport Infrastructure Renewals	-	29	Carry forward balance of programme 181 - City-wide - Public Transport Infrastructure Renewals from 2021/22.
		899	1,078	-
ACTIVE AND PUBLIC TRANSPORT - CAPITAL NEW		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
➤	243-Urban Bus Terminal Redevelopment	158	-	Co-funding not successful with NZTA for 2021-24 NLTP. Currently working through business case requirements to prepare for future funding opportunities. Deferred by one year.
✓	1121-Tennent Drive Improvements - Food HQ & Massey	268	131	Cofunding not support by Waka Kotahi, Proceeding with Council share of programme.
➤	1559-City-wide - Urban Cycle Infrastructure Network improvements	2,217	-	Preparing bid for additional co-funding through Waka Kotahi to deliver part of core cycle network.
✓	1680-City-wide - Public Transport Infrastructure Improvements	93	93	
✓	1925-Urban Growth - Development Contributions - Active Transport	134	134	
✓	2026-Active Transport Measurement	206	206	
✓	2056-City-wide - Supporting Cycle Infrastructure Improvements	103	103	
➤	2057-Regional Shared Path Network Improvements	1,926	800	Budget for Riverside Pathway moved to 2023/24 to allow for land requirements to be finalised.
✓	2120-City-wide - Off Road Shared Path Network Improvements	453	453	

✓	2121-City-wide - Footpath Improvements	513	513	
➤	2132-C/fwd - Neighbourhood Streetscape Improvements	-	100	Carry forward balance of programme 1803 - Neighbourhood Streetscape Improvements from 2021/22.
➤	2140-C/fwd - City-wide - Supporting Cycle Infrastructure	-	42	Carry forward balance of programme 2056 - City-wide - Supporting Cycle Infrastructure Improvements from 2021/22.
➤	2141-C/fwd - Regional Shared Path Network Improvements	-	765	Carry forward balance of programme 2057 - Regional Shared Path Network Improvements from 2021/22.
➤	2144-C/fwd - Active Transport Measurement	-	140	Carry forward balance of programme 2026 - Active Transport Measurement from 2021/22.
➤	2165-C/fwd - City-wide - Off Road Shared Path Network Improvements	-	190	Carry forward balance of programme 2120 - City-wide - Off Road Shared Path Network Improvements from 2021/22.
		6,070	3,671	-

Whāinga 2: He tāone whakaihiihi tapatapahi ana

Goal 2: A creative and exciting city

Te hāpori hohe

Active Communities - Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
REVENUE				
1,925	Central Energy Trust Arena	1,977	1,952	
557	City Reserves	880	880	
131	Local Reserves	135	135	
120	Sportsfields	123	123	
80	Swimming Pools	82	82	
2,813	TOTAL REVENUE	3,197	3,172	
EXPENSES				
6,614	Central Energy Trust Arena	6,698	6,832	Changes in the way labour costs are allocated has resulted in a change of cost structure for each of these sub activities
3,798	City Reserves	4,043	5,434	
3,421	Local Reserves	3,812	4,040	
3,174	Sportsfields	3,245	3,311	
1,037	Support to recreation groups	994	1,001	
2,424	Swimming Pools	2,451	2,788	
20,466	TOTAL EXPENSES	21,243	23,406	
17,654	NET OPERATING COST OF ACTIVITY	18,046	20,234	
RATING REQUIREMENT				
(5,820)	Less Depreciation	(5,937)	(6,447)	
-	Less Transfers To/(From) Reserves	-	(235)	
4,492	Plus Net Capital Renewal (3 Year Average)	4,469	4,477	
1,027	Plus Debt Repayment	1,149	1,188	
17,352	RATES REQUIREMENT	17,728	19,217	
CAPITAL EXPENDITURE				
4,144	Renewal	4,791	5,664	
3,768	New	5,197	3,368	

7,912	TOTAL CAPITAL EXPENDITURE	9,988	9,032
	FUNDED BY		
20	External Revenue New	95	-
325	Development Contributions	283	283
4,492	Rates	4,469	4,477
3,075	New Borrowing / (Repayment)	5,141	4,271
7,912	TOTAL	9,988	9,032

ACTIVE COMMUNITIES - OPERATIONAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	355-Arapuke Forest Management	53	53	
✓	799-Events - Major School Sports Events funding (part of Sports Events Partnership Fund)	92	92	
✓	1073-City-wide - Reserve Management Planning	66	66	
✓	1249-Arapuke Forest Park - Contribution to Manawatu Mountain Bike Club for Trail Development	62	60	
✓	1422-Regional Sports Facilities Plan - Investment Process Management (Sport Manawatu)	21	20	
✓	1424-Active Community Access Fund - Low Income Opportunities	10	10	
⤵	1431-Walkways and Shared Paths - Art and Heritage Trails	6	-	As a result of public submissions to reducing the overall rates requirement, Council has deferred this programme for one year.
✓	1611-Free Swimming for Under 5 Year Olds	151	151	
✓	1726-Property - Condition Assessments	21	20	
✓	1728-Property - Underground Services Investigations	26	25	
⤵	1885-Asset Management Improvement Plan Task Programme	411	261	Partial budget deferred one year.
✓	1899-Aquatic facilities and water recreation preliminary feasibility study/needs assessment	51	51	
✓	1913-Review of the Manawatu-Whanganui Regional Sport Facility Plan (PNCC contribution)	21	20	
✓	1973-Arena - Building Maintenance	195	195	
✓	1981-City-wide Reserves - Building Maintenance	82	82	
✓	1985-Swimming Pools - Splashhurst Pool Maintenance Costs	30	29	
✓	1992-Sportsfields - Building Maintenance	46	45	
✓	1997-City Reserves- Memorial Park - Operate New Splashpad	23	22	
✓	2000-City Reserves - Walkways - Maintain existing network	30	29	
✓	2005-Local Reserves - Operation and Maintenance of new assets	98	98	
✓	2011-City Reserves - Victoria Esplanade - Operating Costs	46	45	
✓	2114-Sports Event Partnership Increased Funding	41	40	
🌟	2125-Support for Manawatu Jets	-	35	Council decision (15/09/2021) to provide funding for five years of \$10,000 per annum and provide venue hire in kind for three years but up to five years upon negotiation.
🌟	2202-Complete the Accessibility Assessment of Council infrastructure	-	200	As a result of public submissions to the Draft Annual Budget 2022/23.
🌟	2203-Water Safety Improvements	-	15	As a result of public submissions to the Draft Annual Budget 2022/23.
		1,581	1,665	-

ACTIVE COMMUNITIES - CAPITAL RENEWAL		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
STATUS	ID-NAME			
✓	819-Central Energy Trust Arena - Replacement of Equipment	46	46	
✓	1051-CET Arena - Arena Renewals	1,407	1,407	
✓	1759-CET Arena - Grounds Renewals	46	46	
✓	1786-Recreational Buildings - Sports Pavilion and Changing Room Renewals	205	250	
✓	1827-Local Reserves - Renewals	756	698	Playground equipment was purchased in 21/22 to allow construction commencement as soon as practical in 22/23.
✓	1829-Sportsfields and Artificial Turfs - Renewals	258	258	
✓	1830-City Reserves - Memorial Park - Renewals	267	163	
✓	1831-City Reserves - Te Marae o Hine - The Square - Renewals	73	73	
✓	1832-City Reserves - Ashhurst Domain - Renewals	36	36	
✓	1834-City Reserves - Walkways - Renewals	99	99	
✓	1835-City Reserves - Linklater Reserve - Renewals	62	62	
✓	1837-Swimming Pools - Pool Renewals	638	638	
✓	1840-City Reserves - Victoria Esplanade- Renewals	332	332	
✓	1960-Central Energy Trust Arena- Arena 1 Sound System Replacement-oval	205	205	
✓	1962-Arena Security Card System	51	51	
✓	1964-Arena Indoor Stadium Sound System Replacement	154	154	
✓	1965-Arena Kitchen Equipment Replacement	154	154	
⤵	2147-C/fwd - Swimming Pools - Pool Renewals	-	200	Carry forward balance of programme 1837 - Swimming Pools - Pool Renewals from 2021/22.
⤵	2148-C/fwd - Recreational Buildings - Sports Pavilion and Changing Room Renewals	-	36	Carry forward balance of programme 1786 - Recreational Buildings - Sports Pavilion and Changing Room Renewals from 2021/22.
⤵	2149-C/fwd - CET Arena - Arena Renewals	-	604	Carry forward balance of programme 1051 - CET Arena - Arena Renewals from 2021/22.
⤵	2186-C/fwd - Arena Indoor Stadium Sound System Replacement	-	150	Carry forward balance of programme 1964 - Arena Indoor Stadium Sound System Replacement from 2021/22.
		4,791	5,664	-
ACTIVE COMMUNITIES - CAPITAL NEW		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
STATUS	ID-NAME			
✓	111-Local Reserves - Roslyn - Edwards Pit Park Development	36	36	
✓	165-Outdoor Adventure Reserves - Arapuke Forest Park/Kahuterawa Development	7	7	
⤵	558-Urban Growth - Local Reserves - Takaro - Oriana Reserve Development	101	-	Reserve development budget moved out 1 year to 2023/24.
✓	967-City-wide - Edibles Planting	5	5	
✓	1099-Parks and Reserves - Shade Development	31	40	
⤵	1133-Sportsfields - Artificial Football Field (subject to part external funding)	190	-	Awaiting results of feasibility study. External funding not yet secured. Delayed one year.
⤵	1560-Sportsfields - Bill Brown Park - Additional Carparking	231	35	Design will take 2022/23 year - construction moved out to 23/24

✓	1845-City Growth - City Reserves - Te Marae o Hine - The Square - Capital New	162	162	
✓	1846-City Growth - City Reserves - Walkway Extensions - Capital New	324	324	
✓	1848-City Growth - City Reserves - Linklater Reserve - Capital New	103	103	
✓	1850-City Growth - City Reserves - Memorial Park - Capital New	225	225	
✓	1851-Sportsfield Improvements - Capital New	12	12	
✓	1852-Local Reserves - Improvements to existing reserves to close identified level of service gaps	154	154	
✓	1853-Local Reserves - Development of Existing Reserves - Capital New	27	27	
✓	1856-Urban Growth - Hokowhitu - Reserves - Purchase and Development	444	444	
➤	1857-Urban Growth - Kakatangita - Kikiwhenua - Reserves - Purchase and Development	2,091	1,295	Budget moved to 2023/24.
✓	1859-Urban Growth - Whakarongo - Reserves Purchase and Development	28	28	
➤	1860-Urban Growth - Ashhurst - Reserves Purchase and Development	466	-	Budget moved to 2023/24.
✓	1884-Local Reserves - Accessibility and Safety Improvements	102	102	
➤	2006-City Centre Play - Fixed Play Development	72	-	Budget moved to 2023/24.
➤	2043-Urban Growth - Napier Road Extension - Reserve and walkways purchase and development	388	-	Budget moved to 2023/24.
🔴	2138-Lido Backwash Compliance	-	300	Compliance issues have given rise to a change in discharge approach.
➤	2154-C/fwd - City Centre Play - Fixed Play Development	-	70	Carry forward balance of programme 2006 - City Centre Play - Fixed Play Development from 2021/22.
		5,197	3,368	-

Te toi me te taonga tuku iho

Arts and heritage - Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
REVENUE				
-	Heritage Management	-	-	
1	Other Cultural Facilities	1	1	
64	Support to arts, culture & heritage groups	66	66	
31	Te Manawa	32	32	
96	Total Revenue	98	98	
EXPENSES				
195	Heritage Management	200	196	
2,160	Other Cultural Facilities	2,344	2,548	
2,213	Support to arts, culture & heritage groups	2,203	2,211	
4,346	Te Manawa	4,444	4,737	Increased property value results in increased depreciation expense.
8,914	Total Expenses	9,191	9,692	
8,818	NET OPERATING COST OF ACTIVITY	9,093	9,594	
RATING REQUIREMENT				
(2,049)	Less Depreciation	(2,100)	(2,615)	
650	Plus Net Capital Renewal (3 Year Average)	534	533	
181	Plus Debt Repayment	243	199	
7,600	RATES REQUIREMENT	7,770	7,711	
CAPITAL EXPENDITURE				
885	Renewal	627	902	
2,618	New	6,162	4,862	
3,503	Total Capital Expenditure	6,789	5,764	
FUNDED BY				
650	Rates	534	533	
2,853	New Borrowing / (Repayment)	6,254	5,230	
3,503	TOTAL	6,789	5,764	

ARTS AND HERITAGE - OPERATIONAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	778-Arts Initiatives	35	34	
✓	1323-Heritage Digitization Programme (City Library)	51	51	
✓	1447-Earthquake prone heritage building fund	155	151	
✓	1464-Massey Arts Funding	10	10	
✓	1469-Local Heritage Programmes	16	15	
✓	1501-Public Sculptures Trust Funding	51	50	
✓	1536-Regent Theatre - Trustee Meeting Fee Grant	6	6	
✓	1537-Caccia Birch - Trustee Meeting Fee Grant	6	6	
✓	1538-Globe Theatre - Trustee Meeting Fee Grant	5	5	
✓	1554-Military Heritage Commemorations	8	8	
✓	1573-Arts Event Fund	51	50	
✓	1824-Care and Maintenance of Public Art and Historic Objects	24	24	
✓	1988-Creative Sounds - Building Maintenance	10	10	
		430	421	-
ARTS AND HERITAGE - CAPITAL RENEWAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	213-Cultural Facilities - Renewals	616	616	
✓	1144-Manawatu Heritage (Archives Digital Repository) Renewal	10	10	
➤	2184-C/fwd - Cultural Facilities - Renewals	-	275	Carry forward balance of programme 213 - Cultural Facilities - Renewals from 2021/22.
		627	902	-
ARTS AND HERITAGE - CAPITAL NEW		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
➤	902-Property - Seismic Strengthening of Council Properties	6,162	3,662	Next stage will commence 2022/23. Deferral to reflect contract spend lead in time.
➤	1016-C/fwd - Seismic Strengthening of Council Owned Buildings	-	1,200	Carry forward balance of programme 902 - Property - Seismic Strengthening of Council Properties from 2021/22.
		6,162	4,862	-

Te ahuahū tāone

City Shaping – Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
	REVENUE			
-	City Centre	-	-	
-	Total Revenue	-	-	
	Expenses			
381	City Centre	769	338	Small alteration to allocation of depreciation.
110	Place activation	112	72	
133	Placemaking	136	120	
624	TOTAL EXPENSES	1,018	530	
624	NET OPERATING COST OF ACTIVITY	1,018	530	
	RATING REQUIREMENT			
(5)	Less Depreciation	(200)	(16)	
39	Plus Debt Repayment	154	58	
658	RATES REQUIREMENT	972	572	
	CAPITAL EXPENDITURE			
4,470	New	4,411	1,889	
4,470	Total Capital Expenditure	4,411	1,889	
	FUNDED BY			
1,509	External Revenue New	2,231	-	
2,961	New Borrowing / (Repayment)	2,180	1,889	
4,470	TOTAL	4,411	1,889	

CITY SHAPING - OPERATIONAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	1167-Placemaking Co-created Project (operational)	36	20	As a result of public submissions to reducing the overall rates requirement, Council has lowered the budget for this programme.
✓	1273-Palmy Unleashed	77	37	
✓	2017-Citycentre Pop Up Play	31	30	
✓	2054-Funding Palmy BID group	257	250	
		401	337	-
CITY SHAPING - CAPITAL NEW		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	1330-Placemaking Co-created Project (capital)	16	16	
✓	1476-City Centre Laneways Programme	21	21	
➤	1638-C/fwd - City Centre Lighting and Projection Demonstration Project	-	89	Carry forward balance of programme 1473 - City Centre Lighting and Projection Demonstration Project from 2021/22.
➤	1643-C/fwd - Cuba Street urban streetscape improvements - Rangitikei to George Street (Stage 2)	-	1,164	Carry forward balance of programme 1440 - Cuba Street urban streetscape improvements - Rangitikei to George Street (Stage 2) from 2021/22.
➤	2122-CBD Streets for People	4,375	-	Deferred until designs are considered by Council.
➤	2195-C/fwd - CBD Streets for People	-	600	Carry forward balance of programme 2122 - CBD Streets for People from 2021/22.
		4,411	1,889	-

WHĀINGA 3: HE HAPORI TŪHONOHONO HE HAPORI, HAUMARU

GOAL 3: A CONNECTED AND SAFE COMMUNITY

Te hapori tūhonohono

Connected Communities – Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
REVENUE				
735	Cemeteries	755	755	
139	Community Centres	142	142	
275	Libraries	282	423	
2,939	Social Housing	3,012	3,016	
52	Central Energy Trust Wildbase	53	53	
40	Community & Commemorative Events	41	-	Correction to budget. Income not earned from these types of events.
610	Public Health	625	625	
4,789	TOTAL REVENUE	4,911	5,014	
EXPENSES				
1,350	Cemeteries	1,368	1,334	
1,065	Community Centres	903	961	
9,956	Libraries	10,205	9,827	
482	Public toilets	589	827	
3,525	Social Housing	3,742	4,232	Increased property value results in increased depreciation expense.
2,394	Support to community groups	2,459	2,537	
928	Central Energy Trust Wildbase	954	957	
1,318	Community & Commemorative Events	1,375	1,536	
2,004	Public Health	2,081	2,085	
23,022	TOTAL EXPENSES	23,676	24,297	
18,233	NET OPERATING COST OF ACTIVITY	18,765	19,283	

RATING REQUIREMENT			
(3,661)	Less Depreciation	(3,802)	(4,013)
-	Less Transfers To/(From) Reserves	-	(120)
1,989	Plus Net Capital Renewal (3 Year Average)	2,209	2,187
489	Plus Debt Repayment	577	446
17,050	RATES REQUIREMENT	17,750	17,783
CAPITAL EXPENDITURE			
2,874	Renewal	2,715	2,928
4,569	New	3,779	5,844
7,443	TOTAL CAPITAL EXPENDITURE	6,494	8,772
FUNDED BY			
253	External Revenue New	613	30
1,989	Rates	2,209	2,187
5,201	New Borrowing / (Repayment)	3,672	6,556
7,443	TOTAL	6,494	8,772

CONNECTED COMMUNITIES - OPERATIONAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	812-Youth Council Grants and Scholarships	9	9	
✓	1157-Military Heritage Commemorations (Events)	28	40	Current budget inadequate to provide resources for ANZAC parades.
✓	1262-Ashhurst Christmas Lights	2	2	
✓	1448-Welcoming Communities	103	103	
✓	1463-Play Palmy	5	5	
✓	1465-Contestable Community Events Fund	26	27	
✓	1506-Community Events	444	602	\$100k to re-instate to pre covid levels and \$60k for cultural events.
✓	1574-Hancock Community House Management Fund	63	63	
🌟	1675-Support for community relief efforts post COVID-19	-	100	To support for one more year community groups affected by COVID restrictions.
✗	1935-Cats - Public Education & Colonies Management	15	-	As a result of public submissions to reducing the overall rates requirement, Council has removed this programme.
✓	1941-City Library (all sites) - Removal of overdue fines (Youth and Childrens)	41	40	
✓	1952-Companion Card	10	10	
✓	1980-CET Wildbase Recovery Centre - Building Maintenance	37	36	
✓	1982-Library - Building Maintenance	52	52	
✓	1987-Community Centres - Building Maintenance	20	19	
✓	1991-Public Toilets - Building Maintenance	94	94	
✓	2020-Cemeteries - Digitisation of historical cemetery records	21	20	
✓	2023-Increase to Community Development Small Grants Fund #2	62	63	
✓	2115-Social Housing restrict rents to a maximum of 25% of the tenant's benefit or NZ superannuation	144	140	
✓	2116-Funding for Strategic Priority Grants (increased funding)	136	136	
		1,312	1,560	-
CONNECTED COMMUNITIES - CAPITAL RENEWAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	40-Noise Measuring Equipment for Noise Complaints - Rolling Replacement	46	20	Equipment has come down in price.
➤	178-City Library (all sites) Replacement of Shelving, Furniture and Equipment	104	37	Deferred to align with timing of Civic & Cultural Precinct
✓	180-Social Housing - Renewals	513	513	
✓	186-Public Toilets - Renewals	164	164	
➤	188-City Library Replacement and Purchase of Library Materials	796	775	Deferred to align with timing of Civic & Cultural Precinct
➤	202-Central Library Interior Design Renewals	103	21	Deferred to align with timing of Civic & Cultural Precinct
➤	203-Community Libraries, Youth Space, Blueprint and Mobile Library Interior Design Renewals	31	21	Deferred to align with timing of Civic & Cultural Precinct
✓	265-Community Centres - Renewals	308	200	Some planned works can be offset by funds from Prog #1888 - Low Carbon Fund. Budget reduced to reflect that.
✓	1120-Community Libraries - Renewals	51	51	

✓	1136-CET Wildbase Recovery Centre - Renewals	103	103	
✓	1138-Digital Technology to Support 21st Century Citizens and Service (Renewal)	73	53	
✓	1269-Bylaw Signage - Replacement	6	6	
✓	1742-Social Housing - Grounds Renewals	31	133	Programme combined from 1744-Social Housing - Hard Surface Renewals
⏏	1744-Social Housing - Hard Surface Renewals	103	-	Programme combined with 1742-Social Housing - Grounds Renewals
✓	1769-Community Agency Facilities - Renewals	51	121	Increase in budget due to increased scope required for fire upgrade works in PN Leisure Centre.
✓	1775-Central Library - Renewals	103	103	
✓	1796-Cemeteries - Building Renewals	41	41	
✓	1828-Cemeteries - Non-Building Asset Renewals	88	88	
⏏	2090-C/fwd - Public Toilets - Renewals	-	102	Carry forward balance of programme 186 - Public Toilets - Renewals from 2021/22.
⏏	2091-C/fwd - Cemeteries - Crematorium Chapel Interior Renewals	-	66	Carry forward balance of programme 567 - Cemeteries - Crematorium Chapel Interior Renewals from 2021/22.
⏏	2103-C/fwd - Bylaw Signage - Replacement	-	12	Carry forward balance of programme 1269 - Bylaw Signage - Replacement from 2021/22.
⏏	2185-C/fwd - Cemeteries - Kelvin Grove - Crematorium Office reconfiguration to address health and safety issues	-	266	Carry forward balance of programme 563 - Cemeteries - Kelvin Grove - Crematorium Office reconfiguration to address health and safety issues from 2021/22.
⏏	2196-C/fwd - Community Libraries, Youth Space, Blueprint and Mobile Library Interior Design Renewals	-	31	Carry forward balance of programme 203 - Community Libraries, Youth Space, Blueprint and Mobile Library Interior Design Renewals from 2021/22.
		2,715	2,928	-
CONNECTED COMMUNITIES - CAPITAL NEW		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
⏏	1130-Urban Growth - City West - New Community Centre	866	-	Programme can not proceed until the greater strategic growth planning is completed for this area. Moved programme out to next 10YP to reassess appropriate timing.
✓	1196-Cemeteries - Kelvin Grove - Replacement & enhancement of staff facilities	252	252	
⏏	1585-C/fwd - City-wide - Public Toilets	-	545	Carry forward balance of programme 161 - Public Toilets - New City-wide Toilets from 2021/22.
✓	1743-Social Housing - Papaioea Place Redevelopment - Stage 3	2,050	2,551	To correct budget to account for GST payable.
✓	1833-City Growth - Cemeteries - Extensions to burial and ashes areas to meet demand	200	200	
✓	1896-Social Housing - Healthy Homes Compliance Items Purchase	410	607	To correct budget to account for GST payable.
✓	1948-Events and Festival Equipment Purchase	2	2	
⏏	2155-C/fwd - Social Housing - Papaioea Place Redevelopment - Stage 3	-	1,089	Carry forward balance of programme 1743 - Social Housing - Papaioea Place Redevelopment - Stage 3 from 2021/22.
⏏	2156-C/fwd - Social Housing - Healthy Homes Compliance Items Purchase	-	400	Carry forward balance of programme 1896 - Social Housing - Healthy Homes Compliance Items Purchase from 2021/22.
⏏	2198-C/fwd - Community Centres - Kelvin Grove Community Centre Carpark	-	200	Carry forward balance of programme 1561 - Community Centres - Kelvin Grove Community Centre Carpark from 2021/22.
		3,779	5,844	-

Te hapori haumaru

Safe Communities – Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
	REVENUE			
866	Animal Control	887	947	
866	TOTAL REVENUE	887	947	
	EXPENSES			
957	Animal Control	1,178	1,068	
892	Civil Defence	915	917	
424	Safer Community Initiatives	413	436	
2,274	TOTAL EXPENSES	2,506	2,421	
1,408	NET OPERATING COST OF ACTIVITY	1,619	1,473	
	RATING REQUIREMENT			
(24)	Less Depreciation	(115)	(177)	
236	Plus Net Capital Renewal (3 Year Average)	242	242	
75	Plus Debt Repayment	127	91	
1,695	RATES REQUIREMENT	1,873	1,630	
	CAPITAL EXPENDITURE			
131	Renewal	513	533	
2,320	New	2,125	4,500	
2,451	TOTAL CAPITAL EXPENDITURE	2,638	5,033	
	FUNDED BY			
236	Rates	242	242	
2,216	New Borrowing / (Repayment)	2,396	4,791	
2,451	TOTAL	2,638	5,033	

SAFE COMMUNITIES - OPERATIONAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	1458-New MPI Code of Welfare compliance	58	58	
✓	1539-City Ambassadors	36	70	Programme budget reinstated back to pre 10YP levels.
		94	128	-
SAFE COMMUNITIES - CAPITAL RENEWAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	1512-CCTV replacements	513	513	
➤	2199-C/fwd - Replacement of wearable cameras for parking and animal control officers	-	20	Carry forward balance of programme 1569 - Replacement of wearable cameras for parking and animal control officers from 2021/22.
		513	533	-
SAFE COMMUNITIES - CAPITAL NEW		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	1552-Animal Shelter - New Building	2,125	2,730	Construction cost increases.
➤	2080-C/fwd - Animal Shelter - New Building	-	1,770	Carry forward balance of programme 1552 - Animal Shelter - New Building from 2021/22.
		2,125	4,500	-

Whāinga 4: Te tāone tautaiiao

Goal 4: An Eco city

Te āhuarangi hurihuri

Climate Change Mitigation and Adaption – Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
	REVENUE			
-	Climate change mitigation and adaption	-	-	
-	Total Revenue	-	-	
	EXPENSES			
222	Climate change mitigation and adaption	289	230	
222	Total Expenses	289	230	
222	NET OPERATING COST OF ACTIVITY	289	230	
	RATING REQUIREMENT			
-	Less Depreciation	(33)	-	
-	Plus Debt Repayment	23	1	
222	RATES REQUIREMENT	278	231	
	CAPITAL EXPENDITURE			
1,040	New	1,066	1,066	
1,040	TOTAL CAPITAL EXPENDITURE	1,066	1,066	
	FUNDED BY			
1,040	New Borrowing / (Repayment)	1,066	1,066	
1,040	TOTAL	1,066	1,066	

CLIMATE CHANGE MITIGATION AND ADAPTION - OPERATIONAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	1920-Climate Change and Sustainability Resource	103	103	
		103	103	-
CLIMATE CHANGE MITIGATION AND ADAPTION - CAPITAL NEW		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	1888-Low Carbon Fund	1,025	1,025	
✓	1924-Improving remote monitoring capabilities	41	41	
		1,066	1,066	-

Te taiao toitū

Environmental Sustainability – Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
	REVENUE			
-	Biodiversity	-	-	
-	Total Revenue	-	-	
	EXPENSES			
409	Biodiversity	373	341	
161	Support to environmental groups	165	165	
435	Sustainable Practices	522	509	
1,005	TOTAL EXPENSES	1,060	1,015	
1,005	NET OPERATING COST OF ACTIVITY	1,060	1,015	
	RATING REQUIREMENT			
-	Less Depreciation	(4)	-	
-	Less Transfers To/(From) Reserves	-	(103)	
18	Plus Debt Repayment	22	22	
1,023	RATES REQUIREMENT	1,078	934	
	CAPITAL EXPENDITURE			
105	New	108	108	
105	TOTAL CAPITAL EXPENDITURE	108	108	
	FUNDED BY			
105	New Borrowing / (Repayment)	108	108	
105	TOTAL	108	108	

ENVIRONMENTAL SUSTAINABILITY - OPERATIONAL		10YP	AB	INFORMATION / MAIN REASON FOR CHANGE
STATUS	ID-NAME	2022/23 \$'000S	2022/23 \$'000S	
✓	268-Arapuke Forest Park/Kahuterawa Pest Control and Biodiversity Protection and Enhancement	62	62	
✓	764-City-wide - Council Facility Energy Use Monitoring	59	59	
✓	835-Ashhurst Domain - Biodiversity Improvements as Part of Manawatu Gorge Project	46	45	
✓	1080-City-wide -Biodiversity Increased Plant and Animal Pest Control	31	30	
✓	1145-Green Corridors Project - Continued Development	93	93	
✓	1450-Predator Free Palmerston North	26	25	
✓	1453-Freshwater Body Improvements	42	42	
✓	2055-Investigate Envirohub and Resource Recovery Centre	103	103	
		462	460	-
ENVIRONMENTAL SUSTAINABILITY - CAPITAL NEW		10YP	AB	INFORMATION / MAIN REASON FOR CHANGE
STATUS	ID-NAME	2022/23 \$'000S	2022/23 \$'000S	
✓	1077-Citywide - Biodiversity Enhancement Through Native Planting	31	31	
✓	1451-Property - LED Lighting Upgrades	77	77	
		108	108	-

Te Awa o Manawatū

Manawatū River – Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
REVENUE				
10	Manawatu River	10	10	
10	TOTAL REVENUE	10	10	
EXPENSES				
142	Manawatu River	403	147	Significant delays in capital expenditure results in lower depreciation and interest expense.
142	TOTAL EXPENSES	403	147	
132	NET OPERATING COST OF ACTIVITY	393	137	
RATING REQUIREMENT				
-	Less Depreciation	(105)	-	
12	Plus Net Capital Renewal (3 Year Average)	12	12	
-	Plus Debt Repayment	75	39	
144	RATES REQUIREMENT	375	189	
CAPITAL EXPENDITURE				
2	Renewal	6	6	
2,671	New	3,342	10	
2,673	TOTAL CAPITAL EXPENDITURE	3,348	17	
FUNDED BY				
12	Rates	12	12	
2,661	New Borrowing / (Repayment)	3,336	4	
2,673	TOTAL	3,348	17	

MANAWATU RIVER - OPERATIONAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	1486-City Reserves - Te Apiti Manawatu Gorge Development	51	50	
✓	1998-City Reserves - Manawatu River Park - Operation and Maintenance	39	38	
		90	88	-
MANAWATU RIVER - CAPITAL RENEWAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	1825-City Reserves - Manawatu River Park - Renewals	6	6	
		6	6	-
MANAWATU RIVER - CAPITAL NEW		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
➤	1435-City Reserves - Manawatu River Park - Water Front Precinct Lighting	924	-	The process to select artists, finalise costs and secure commissions, will take the next 12 months.
➤	1844-City Growth - City Reserves - Manawatu River Park - Capital New	703	-	As a result of public submissions to reducing the overall rates requirement, Council has deferred this programme.
✓	1892-City Growth - City Reserves - Manawatu River Park - Hokowhitu Lagoon Development Plan	10	10	
➤	1894-City Growth - City Reserves - Manawatu River Park - Marae Tarata Development Plan - Implementation	103	-	Delayed to enable stakeholder engagement and plan development to occur after Te Motu o Poutoa consultation.
➤	1895-City Growth - City Reserves - Manawatu River Park - Te Motu o Poutoa Development Plan - Implementation	1,602	-	Budget moved out to 23/24 to allow for ongoing engagement.
		3,342	10	-

Te whakaaraara rawa

Resource Recovery - Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
REVENUE				
223	Landfill Management	231	231	
1,261	Waste Management	1,359	1,359	
1,621	Waste Minimisation	1,641	1,770	
3,105	TOTAL REVENUE	3,232	3,360	
EXPENSES				
425	Landfill Management	510	509	
1,741	Waste Management	1,879	2,287	Additional resources to meet Councils goals.
6,250	Waste Minimisation	6,766	6,687	
8,416	TOTAL EXPENSES	9,156	9,484	
5,311	NET OPERATING COST OF ACTIVITY	5,924	6,124	
RATING REQUIREMENT				
(923)	Less Depreciation	(957)	(674)	
-	Less Transfers To/(From) Reserves	-	(65)	
423	Plus Net Capital Renewal (3 Year Average)	571	556	
709	Plus Debt Repayment	419	412	
5,520	RATES REQUIREMENT	5,958	6,352	
CAPITAL EXPENDITURE				
421	Renewal	432	479	
770	New	459	1,422	
1,191	TOTAL CAPITAL EXPENDITURE	891	1,900	
FUNDED BY				
-	External Revenue New	-		
423	Rates	571	556	
768	New Borrowing / (Repayment)	320	1,345	
1,191	TOTAL	891	1,900	

RESOURCE RECOVERY - OPERATIONAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	974-City-wide - Rubbish & Recycling - Communication, Education and Resource Materials	31	31	
✓	1425-Awapuni Closed Landfill - Waste Mixed Colour Glass Stockpile Processing	48	48	
➤	1724-City-wide - Diversion of Waste from Landfill - Investigation Studies	207	-	As a result of public submissions to reducing the overall rates requirement, Council has deferred this programme by one year.
✓	1908-City-Wide - Rubbish & Recycling - Asset Condition Assessments	52	52	
✓	1909-Waste Minimisation Levy - Contestable Fund	41	40	
✓	2044-City-Wide - Kerbside Food Waste - Investigations and Trial	197	197	
⚙️	2129-Free rubbish bag per month to low income households.	-	65	As a result of Council decision an operational programme to trial providing one free rubbish per month to low income households per year.
		576	433	-
RESOURCE RECOVERY - CAPITAL RENEWAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	185-Closed Landfills and Transfer Stations - Site Renewals	36	36	
✓	612-Recycling - City-wide Wheelie Bin and Crate Renewals	120	80	Bins lasting longer than anticipated in budget.
✓	649-Recycling - Materials Recovery Facility Renewals	140	140	
✓	1368-City-wide - Public Space Rubbish & Recycling Bins Renewals	47	47	
✓	1374-City-wide - Recycling Drop Off Facilities - Renewals	9	9	
➤	1576-C/fwd - Recycling - Materials Recovery Facility Renewals	-	86	Carry forward balance of programme 649 - Recycling - Materials Recovery Facility Renewals from 2021/22.
✓	1721-Composting Activity Site Renewals	8	8	
✓	1784-Rubbish and Recycling Buildings - Renewals	72	72	
		432	479	-
RESOURCE RECOVERY - CAPITAL NEW		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	506-City-wide - Public Space Rubbish & Recycling Bins Development	66	66	
✓	657-Urban Growth - Recycling - City-wide Wheelie Bins and Crates	72	80	Increase in costs and growth assumptions.
✓	721-Awapuni Closed Landfill - Landscaping Development	26	26	
➤	1371-Closed Landfills and Transfer Stations - Safety, Security and Development	181	741	Bring forward and increase budget to purchase critical compost machinery.
✓	1373-City-wide - Recycling Drop Off Facilities - Development	72	72	
✓	1410-Recycling - City-wide Recycling Services to Commercial/organisational Properties Development	41	41	
⚙️	2131-Recycling Wheelie Bin Lid Latches purchase and installation	-		

➤	2157-C/fwd - Rubbish and Recycling Buildings - Staff Welfare and Health and Safety Improvements	-	250	Carry forward balance of programme 1783 - Rubbish and Recycling Buildings - Staff Welfare and Health and Safety Improvements from 2021/22.
➤	2158-C/fwd - City-wide - Diversion of Waste from Landfill - New Materials Development	-	70	Carry forward balance of programme 1810 - City-wide - Diversion of Waste from Landfill - New Materials Development from 2021/22.
➤	2161-C/fwd - Closed Landfills and Transfer Stations - Safety, Security and Development	-	60	Carry forward balance of programme 1371 - Closed Landfills and Transfer Stations - Safety, Security and Development from 2021/22.
➤	2190-C/fwd - City-wide - Recycling Drop Off Facilities - Development	-	15	Carry forward balance of programme 1373 - City-wide - Recycling Drop Off Facilities - Development from 2021/22.
		459	1,422	-

Ngā wai – Waters (Includes Stormwater and Wastewater)

Water – Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
	REVENUE			
29	Water Collection	30	30	
56	Water Distribution	58	56	
10	Water Treatment	10	10	
95	TOTAL REVENUE	98	96	
	EXPENSES			
2,702	Water Collection	2,721	2,364	
4,392	Water Distribution	4,620	4,994	
1,844	Water Treatment	2,145	2,087	
8,938	TOTAL EXPENSES	9,487	9,445	
8,843	NET OPERATING COST OF ACTIVITY	9,388	9,349	
	RATING REQUIREMENT			
(3,090)	Less Depreciation	(3,236)	(3,882)	
4,553	Plus Net Capital Renewal (3 Year Average)	5,921	6,108	
631	Plus Debt Repayment	823	624	
10,938	RATES REQUIREMENT	12,896	12,198	
	CAPITAL EXPENDITURE			
4,376	Renewal	4,925	6,112	
7,724	New	8,352	6,419	
12,100	TOTAL CAPITAL EXPENDITURE	13,277	12,530	
	FUNDED BY			
796	External Revenue Renewal	-	-	
391	External Revenue New	-	-	
367	Development Contributions	337	337	
4,553	Rates	5,921	6,108	
5,992	New Borrowing / (Repayment)	7,019	6,086	
12,100	TOTAL	13,277	12,530	

WATER - OPERATIONAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✗	1246-Three Waters Public Education - Water	41	-	As a result of public submissions to the Draft Annual Budget 2022/23, Council has removed this programme and will look at alternative arrangements to deliver public advice on three waters activities.
✓	1798-Water Treatment Plant - Buildings Maintenance	31	30	
✓	1812-City-wide - Water Supply Network Modelling	16	15	
✓	1813-City-wide - Water Supply Condition Assessments	52	52	
✓	1881-Water Pump Station - Building Maintenance	10	10	
✓	1996-Turitea Dams - Catchment Management	104	104	
✓	2053-Implement Commercial Backflow Fee	(49)	(48)	
		204	163	-
WATER - CAPITAL RENEWAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	199-City-wide - Water Supply Bore and Network Facility Renewals	518	518	Escalating material costs require an increase in budget to ensure works can be funded.
✓	207-Turitea WTP - Equipment and Facility Renewals	607	607	
✓	214-City-wide - Water Toby and Manifold Renewals	518	518	
✓	218-City-wide - Water Main Renewals	2,394	3,000	
✓	1061-City-wide - Water Supply Reservoir Renewals	311	311	
✓	1700-City-wide - Water Meter Renewals	333	333	
✓	1701-City-wide - Water Supply Valve & Hydrant Renewals	207	207	
✓	1797-Water Treatment Plant - Building Renewals	31	50	Escalating material costs require an increase in budget to ensure works can be funded.
✓	1822- Water Pump Stations - Building Renewals	8	12	Escalating material costs require an increase in budget to ensure works can be funded.
➤	2099-C/fwd - City-wide - Water Toby and Manifold Renewals	-	150	Carry forward balance of programme 214 - City-wide - Water Toby and Manifold Renewals from 2021/22.
➤	2100-C/fwd - City-wide - Water Supply Bore and Network Facility Renewals	-	388	Carry forward balance of programme 199 - City-wide - Water Supply Bore and Network Facility Renewals from 2021/22.
➤	2145-C/fwd - Turitea WTP - Raw Water Main Renewal	-	20	Carry forward balance of programme 2042 - Turitea WTP - Raw Water Main Renewal from 2021/22.
		4,925	6,112	-
WATER - CAPITAL NEW		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
➤	124-Turitea WTP - Drinking Water Standards Upgrades	1,697	200	Awaiting confirmation of changes to standards. This will determine the programme of work going forward. Investigation, scope and design have been allowed for in 22/23 when decisions are made.
➤	132-City-wide - Water Supply Resilience - Trunk Mains	1,232	-	Due to capacity constraints, construction is now scheduled for 2023/24.
✓	246-Urban Growth - Development Contributions - Water Supply	259	259	
✓	986-Turitea Dams - Aeration Upgrade	26	26	

➤	1004-Urban Growth - Whakarongo - Water Supply	572	-	External development slower than expected. Moved both 2021/22 carry forward and 2022/23 budget out 1 year to better align to realistic timeframe.
✓	1054-Ashhurst - Water Quality Improvements	207	207	
➤	1170-Urban Growth - Kakatangiata - Water Supply	460	-	External development slower than expected. Moved 2022/23 budget out 1 year to accommodate.
➤	1286-C/fwd - Urban Growth - Installation of Water Supply Systems to an Expanded North East Industrial Zone	-	639	Carry forward balance of programme 1005 - Urban Growth - NEIZ - Water Supply from 2021/22.
➤	1289-C/fwd - City-wide - Seismic Strengthening of Water Structures	-	579	Carry forward balance of programme 651 - City-wide - Water Supply Resilience - Seismic Strengthening from 2021/22.
✓	1384-City-wide - Water Supply Resilience - Additional Reservoirs	186	186	
➤	1517-C/fwd - City-wide - Second River Crossing and Emergency Supply	-	374	Carry forward balance of programme 1389 - City-wide - Water Supply Resilience - Security of Supply from 2021/22.
➤	1608-C/fwd - City-wide - New water supply reservoirs to replace an earthquake prone reservoir and enhance supply storage throughout the city	-	46	Carry forward balance of programme 1384 - City-wide - Water Supply Resilience - Additional Reservoirs from 2021/22.
➤	1663-C/fwd - Palmerston North - District Metering Areas	-	330	Carry forward balance of programme 1388 - Palmerston North - District Metering Areas for Water Supply from 2021/22.
✓	1697-Turitea WTP - Water Supply Resilience - Upgrades	826	826	
➤	1841-Urban Growth - Ashhurst - Water Supply	247	-	Budget moved to 2023/24.
✓	1873-City-wide - Water Main Upgrades - Firefighting	155	155	
✓	1883-Water Operations -Small Plant & Equipment - New	16	16	
➤	2048-City-wide - Water Toby and Manifold enhancements	2,303	576	Project planning underway. Construction will commence in 2022/23 and continue through 2023/24.
➤	2060-City-wide - Commercial Water Meters	166	-	Work underway, this stage will complete in 2022/23. Next stage to commence 2023/24.
➤	2187-C/fwd - City-wide - Commercial Water Meters	-	100	Carry forward balance of programme 2060 - City-wide - Commercial Water Meters from 2021/22.
➤	2188-C/fwd - Turitea WTP - Water Supply Resilience - Upgrades	-	1,286	Carry forward balance of programme 1697 - Turitea WTP - Water Supply Resilience - Upgrades from 2021/22.
➤	2191-C/fwd - City-wide - Water Supply Resilience - Trunk Mains	-	113	Carry forward balance of programme 132 - City-wide - Water Supply Resilience - Trunk Mains from 2021/22.
➤	2192-C/fwd - City-wide - Health & Safety - Water Treatment Chemical Handling	-	317	Carry forward balance of programme 1607 - City-wide - Health & Safety - Water Treatment Chemical Handling from 2021/22.
➤	2193-C/fwd - City-wide - Water Supply Resilience - Generators	-	150	Carry forward balance of programme 1863 - City-wide - Water Supply Resilience - Generators from 2021/22.
➤	2197-C/fwd - Turitea Dams - Aeration Upgrade	-	35	Carry forward balance of programme 986 - Turitea Dams - Aeration Upgrade from 2021/22.
		8,352	6,419	-

Stormwater – Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
REVENUE				
6	Stormwater Collection and Disposal	6	6	
6	TOTAL REVENUE	6	6	
EXPENSES				
4,435	Stormwater Collection and Disposal	4,921	4,361	
4,435	TOTAL EXPENSES	4,921	4,361	
4,429	NET OPERATING COST OF ACTIVITY	4,915	4,355	
RATING REQUIREMENT				
(1,909)	Less Depreciation	(2,018)	(2,054)	
943	Plus Net Capital Renewal (3 Year Average)	971	968	
150	Plus Debt Repayment	308	174	
3,613	RATES REQUIREMENT	4,176	3,443	
CAPITAL EXPENDITURE				
875	Renewal	818	928	
7,062	New	6,003	2,429	
7,937	TOTAL CAPITAL EXPENDITURE	6,821	3,356	
FUNDED BY				
139	Development Contributions	132	132	
943	Rates	971	968	
6,855	New Borrowing / (Repayment)	5,717	2,257	
7,937	TOTAL	6,821	3,356	

STORMWATER - OPERATIONAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	1369-City-wide Data Collection and WQ Monitoring	104	104	
✓	1614-Stormwater - Open channels and drains - maintenance	342	342	
✓	1709-City-wide - Stormwater Condition Assessments	114	114	
✓	1710-City-wide - Stormwater Modelling, Consenting and Planning	145	145	
✓	1930-City-wide - Maintenance of Stormwater Treatment Devices	18	18	
✓	2002-Stormwater Reticulation Network Maintenance	25	24	
✓	2003-Stormwater Pump Station Operation & Maintenance	25	24	
		772	769	-
STORMWATER - CAPITAL RENEWAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	20-City-wide - Stormwater Pump Station Renewals	176	176	
✓	1062-City-wide - Stormwater Network Renewal Works	642	642	
➤	2183-C/fwd - City-wide - Stormwater Pump Station Renewals	-	110	Carry forward balance of programme 20 - City-wide - Stormwater Pump Station Renewals from 2021/22.
		818	928	-
STORMWATER - CAPITAL NEW		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	51-Urban Growth - Development Contributions - Stormwater	207	207	
➤	197-Urban Growth - NEIZ - Stormwater	1,087	-	External development slower than expected. Moved 2022/23 budget out 1 year to accommodate.
➤	1001-Urban Growth - Whakarongo - Stormwater	2,070	-	External development slower than expected. Deferred by one year to realign with consent application timeframes.
✓	1060-City-wide - Stormwater Network Improvement Works	787	787	
➤	1284-C/fwd - Urban Growth - Whakarongo - Installation of Stormwater Systems	-	300	Carry forward balance of programme 1001 - Urban Growth - Whakarongo - Stormwater from 2021/22.
➤	1372-City-wide Stormwater Pump Stations Improvement	497	-	2021/22 construction has not commenced as planned. Moved 2022/23 budget to 2023/24 to align with current supply chain timeframes.
➤	1704-Urban Growth - Aokautere - Stormwater	362	-	External development slower than expected. Moved 2022/23 budget out 1 year to realign timeframes.
✓	1706-City-wide - Stormwater Network Resilience	223	223	
✗	1707-City-wide - Land purchase associated with streams and channels	207	-	No land purchases planned.
➤	1708-City-wide - Stormwater Flood Mitigation	564	-	Deferred by one year to allow for design to be reviewed.
➤	2175-C/fwd - City-wide - Stormwater Network Improvement Works	-	450	Carry forward balance of programme 1060 - City-wide - Stormwater Network Improvement Works from 2021/22.

➤	2176-C/fwd - City-wide Stormwater Pump Stations Improvement	-	320	Carry forward balance of programme 1372 - City-wide Stormwater Pump Stations Improvement from 2021/22.
➤	2177-C/fwd - City-wide - Stormwater Flood Mitigation	-	143	Carry forward balance of programme 1708 - City-wide - Stormwater Flood Mitigation from 2021/22.
		6,003	2,429	-

Wastewater – Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
REVENUE				
6	Wastewater Collection	6	6	
1,425	Wastewater Treatment and Disposal	1,237	1,357	
1,431	Total Revenue	1,243	1,363	
EXPENSES				
5,461	Wastewater Collection	5,629	6,213	
6,479	Wastewater Treatment and Disposal	6,587	4,795	
11,940	TOTAL EXPENSES	12,216	11,008	
10,509	NET OPERATING COST OF ACTIVITY	10,973	9,645	
RATING REQUIREMENT				
(4,195)	Less Depreciation	(4,344)	(4,760)	
3,905	Plus Net Capital Renewal (3 Year Average)	5,069	5,015	
370	Plus Debt Repayment	510	394	
10,589	RATES REQUIREMENT	12,208	10,293	
CAPITAL EXPENDITURE				
5,040	Renewal	4,459	4,349	
5,826	New	6,024	7,141	
10,866	TOTAL CAPITAL EXPENDITURE	10,482	11,490	
FUNDED BY				
1,407	External Revenue Renewal	-	-	
895	External Revenue New	-	-	
533	Development Contributions	1,022	1,022	
3,905	Rates	5,069	5,015	
4,126	New Borrowing / (Repayment)	4,392	5,453	
10,866	TOTAL	10,482	11,490	

WASTEWATER - OPERATIONAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✗	1319-Totara Road Wastewater Treatment Plant - Consent Renewal Upgrade Options Analysis	1,212	-	Change in accounting treatment from Operating to Capital (#2128).
✓	1401-City-wide - Infiltration & Inflow Investigations	259	259	
✓	1716-City-wide - Wastewater Facility Condition Assessment Programme	52	52	
✓	1717-City-wide - Wastewater Pipeline Condition Assessment Programme	181	181	
✓	1718-City-wide Pressure Wastewater systems operation	2	2	
✓	1719-City-wide - Decommissioning of Redundant Wastewater Mains	207	207	
✓	1720-Operate and Maintain Wastewater Network Model	10	10	
✓	1802-Wastewater Pump Stations - Building Maintenance	10	10	
✓	1843-Wastewater Treatment Plant - Building Maintenance	36	35	
✓	1999-Wastewater Reticulation Network Maintenance	73	73	
✓	2004-Wastewater Reticulation Pump Stations Operation & Maintenance	21	20	
		2,063	848	-
WASTEWATER - CAPITAL RENEWAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	54-City-wide - Wastewater Pipe Renewal	2,381	2,381	
✓	65-City-wide - Wastewater Pump Station Renewal	311	311	
✓	179-Totara Road Wastewater Treatment Plant - Minor Equipment Renewals	414	414	
➤	556-C/fwd - City-wide Wastewater Trunk Mains Renewal	-	200	Carry forward balance of programme 1714 - City-wide Wastewater Trunk Mains Renewal from 2021/22.
✓	1380-Totara Rd WWTP - Biogas Generator Major Overhauls	155	155	
➤	1589-C/fwd - Totara Road Wastewater Treatment Plant - Minor Equipment Renewals	-	100	Carry forward balance of programme 179 - Totara Road Wastewater Treatment Plant - Minor Equipment Renewals from 2021/22.
➤	1714-City-wide Wastewater Trunk Mains Renewal	1,139	-	Deferred by one year to allow for design to be reviewed.
✓	1799-Wastewater Treatment Plant - Buildings Renewals	52	120	Increase in budget due to increased scope required for fire upgrade works.
✓	1801-Wastewater Pump Stations - Building Renewals	8	20	Increase in budget required to complete roof replacement at pump station.
➤	2095-C/fwd - City-wide - Wastewater Pump Station Renewal	-	154	Carry forward balance of programme 65 - City-wide - Wastewater Pump Station Renewal from 2021/22.
➤	2107-C/fwd - Totara Road Wastewater Treatment Plant - High Voltage Power renewals	-	245	Carry forward balance of programme 1620 - Totara Road Wastewater Treatment Plant - High Voltage Power renewals from 2021/22.
➤	2146-C/fwd - Totara Rd WWTP - Biogas Generator Major Overhauls	-	250	Carry forward balance of programme 1380 - Totara Rd WWTP - Biogas Generator Major Overhauls from 2021/22.
		4,459	4,349	-

WASTEWATER - CAPITAL NEW		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
➤	66-Totara Road Wastewater Treatment Plant - Resilience Programme	735	300	Although some equipment purchases can be made in 2022/23, construction is not likely to be complete until 2023/24. Moved budget to realign timeframes.
✓	73-Urban Growth - Development Contributions - Wastewater	104	104	
➤	210-Urban Growth - NEIZ - Wastewater	155	-	Is part of greater NEIZ programme which will be under contract prior to end of 2021/22 with construction to commence in early 2022/23.
➤	1000-Urban Growth - Whakarongo - Wastewater	486	-	External development slower than expected. Carry forward and defer budget to 23/24 create better timeframe alignment.
➤	1074-Totara Road Wastewater Treatment Plant - Earthquake Strengthening of Civil Structures	1,035	100	Engineers estimate has indicated the budget is insufficient by \$3M. Prioritization review is underway.
➤	1616-City-wide - Wastewater Pump Station - Capacity Upgrade	714	-	Deferred by one year to allow for design to be reviewed.
➤	1617-Totara Road Wastewater Treatment Plant - Biogas System Improvements	1,190	-	Engineer's estimate exceeds budget provisions. Concept design phase is under pear review.
➤	1619-Totara Road Wastewater Treatment Plant - Inlet Screens	-	900	Cost escalations and additional work required to implement required solution.
➤	1625-C/fwd - Urban Growth - Installation of Wastewater Systems for New Industrial Areas - NEIZ Extension Area	-	674	Carry forward balance of programme 210 - Urban Growth - NEIZ - Wastewater from 2021/22.
➤	1659-C/fwd - Urban Growth - Whakarongo - Installation of Wastewater Systems	-	198	Carry forward balance of programme 1000 - Urban Growth - Whakarongo - Wastewater from 2021/22.
➤	1711-Industrial Growth - Longburn Industrial Park - Wastewater	621	-	Construction expected after consultation in 2023/24. Moving budget forward 1 year allows for better alignment of construction.
➤	1712-City-wide Wastewater wet weather overflow mitigation	621	-	Budget deferred by one year to allow for capacity constraints.
➤	1821-City-wide Wastewater Pipeline Realignment of at-risk mains	259	-	Budget deferred by one year to allow for capacity constraints.
➤	2030-Urban Growth - Aokautere - Wastewater	104	-	External development slower than expected. Moved 2022/23 budget out 1 year to accommodate.
➤	2082-C/fwd - Totara Road Wastewater Treatment Plant - High Voltage Power resilience upgrades	-	225	Carry forward balance of programme 1618 - Totara Road Wastewater Treatment Plant - High Voltage Power resilience upgrades from 2021/22.
⚙️	2128-WWTP - Wastewater Discharge Consent Project	-	1,800	Change in accounting treatment from Operating (#1319) to Capital plus additional budget requirement.
➤	2178-C/fwd - Totara Road Wastewater Treatment Plant - Resilience Programme	-	280	Carry forward balance of programme 66 - Totara Road Wastewater Treatment Plant - Resilience Programme from 2021/22.
➤	2179-C/fwd - City-wide - Wastewater Pump Station - Capacity Upgrade	-	352	Carry forward balance of programme 1616 - City-wide - Wastewater Pump Station - Capacity Upgrade from 2021/22.
➤	2180-C/fwd - Totara Road Wastewater Treatment Plant - Biogas System Improvements	-	958	Carry forward balance of programme 1617 - Totara Road Wastewater Treatment Plant - Biogas System Improvements from 2021/22.
➤	2181-C/fwd - City-wide Wastewater Pipeline Realignment of at-risk mains	-	50	Carry forward balance of programme 1821 - City-wide Wastewater Pipeline Realignment of at-risk mains from 2021/22.
➤	2182-C/fwd - City-wide Wastewater wet weather overflow mitigation	-	200	Carry forward balance of programme 1712 - City-wide Wastewater wet weather overflow mitigation from 2021/22.
➤	2189-C/fwd - WWTP - Wastewater Discharge Consent Project	-	1,000	Carry forward balance of programme 2128 - WWTP - Wastewater Discharge Consent Project from 2021/22.
		6,024	7,141	-

WHĀINGA 5: HE KAUNIHĒRA AHUNUI WHAKAMANA I TE IWI

GOAL 5: A DRIVEN AND ENABLING COUNCIL

Te mana urungi papai tonu me te kirirautanga hohe

Good Governance and Active Citizenship – Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
REVENUE				
10	Councillor Meetings and Administration	10	10	
210	Direction Setting	215	215	
-	Elections	134	134	
220	TOTAL REVENUE	360	360	
EXPENSES				
2,343	Councillor Meetings and Administration	2,317	2,594	
5,372	Direction Setting	4,953	5,605	
27	Elections	301	381	
1,472	Mayoral and Chief Executive's Office	1,512	1,488	
9,214	TOTAL EXPENSES	9,083	10,067	
8,994	NET OPERATING COST OF ACTIVITY	8,723	9,707	
RATING REQUIREMENT				
(3)	Less Depreciation	(11)	(6)	
-	Less Transfers To/(From) Reserves	-	(450)	
19	Plus Debt Repayment	8	1	
9,010	RATES REQUIREMENT	8,720	9,252	
CAPITAL EXPENDITURE				
80	New	-	230	
80	Total Capital Expenditure	-	230	
FUNDED BY				
80	New Borrowing / (Repayment)	-	230	
80	TOTAL	-	230	

GOVERNANCE AND ACTIVE CITIZENSHIP - OPERATIONAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	1190-Smokefree Education	5	5	
✓	1911-Strategic monitoring	87	87	
✓	1922-Elections- Representation Review	15	15	
✗	1936-Funding for Section 17a Review	31	-	As a result of public submissions to reducing the overall rates requirement, Council has removed this programme.
NEW	1949-Civic and Cultural Precinct Master Plan	-	220	In finalising the Annual Budget 2022/23, Council has approved a budget to complete the final phase of the Civic and Cultural Precinct Masterplan.
NEW	2139-Delivering Residential and Industrial Growth Planning	-	200	Resources are available to advance District Plan Change proposals through the RMA process in a timely manner.
➤	2143-Traffic and Parking Bylaw review	-	30	In response to reducing antisocial car gatherings.
		138	557	-
GOVERNANCE AND ACTIVE CITIZENSHIP - CAPITAL NEW		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
NEW	1676-Improve participation in Council and Committee meetings	-	150	Original budget is insufficient to provide an acceptable solution.
➤	2096-C/fwd - Improve participation in Council and Committee meetings	-	80	Carry forward balance of programme 1676-Improve participation in Council and Committee meetings from 2021/22.
		-	230	-

Organisational Performance – Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
REVENUE				
270	Civic Administration Building	277	277	
101	Financial Services	103	103	
30	Print Synergy	30	30	
401	TOTAL REVENUE	410	410	
EXPENSES				
724	Civic Administration Building	748	551	
()	Customer Services	-	-	
579	Financial Services	597	951	
	Human Resources		509	
2,180	Information Services	2,621	3,768	Carrying over operating budget from previous year.
348	Marketing & Communications	362	423	
266	Print Synergy	287	300	
4,097	TOTAL EXPENSES	4,615	6,501	
3,696	NET OPERATING COST OF ACTIVITY	4,205	6,091	
RATING REQUIREMENT				
(1,580)	Less Depreciation	(1,928)	(1,606)	
(987)	Less Internal Rates Recovered	(1,014)	(1,014)	
(2,824)	Less Transfers To/(From) Reserves	(2,857)	(6,048)	
2,055	Plus Net Capital Renewal (3 Year Average)	1,901	1,821	
284	Plus Debt Repayment	337	320	
645	RATES REQUIREMENT	645	(436)	
CAPITAL EXPENDITURE				
2,581	Renewal	2,079	2,042	
836	New	570	546	
3,418	Total Capital Expenditure	2,649	2,588	
Funded By				
2,055	Rates	1,901	1,821	
1,362	New Borrowing / (Repayment)	747	767	
3,418	TOTAL	2,649	2,588	

ORGANISATIONAL PERFORMANCE - OPERATIONAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	1520-Digital Transformation	2,563	2,500	
✓	1572-Enterprise Resource Planning (ERP) System Replacement	1,846	1,846	
✓	1929-Workforce Transformation	256	256	
✓	1990-CAB - Cleaning Budget Shortfall	88	88	
➤	1993-C/fwd - Digital Transformation	-	1,488	Carry forward balance of programme 1520 - Digital Transformation from 2021/22.
✓	2062-IT Infrastructure Improvements	15	15	
➤	2064-C/fwd - Enterprise Resource Planning (ERP) System Replacement	-	1,256	Carry forward balance of programme 1572 - Enterprise Resource Planning (ERP) System Replacements from 2021/22.
⚙️	2133-Health and Safety Improvement Programme	-	500	The proposed programme intends to ensure PNCC has a system which is 'effective' i.e. it is not targeting excellence.
		4,768	7,949	-
ORGANISATIONAL PERFORMANCE - CAPITAL RENEWAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	53-Computer Replacement - Rolling Replacements	508	508	
✓	58-Network Additions and Upgrades	43	43	
✓	68-Aerial Photography	42	42	
✓	86-Property - Furniture Replacements	103	50	Council decision to reduce budget for one year.
✓	221-Print Synergy - Replacement of Print Synergy Machinery	10	10	
✓	272-Staff Cafeteria - Replacement of Equipment	6	6	
✓	281-CAB - Renewals	1,179	978	Efficiencies have been achieved through delivery of this project resulting in reduced project cost.
✓	318-Telecommunications Replacement - Council Buildings	157	157	
✓	784-Replacement of Council's Photocopiers/Printers	31	31	
➤	1673-C/fwd - Operational Property -Civic Administration Building - Refurbishments	-	216	Carry forward balance of programme 281 - CAB - Renewals from 2021/22.
		2,079	2,042	-
ORGANISATIONAL PERFORMANCE - CAPITAL NEW		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	60-Information Management Strategic Plan Project - New Software Applications	109	109	
✓	1826-CAB - Workplace Transformation	308	308	
✓	2047-Property - Furniture transformation	154	75	Council decision to reduce budget for one year.
➤	2167-C/fwd - CAB - Rubbish and Recycling Compound	-	55	Carry forward balance of programme 1736 - CAB - Rubbish and Recycling Compound from 2021/22.
		570	546	-

Strategic Investments – Activity Financial Statements

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s	INFORMATION / MAIN REASON FOR CHANGE
Revenue				
3,796	External Contracts	4,036	4,036	
255	Investment Property	261	261	
4,051	TOTAL REVENUE	4,298	4,298	
EXPENSES				
3,299	External Contracts	3,567	3,878	
671	Investment Property	689	669	
556	Investments	532	506	
264	Investments in Companies (including Airport)	264	318	
4,791	TOTAL EXPENSES	5,053	5,371	
740	NET OPERATING COST OF ACTIVITY	755	1,073	
Rating Requirement				
(1,542)	Less Depreciation	(1,555)	(1,491)	
(300)	Less Transfers To/(From) Reserves	(308)	(308)	
2,564	Plus Net Capital Renewal (3 Year Average)	2,822	2,555	
84	Plus Debt Repayment	105	104	
1,545	RATES REQUIREMENT	1,820	1,935	
CAPITAL EXPENDITURE				
2,320	Renewal	2,882	2,115	
511	New	296	296	
2,831	TOTAL CAPITAL EXPENDITURE	3,179	2,412	
FUNDED BY				
2,564	Rates	2,822	2,555	
267	New Borrowing / (Repayment)	357	(143)	
2,831	TOTAL	3,179	2,412	

STRATEGIC INVESTMENTS - OPERATIONAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	1792-Parks Depot - Building Maintenance	21	20	
➤	1885-Asset Management Improvement Plan Task Programme	205	205	Partial budget deferred one year.
		226	225	-
STRATEGIC INVESTMENTS - CAPITAL RENEWAL		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	80-Council Small Mobile Plant and Equipment - Replacement	231	231	
✓	85-Depot - Buildings and Structures Renewals	103	103	
✓	1753-Investment Properties - Building Renewals	384	384	
✓	1791-Parks Depot - Building Renewals	5	5	
⚡	1879-Council's Plant and Vehicle - Replacements	1,929	1,112	Purchase of vehicles brought forward into 2021/22.
✓	1970-Gordon Kear Forest Culvert Replacements	26	26	
✓	2022-Property - Hard Surfaces Renewals	205	205	
➤	2201-C/fwd - Parks Depot - Building Renewals	-	50	Carry forward balance of programme 1791 - Parks Depot - Building Renewals from 2021/22.
		2,882	2,115	-
STRATEGIC INVESTMENTS - CAPITAL NEW		10YP	AB	
		2022/23	2022/23	
STATUS	ID-NAME	\$'000S	\$'000S	INFORMATION / MAIN REASON FOR CHANGE
✓	99-New Vehicles and Plant to enable the delivery of improved Council services	296	296	
		296	296	-



SECTION 2

FINANCIAL AND RATING INFORMATION

SECTION 2

Here you can see what assumptions have been made in preparing the financial information. You'll also see details about the rating system.

Significant Forecasting Assumptions

Rating System, Rates and Funding Impact Statements

Significant Forecasting Assumptions

A forecasting assumption is defined as something the Council accepts as being true for the purposes of future decisions and actions.

Significant forecasting assumptions and risks underlying the financial estimates in the Annual Budget are identified in the 10 Year Plan 2021-2031 (see page 284) and cover the following issues

Issue	Level of uncertainty of assumption	Significance of financial impact on overall position
1. Population & Household Growth	Medium	Medium
2. City Growth – Nature, Type & Location	Medium	High
3. Covid-19 Pandemic	Medium	High
4. Climate Change	Medium	Low
5. Natural Disasters & Adverse Weather Events	High	High
6. Services Provided by Council	High	High
7. Continuity of External Funding	High	Low
8. Sources of Funds for Future Replacement of Assets	Low	Low
9. Waka Kotahi (NZTA) Subsidy	Medium	Medium
10. Airport Shareholding & Dividends	Low	Low
11. Revaluation of Property, Plant & Equipment Assets	Low	Low
12. Asset Lives	Low	Low
13. Depreciation	Low	Low
14. Inflation	Low	Low
15. Interest Rates for Borrowings	Low	Medium
16. Resource Consents (especially wastewater discharge)	High	High
17. Turitea Windfarm	Medium	Low
18. Weathertight (Leaky)	Low	Low

Homes Claims		
19. Insurance	Low	Low
20. Earthquake-prone Buildings	Medium	High
21. Regional freight ring road including an Additional Road Crossing of Manawatu River	Medium	High
22. Legal Expenses	Low	Low
23. Delivery of Services Reviews	Low	Low
24. Residential Subdivision	Medium	Medium
25. Drinking Water Standards	Medium	Low
26. 3 Waters Reform	High	High
27. Capital Expenditure Delivery	High	High

Some assumptions have changed and impacted on the Annual Budget

Those changes to assumptions and risks are detailed below:

Interest rates for borrowing

An average rate of 2.8% was assumed for the 10 Year Plan. This assumption was increased to 3.1% for the proposed annual budget and further to 3.4% for the final annual budget given market rates have begun to rise and some of the Council's debt is raised at floating interest rates and its interest rate risk management policy is that there is a mixture of fixed and floating debt within defined bands.

Resource Consents (especially wastewater discharge)

In the 10 Year Plan it was assumed that the cost of obtaining the wastewater discharge consent (\$1.2m in 2022/23) would be treated as an operating cost each year. However during 2021 the Council chose its preferred upgrade option

and is now preparing the resource consent application. These means the ongoing costs of this work will be capitalised as part of the upgrade project and will be funded from debt rather than from rates.

Impact of COVID-19 pandemic

At the time of preparation of the Consultation Document and supporting information New Zealand has been placed in the Red traffic light setting under the Government's Covid-19 response framework. Movement to this level, the rapidly increasing number of people with Covid, and the use of vaccine mandates increased the level of anxiety in the community and spurred some civil unrest. This had a significant impact on businesses especially those in the hospitality, events and entertainment sectors. Since then the country has been moved to the Orange traffic light setting and this has helped provide more certainty for the planning of events.

The budget assumes the Council will be able to deliver the normal levels of service including events, as projections are that the peak of the Omicron wave of infections will have passed before the start of the year and that the restrictions will be further eased.

Key financial implications and risks for 2022/23 include:

Social norms

In many parts of the country a significant portion of the population is now working from home and it is too soon to know whether this will be a long-term phenomenon with impacts on the nature and location of Council services. In the short term the Council has needed to adjust the way it delivers some of its services.

Continuity of external funding

In preparing the budget it has been assumed the current Covid restrictions will not materially impact on external revenue receivable by the Council during 2022/23. There is a risk this assumption could be wrong but if it is then it is unlikely to materially impact on the overall financial position of the Council.

Inflation

The proposed budget incorporates a budget cost level adjustor of approximately 2.3% (based on forecasts prepared for local government by BERL). Recent indications are that inflation for many sectors could be

significantly higher than this. There is a risk therefore that Council will struggle to deliver some services at present levels within the budget assumption.

Rates income

Although there is a risk some ratepayers will have difficulty paying their rates commitments (due to the impact of COVID-19 on their business or personal income) it has been assumed that all rates income will be received.

3 waters reform

The Government has further developed its proposals for 3 waters reform and proposes that Councils' waters functions will move to new regional entities from 1 July 2024. A significant number of local authorities have expressed serious doubt about the detail of the proposal but the Government continues to signal it remains committed to the overall thrust of the reform and the timetable for change. There has been some delay to the release of the draft legislation to drive and enable the change. This does not impact on the budget for 2022/23.

3 Waters "Better-off" Funding

In its 3 Waters proposals the Government has indicated its intention that Councils will receive various types of funding as part of the transition. One package they have called "better-off" funding and indicated the Council would be entitled to \$8.1m (25% of the total) as from 1 July 2022. The funding will be available by application to achieve particular projects or outcomes that meet the criteria they establish. Although the criteria has been published there are significant steps involved in determining what programmes to seek funding for. As there is no certainty about these no provision has been made for receipt of any of this sum in this annual budget. It is expected that any applications will be lodged before 30 September 2022.

Capital expenditure delivery

Due to significant disruptions to supply chains and the difficulty experienced obtaining internal and external resources \$28.1m of the planned capital new programmes for 2021/22 have been carried forward to 2022/23 and \$13.7m to 2023/24. For the same reason \$38.3m of the programmes originally scheduled for 2022/23 have been deferred to later years.

Rating System, Rates and Funding Impact Statements

1. Introduction

Rating incidence is governed by the Council's Revenue and Financing Policy and its Rating Policies. This section outlines details of the present rating system used by the Council. It also incorporates the Funding Impact Statements in the form prescribed by the Local Government (Financial Reporting and Prudence) Regulations 2014.

At various points within this section a level of rate or charge is outlined. These are indicative figures provided to give ratepayers an estimate of what their level of rates is likely to be in the forthcoming year. They are not necessarily the actual figures as these will not be known until the Council's rating information database is finalised. Rates figures in this section are GST-inclusive unless otherwise specified.

2. Rating Objectives

These are the Council's rating objectives:

- to encourage growth and confidence in the city by operating a stable, easily understood method of setting rates

- to set rates in a manner that is fair and equitable as between various ratepayers and classes of ratepayer, and consistent with Council's planning objectives
- to ensure that all citizens contribute to the cost of providing city services by charging on a user-pays basis where practicable
- to foster the sense of a single community by operating a common system throughout the city.

3. Components of the present rating system - a summary

The Council's rating system, designed to meet these objectives, is utilised to fund the net cost of operations and programmes outlined in the 10 Year Plan and Annual Budget (Plan). It comprises the following components:

- A common system applies throughout the city.
- Targeted rates, in the form of fixed amounts (as proxy user charges) are made to cover the costs of services that are identifiable by property (water supply, wastewater

disposal, and rubbish and recycling). In addition, significant non-residential and some rural users of water are metered and some non-residential wastewater users are charged on the basis of the number of pans. A targeted rate (comprising a fixed amount and a variable amount based on capital value) is made on non-residential properties within the central city Palmy BID area.

- A Uniform Annual General Charge (UAGC) is applied as a fixed amount to every rating unit within the city. It is used as a mechanism to ensure each rating unit contributes a minimum amount of the general rate and also to moderate rates on high land-value properties.
- A General Rate, based on the land value, is applied to each rating unit, with different rates (differentials) applying to each property category.

The categories in the Council's differential rating scheme reflect differing property use and can be broadly grouped as follows:

- Single-unit residential
- Multi-unit residential
- Non-residential
- Rural and semi-serviced
- Miscellaneous.

Differential surcharges (that is, a higher rate in the dollar) are applied to multi-unit residential and non-residential properties, while lower rates are applied to single unit residential and rural/semi-serviced properties. No surcharge is applied to miscellaneous properties.

4. Examples of proposed rates for 2022/23

Examples of proposed rates for 2022/23 are shown in the following table:

	Old Land Value	New Land Value	Rates 2021/22	Rates 2022/23
Single unit residential				
Average	243,000	468,000	2,842	2,973
Median	230,000	455,000	2,760	2,920
Quartile 1	185,000	360,000	2,474	2,530
Quartile 3	280,000	540,000	3,077	3,269
Two unit residential				
Average	273,000	561,000	4,633	5,109
Median	255,000	525,000	4,466	4,904
Quartile 1	220,000	450,000	4,141	4,476
Quartile 3	300,000	625,000	4,884	5,475
Non-residential				

	Old Land Value	New Land Value	Rates 2021/22	Rates 2022/23
Average	708,000	1,022,000	16,010	16,492
Median	400,000	620,000	9,420	10,231
Quartile 1	230,000	385,000	5,783	6,572
Quartile 3	790,000	1,110,000	17,765	17,862
Rural & semi-serviced (5ha or more)				
Average	829,000	1,373,000	1,905	2,074
Median	475,000	730,000	1,333	1,240
Quartile 1	320,000	520,000	1,083	967
Quartile 3	840,000	1,218,000	1,923	1,873
Rural & semi-serviced (between 0.2 and 5ha)				
Average	316,000	549,000	1,714	1,717
Median	315,000	520,000	1,710	1,642
Quartile 1	250,000	435,000	1,474	1,421
Quartile 3	365,000	590,000	1,892	1,824
Miscellaneous				
Average	594,000	916,000	5,362	5,047
Median	315,000	550,000	3,109	3,147
Quartile 1	145,000	295,000	1,737	1,823
Quartile 3	630,000	965,000	5,653	5,301

If all of the properties in the category of property were listed from lowest to highest land value,

then the 'median' is the value at the half way point in the list, quartile 1 is the value at the first quarter point in the list, and quartile 3 is the value at the three-quarter point in the list.

For example, if there are 1,000 properties and they are sorted from the lowest to the highest land value then quartile 1 in the 250th property from the lowest.

The three-yearly revaluation of the city for rating purposes was undertaken in 2021 and those valuations are the base for general rates set in 2022/23.

The examples should be read with regard for the following assumptions:

- the Council's total rates revenue will increase by 5.8%
- the Uniform Annual General Charge will be \$200 per rating unit (\$500 in 2021/22)
- targeted rates in the form of fixed amounts will be applied for water supply (\$348); wastewater disposal (\$284); kerbside recycling (\$129); rubbish and public recycling (\$92) (\$307, \$296, \$130 and \$66 respectively in 2021/22)
- a targeted rate for wastewater disposal will be set on non-residential properties on the basis of the number of pans, in excess of three, on the rating unit. The charge per pan will be \$284 compared with \$296 per pan in 2021/22

The examples shown for non-residential, miscellaneous and rural/semi-serviced properties do not include the charges (either fixed or metered) for water, wastewater or kerbside recycling because these vary from property to property but they do include the rubbish and public recycling rate. They do not include the proposed targeted rates to fund the Palmy BID as these will be applied to selected properties in the defined central city Palmy BID area.

5. Components of the Rating System – more detail

5.1 General Rate

The Council proposes to set a general rate based on the land value of each rating unit in the city.

The general rate will be set on a differential basis based on land use (see description in 5.4), with the differential factors as shown in the following table:

Differential Group		Differential Factor (expressed as % of Group Code MS)		Rate (cents in \$ of LV)
Code	Brief Description	Actual 2021/22	Proposed 2022/23	Proposed 2022/23
R1	Single-unit residential	Balance (approx. 78)	Balance (approx. 79)	0.4103
R2	Two unit residential	115	110	0.5710
R3	Three unit residential	125	120	0.6229
R4	Four unit residential	135	130	0.6748
R5	Five unit residential	145	140	0.7267
R6	Six unit residential	155	150	0.7787
R7	Seven unit residential	165	160	0.8306
R8	Eight or more unit residential	175	170	0.8825
MS	Miscellaneous	100	100	0.5191
CI	Non-residential (Commercial/Industrial)	265	300	1.5573
FL	Rural/Semi-serviced (5 hectares or more)	20	25	0.1298

Differential Group		Differential Factor (expressed as % of Group Code MS)		Rate (cents in \$ of LV)
FS	Rural/Semi-serviced (0.2 hectares or less)	60	75	0.3893
FM	Rural/Semi-serviced (between 0.2 & 5 hectares)	45	50	0.2596

5.2 Uniform annual general charge

The Council proposes to set a uniform annual general charge of \$200 (\$500 for 2021/22) on each rating unit.

5.3 Targeted rates

For the purposes of the targeted rates proposed below the term 'residential' is defined as "having a predominant or exclusive residential use and on which one or more residential units is erected."

For the purposes of the targeted rates proposed below, a 'separately used or inhabited part (SUIP)' of a rating unit' is defined as:

"Any part of the rating unit that is, or is able to be, separately used or inhabited by the ratepayer, or any other person who has the right to use or inhabit that part by virtue of a tenancy, lease, licence or other agreement.

This definition includes separately used parts, whether or not actually occupied at any particular time, which are provided by the owner for rental (or other form of occupation) on an occasional or long-term basis by someone other than the owner.

For the purposes of the definition, vacant land and vacant premises offered or intended for use or habitation by a person other than the owner and usually used as such are defined as 'used'.

For the avoidance of doubt, a rating unit that has a single use or occupation is treated as having one SUIP.

For a residential property a SUIP will have a separate entrance, kitchen facilities (including sink or cooking facilities), living facilities and toilet/bathroom facilities.

By way of example the following would be considered to have separately used or inhabited parts of a rating unit:

- A single dwelling with flat attached
- Two or more houses, flats or apartments on one certificate of title."

The Council does not have a lump sum contribution policy and lump sum contributions will not be invited for any targeted rate.

5.3.1 Water supply

The Council proposes to set targeted rates for water supply. For residential rating units it shall be on the basis of a fixed amount per separately used or inhabited part, and for all other properties a fixed amount per rating unit. The charge will be set on a differential basis based on the availability of the service (either 'connected' or 'serviceable'). Connected means the rating unit is connected to a Council-operated waterworks while serviceable means the rating unit is not connected to a Council-operated waterworks but is within 100m of such waterworks and Council would allow a connection. The serviceable rate will be 50% of the connected rate.

Rating units that are not connected to the scheme and are not serviceable will not be liable

for this rate. The estimated rates for the 2022/23 year are:

Connected:	\$348
Serviceable:	\$174

There are situations where the Council will require water to be supplied on a metered basis. Where this occurs, the Council proposes instead of the above to set metered water targeted rates that comprise a fixed amount (estimated at \$210 per metered connection for connections of 25mm or less and \$450 for connections greater than 25mm) and a variable amount (estimated at \$1.53065 per cubic metre) based on the volume of water supplied.

5.3.2 Wastewater disposal

The Council proposes to set a targeted rate for wastewater disposal. For residential rating units, it shall be set on the basis of a fixed charge per separately used or inhabited part, and for all other properties a fixed charge per rating unit. The charge will be set on a differential basis based on the availability of the service (either 'connected' or 'serviceable'). Connected means the rating unit is connected to a public wastewater drain, while serviceable means the rating unit is not connected to a public wastewater drain but is within 30m of such a drain, and Council would allow a connection.

The serviceable rate will be 50% of the connected rate.

Rating units that are not connected to the scheme, and which are not serviceable will not be liable for this rate.

The estimated rates for the 2022/23 year are:

Connected:	\$284
Serviceable:	\$142

In addition, for the 2022/23 year the Council proposes to set a targeted rate for connected non-residential rating units of \$284 per pan (water closet or urinal) for each pan in excess of three.

5.3.3 Rubbish and recycling

5.3.3.1 Kerbside recycling

The Council proposes to set a targeted rate for kerbside recycling on the basis of:

- a fixed amount per separately used or inhabited part of a rating unit for residential properties receiving the Council's kerbside collection service
- a fixed amount per rating unit for non-residential and rural/semi-serviced properties receiving the Council's kerbside collection service

Where ratepayers elect, and the Council agrees, additional levels of service may be provided. These additional services could be providing more recycling bins or more frequent service. Each additional level of service will be charged at a rate of \$129. This may include charges to non-rateable rating units where the service is provided. Rating units for which the Council is not prepared to provide the service will not be liable for these rates.

The estimated rates for the 2022/23 year are:

Kerbside recycling	\$129
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5.3.3.2 Rubbish and public recycling

The Council proposes to set a targeted rate for rubbish and public recycling on the basis of a fixed amount per separately used or inhabited part of each residential rating unit and a fixed amount per rating unit for all other rating units. Rating units that are vacant land will not be liable for these rates.

The estimated rates for the 2022/23 year are:

Rubbish and public recycling	\$92
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5.3.4 Warm Palmerston North

The Council proposes to set a targeted rate on properties that have benefited from the installation of insulation through the Warm

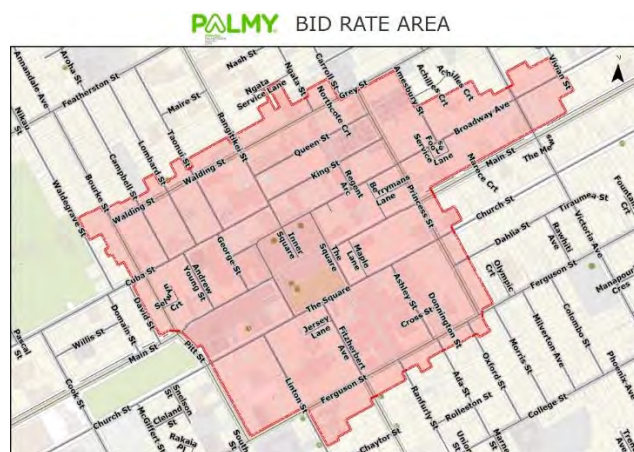
Palmy Home Insulation Scheme. The rate is calculated as a percentage of the service amount (the cost of the installation) until the service amount and costs of servicing the service amount are recovered. For 2022/23 the rate is proposed to be 16%.

5.3.5 Palmy BID

The Council proposes to set targeted rates on those properties within the central city Palmy BID area as shown on the following map that are categorised as non-residential for the Council's general rate. The rate will fund a grant to the Palmy BID group.

The targeted rates will comprise:

- A fixed amount of \$343 per rating unit; and
- A variable amount of 0.0128 cents in the \$ of the capital value of the rating unit.



5.4 Differential Matters and Categories

5.4.1 Objectives of Differentials for General Rate

The Council believes that a uniform general rate based on land value would not produce a fair and equitable allocation of rates. For this reason, it operates a system of differentials based on land use. Descriptions of the land use categories are shown in 5.4.2.

The Council describes the relationship between the rates charged to each group in terms of a factor expressed as a percentage of the rate that would apply if there were no differential rating in place – that is, the group described as Miscellaneous (MS). Each year, the Council reviews the differential factors applied to each land use category. The factors proposed for

2022/23 are outlined in 5.1 as are the actual for 2021/22. The changes are being proposed to moderate the impacts of the 2021 city revaluation on rates incidence especially for residential properties.

The factors have been developed to address the following matters:

- rating units containing more than one residential unit will place an increasing demand on Council services as the number of units increase
- the land value for non-residential property is often driven by different influences from the land value for residential or rural land and therefore is not directly comparable as a rating base
- the Council's Revenue and Financing Policy identifies a number of activities where it believes non-residential users gain a greater benefit than other users and should bear a greater share of the cost
- for large rural rating units a pure land value system would produce rates charges that would be unsustainable
- rural and semi-serviced rating units generally have limited or, in some cases, no access to some Council activities funded through the general rate

5.4.2 Differentials based on land use

The Council proposes to differentiate the general rate primarily on the basis of land use. Properties with more than one use will be placed in a category that the Council considers reflects the primary use.

The Council will consider partitioning the property into parts and allocate each part to the most appropriate category in situations such as the following:

- where there are discreet parts of the property used for different purposes such as a retail shop and a residence
- for manager's residences associated with motel complexes
- where part of the property is used for not-for-profit or other community purposes and the remainder is used for other purposes
- where the property is not serviced and is used for commercial, industrial or business purposes but a significant part is used for farming or horticultural purposes
- where a property has a rural zoning but is serviced and has one or more residential units then the first 2ha will be classified as group code R1 and the balance as FM or FL depending on its size
- where a property that is greater than 5ha (and residential use is a permitted activity under the city's District Plan) becomes

- serviced the first 5ha (or the area of the actual sub-divisional development if larger than this) will be categorised in group code R1 and the remainder will continue to be treated as not serviced for rating purposes
- where a property that is less than 5ha becomes serviced and features of the land or District Plan requirements impede subdivision the part that reflects the extent of the impediment will continue to be treated as not serviced for rating purposes

Note that, subject to the rights of objection to the rating information database set out in sections 29 and 39 of the Local Government (Rating) Act 2002, the Council is the sole determiner of the categories.

In the context of the general rate, 'serviced' means the property is either connected or serviceable for wastewater disposal. Connected means the rating unit is connected to a public wastewater drain, while serviceable means the rating unit is not connected to a public wastewater drain but is within 30m of such a drain, and Council would allow a connection.

The following differential categories will be used:

Single-unit residential (R1)

Every serviced rating unit not otherwise classified:

- having a predominant or exclusive residential use (excluding home occupations) and on which is erected one residential unit; or
- being vacant property where residential use is a permitted activity under the city's District Plan.

Multi-unit residential (R2 - R8)

Every serviced rating unit not otherwise classified on which is erected:

- two residential units (R2); or
- three residential units (R3); or
- four residential units (R4); or
- five residential units (R5); or
- six residential units (R6); or
- seven residential units (R7); or
- eight or more residential units (R8).

In determining what is a residential unit, the Council will apply the same criteria as defined for a SUIP, as shown in 5.3.

Miscellaneous (MS)

Every rating unit not otherwise classified of the following types:

- property used primarily for not-for-profit or other community purposes, excluding retail shops

- property owned by the Council that is used by it for parking that is available for public use
- property where the ratepayer conducts or permits to be conducted a business (a Home Occupation, as defined in the city's District Plan), which would otherwise qualify for inclusion in group code R1
- vacant serviced property where non-residential use is a permitted activity under the city's District Plan
- property that is not serviced and would otherwise qualify for inclusion in group code FL, FS or FM but is used for predominantly commercial, industrial or business purposes (excluding farming and horticulture).
- property not specifically categorised in any of the other group codes.

Non-residential (CI)

Every serviced rating unit, not otherwise classified, used for commercial, industrial or business purposes including licensed hotel, serviced apartments or residential institution including a guesthouse, rooming house, boarding house, private hotel, motel, residential club or hostel.

Rural and semi-serviced (FL, FS and FM)

FL – Every rating unit not otherwise classified that is not serviced and has either

- an area of 5ha or more; or
- an area less than 5ha but on which there is no residential dwelling or non-residential improvements.

When the rating unit becomes serviced, as defined above (and provided it is zoned to permit subdivision), the property will be reclassified to the higher rated differential category in the immediately following year.

FS – Every rating unit not otherwise classified that is not serviced and has an area of 0.2ha or less and on which there is a residential dwelling.

FM – Every rating unit not otherwise classified that is not serviced and has an area greater than 0.2ha and less than 5ha and on which there is either residential dwellings or non-residential improvements.

6. Early payment of rates

Sections 55 and 56 of the Local Government (Rating) Act 2002 empowers councils to accept early payment of rates.

The Council will accept any payment of rates for either the current or future years in advance of the due date.

7. Rates payable by instalment and due dates

The Council provides for rates to be paid in four equal instalments. For the 2022/23 year the due dates (that is, final dates for payment without incurring penalty charges) will be:

Instalment 1:	26 August 2022
Instalment 2:	25 November 2022
Instalment 3:	24 February 2023
Instalment 4:	26 May 2023

Ratepayers may elect to pay on a more regular basis if they choose. They may also elect to pay the full year's rates in one lump sum prior to the due date for instalment 2 without incurring penalty charges on instalment 1.

Rates may be paid using any one of a number of payment methods acceptable to the Council, including direct debit, cash or Eftpos at Council's office, direct credit and other bank transfer methods. Payment by credit card can be made using the Internet or at Council's office, subject to the payment of a fee to cover costs.

The due date for metered water targeted rates will be the 20th of the month following the invoice date as follows:

Monthly Invoicing	
Instalment	Due date
1	20 July 2022
2	20 August 2022
3	20 September 2022
4	20 October 2022
5	20 November 2022
6	20 December 2022
7	20 January 2023
8	20 February 2023
9	20 March 2023
10	20 April 2023
11	20 May 2023
12	20 June 2023

Two-monthly invoicing			
Linton, East & North Rounds		Ashhurst, South West, PNCC & Central Rounds	
Instal #	Due date	Instal #	Due date
1	20 July 2022	1	20 August 2022
2	20 September 2022	2	20 October 2022
3	20 November 2022	3	20 December 2022
4	20 January 2023	4	20 February 2023
5	20 March 2023	5	20 April 2023
6	20 May 2023	6	20 June 2023

8. Rates penalties

To provide an incentive for rates to be paid by the due date, penalties will be imposed when rates are not paid on time. A penalty of 10% will be added to any portion of an instalment remaining unpaid after the due date for payment, as outlined in clause 7 above.

A penalty charge of 10% will be added to any outstanding rates (including penalties) assessed in previous years and remaining outstanding at 4 July 2022 and again on 4 January 2023.

Penalty charges will not be applied to the metered water targeted rate.

9. Rating base information

The following are projected as at 30 June 2022:

Number of rating units:	34,000
Total capital value of all rating units:	\$20,082,000,000
Total land value of all rating units:	\$10,167,000,000

10. Rates Summary

	Basis of rates	10YP 2021/22 \$000	10YP 2022/23 \$000	AB 2022/23 \$000
General rates				
General rates	rate in \$ of LV (differentiated by use)	67,511	71,845	80,500
UAGC	fixed charge p rating unit	14,252	14,670	5,776
Targeted rates				
Water				
- connected	fixed charge p SUIP (residential) or p rating unit (non-residential)	8,088	9,976	9,296
- serviceable	fixed charge p SUIP (residential) or p rating unit (non-residential)	99	121	102
- metered	\$ p m3 plus fixed charge	2,750	2,800	2,800
Wastewater				
- connected	fixed charge p SUIP (residential) or p rating unit (non-residential)	8,177	9,507	7,962
- serviceable	fixed charge p SUIP (residential) or p rating unit (non-residential)	93	94	84
- pans	fixed charge p pan	2,319	2,659	2,247
Rubbish & recycling				
-kerbside recycling	fixed charge p SUIP	3,574	3,421	3,581
-rubbish & public recycling	fixed charge p SUIP	1,946	2,536	2,772
Palmy BID				
Fixed charge p rating unit & rate in \$ of CV for commercially rated properties in Palmy BID area of central city		125	128	125
		125	129	125
Total Rates Revenue (GST Exclusive)		109,059	117,887	115,370

11. Source and application of funds statements (Funding Impact Statements)

The Local Government (Financial Reporting and Prudence) Regulations 2014 prescribe the format for statements showing the sources and application of funds for the whole of Council and for each group of activities of the Council.

These statements are designed to show where operational and capital funding comes from, and how they are used.

This information is presented in two ways, firstly at the Whole of Council level, and in a slightly different form at the “Group of Activities” level. At the Group of Activities level, internal revenue and expenditure are shown as separate items, while at the Whole of Council level they are not displayed because the amounts balance each other out.

Capital Expenditure is grouped into three broad categories based on which one the programme most relates to. The three categories are:

- to meet additional demand
- to improve the level of service
- to replace existing assets.

The categories do not clearly represent the fact that some programmes will contribute to more than one purpose.

In addition to the statements mentioned, the Council is also providing Activity Financial Statements which show the revenue and expenses for the services provided, as well as how the rates are calculated (see section 1). The Funding Impact Statements differ from the Activity Statements in that they do not include depreciation as an expense, categorise capital revenue as part of operating revenue or include movements in the value of assets. For example, the forecast for 2022/23 assumes:

	\$000
Total comprehensive revenue (as shown on page 19 in Prospective Statement of Comprehensive Revenue & Expense)	47,002
Less gain on property revaluations	-46,871
Less capital revenue	-12,929
Plus depreciation	38,858
Surplus of operating funding (as shown in Whole of Council Funding Impact Statement on page 92)	26,060

Please note:

In the Funding Impact Statements the term “Other Operating Funding” is an abbreviation of “Local authority fuel tax, fines, infringement fees and other receipts”.

WHOLE OF COUNCIL

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s
SOURCES OF OPERATING FUNDING			
82,012	General Rates, UAGC & Rates Penalties	86,825	86,276
27,046	Targeted Rates	31,062	29,094
4,887	Subsidies & Grants for Operating Purposes	4,808	5,286
7,520	Fees and Charges	7,710	8,004
17	Interest and Dividends from investments	17	17
22,664	Other Operating Funding *	23,901	23,930
144,147	TOTAL OPERATING FUNDING	154,323	152,606
APPLICATIONS OF OPERATING FUNDING			
111,497	Payments to Staff and Suppliers	115,782	119,815
5,090	Finance Costs	6,775	6,731
-	Other operating funding applications	-	-
116,588	TOTAL APPLICATIONS OF OPERATING FUNDING	122,557	126,546
27,559	SURPLUS/(DEFICIT) OF OPERATING FUNDING	31,766	26,060
SOURCES OF CAPITAL FUNDING			
14,162	Subsidies and Grants for Capital Expenditure	13,632	8,341
2,090	Development & Financial Contributions	2,588	2,588
49,184	Increase/(Decrease) in Debt	53,336	54,748
5,000	Gross proceeds from sale of assets	3,075	5,000
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
70,435	TOTAL SOURCES OF CAPITAL FUNDING	72,630	70,677
APPLICATIONS OF CAPITAL FUNDING			
Capital Expenditure:-			
16,658	- to meet additional demand	17,792	4,486
50,818	- to improve the level of service	56,408	59,598
30,518	- to replace existing assets	30,196	32,653
-	Increase/(Decrease) in Reserves	-	-
-	Increase/(Decrease) of Investments	-	-
97,994	Total Applications of Capital Funding	104,396	96,737
(27,559)	Surplus/(Deficit) of Capital Funding	(31,766)	(26,060)
-	TOTAL FUNDING SURPLUS/(DEFICIT)	-	-

CONNECTED & SAFE COMMUNITY – GROUP OF ACTIVITIES

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s
SOURCES OF OPERATING FUNDING			
18,745	General Rates, UAGC & Rates Penalties	19,623	19,413
-	Targeted Rates	-	-
52	Subsidies & Grants for Operating Purposes	53	193
1,450	Fees and Charges	1,486	1,546
-	Internal Charges & Overheads Recovered	-	-
4,153	Other Operating Funding *	4,259	4,222
24,400	TOTAL OPERATING FUNDING	25,421	25,375
APPLICATIONS OF OPERATING FUNDING			
16,831	Payments to Staff and Suppliers	17,151	17,369
540	Finance Costs	703	777
4,240	Internal Charges & Overheads Applied	4,412	4,383
-	Other operating funding applications	-	-
21,611	TOTAL APPLICATIONS OF OPERATING FUNDING	22,265	22,528
2,789	SURPLUS/(DEFICIT) OF OPERATING FUNDING	3,156	2,846
SOURCES OF CAPITAL FUNDING			
253	Subsidies and Grants for Capital Expenditure	613	30
-	Development & Financial Contributions	-	-
6,852	Increase/(Decrease) in Debt	5,364	10,929
-	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
7,105	TOTAL SOURCES OF CAPITAL FUNDING	5,976	10,959
APPLICATIONS OF CAPITAL FUNDING			
Capital Expenditure:-			
-	- to meet additional demand	866	-
6,889	- to improve the level of service	5,039	10,344
3,005	- to replace existing assets	3,227	3,461
-	Increase/(Decrease) in Reserves	-	-
-	Increase/(Decrease) of Investments	-	-
9,894	Total Applications of Capital Funding	9,132	13,805
(2,789)	Surplus/(Deficit) of Capital Funding	(3,156)	(2,846)
-	TOTAL FUNDING SURPLUS/(DEFICIT)	-	-

CREATIVE & EXCITING CITY – GROUP OF ACTIVITIES

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s
SOURCES OF OPERATING FUNDING			
25,610	General Rates, UAGC & Rates Penalties	26,470	27,501
-	Targeted Rates	-	-
64	Subsidies & Grants for Operating Purposes	66	66
-	Fees and Charges	-	-
1,852	Internal Charges & Overheads Recovered	2,157	1,756
2,844	Other Operating Funding *	3,229	3,204
30,370	TOTAL OPERATING FUNDING	31,922	32,527
APPLICATIONS OF OPERATING FUNDING			
19,247	Payments to Staff and Suppliers	20,199	20,802
1,237	Finance Costs	1,539	1,660
3,499	Internal Charges & Overheads Applied	3,635	3,844
-	Other operating funding applications	-	-
23,982	TOTAL APPLICATIONS OF OPERATING FUNDING	25,373	26,306
6,388	SURPLUS/(DEFICIT) OF OPERATING FUNDING	6,549	6,221
SOURCES OF CAPITAL FUNDING			
1,529	Subsidies and Grants for Capital Expenditure	2,326	-
325	Development & Financial Contributions	283	283
7,643	Increase/(Decrease) in Debt	12,029	10,181
-	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
9,498	TOTAL SOURCES OF CAPITAL FUNDING	14,638	10,464
APPLICATIONS OF CAPITAL FUNDING			
Capital Expenditure:-			
41	- to meet additional demand	1,326	471
10,814	- to improve the level of service	14,444	9,648
5,030	- to replace existing assets	5,417	6,566
-	Increase/(Decrease) in Reserves	-	-
-	Increase/(Decrease) of Investments	-	-
15,885	Total Applications of Capital Funding	21,188	16,685
(6,388)	Surplus/(Deficit) of Capital Funding	(6,549)	(6,221)
-	TOTAL FUNDING SURPLUS/(DEFICIT)	-	-

DRIVEN & ENABLING COUNCIL – GROUP OF ACTIVITIES

Budget 2021/22 \$'000s		10YP 2022/23 \$'000s	AB 2022/23 \$'000s
SOURCES OF OPERATING FUNDING			
10,951	General Rates, UAGC & Rates Penalties	10,927	10,500
250	Targeted Rates	257	250
-	Subsidies & Grants for Operating Purposes	-	-
210	Fees and Charges	215	215
32,229	Internal Charges & Overheads Recovered	33,519	34,420
4,462	Other Operating Funding *	4,853	4,853
48,102	TOTAL OPERATING FUNDING	49,771	50,238
APPLICATIONS OF OPERATING FUNDING			
36,297	Payments to Staff and Suppliers	37,448	41,484
454	Finance Costs	572	589
9,468	Internal Charges & Overheads Applied	9,742	10,170
-	Other operating funding applications	-	-
46,219	TOTAL APPLICATIONS OF OPERATING FUNDING	47,762	52,243
1,883	SURPLUS/(DEFICIT) OF OPERATING FUNDING	2,008	(2,005)
SOURCES OF CAPITAL FUNDING			
-	Subsidies and Grants for Capital Expenditure	-	-
-	Development & Financial Contributions	-	-
4,446	Increase/(Decrease) in Debt	3,819	7,235
-	Gross proceeds from sale of assets	-	-
-	Lump sum contributions	-	-
-	Other dedicated capital funding	-	-
4,446	TOTAL SOURCES OF CAPITAL FUNDING	3,819	7,235
APPLICATIONS OF CAPITAL FUNDING			
Capital Expenditure:-			
-	- to meet additional demand	-	-
1,428	- to improve the level of service	866	1,073
4,901	- to replace existing assets	4,961	4,157
-	Increase/(Decrease) in Reserves	-	-
-	Increase/(Decrease) of Investments	-	-
6,329	Total Applications of Capital Funding	5,827	5,230
(1,883)	Surplus/(Deficit) of Capital Funding	(2,008)	2,005
-	TOTAL FUNDING SURPLUS/(DEFICIT)	-	-

ECO-CITY – GROUP OF ACTIVITIES

Budget 2021/22 \$'000s	10YP 2022/23 \$'000s	AB 2022/23 \$'000s
SOURCES OF OPERATING FUNDING		
1,390 General Rates, UAGC & Rates Penalties	1,731	1,354
5,520 Targeted Rates	5,958	6,352
340 Subsidies & Grants for Operating Purposes	352	640
- Fees and Charges	-	-
- Internal Charges & Overheads Recovered	-	-
2,775 Other Operating Funding *	2,890	2,730
10,025 TOTAL OPERATING FUNDING	10,931	11,076
APPLICATIONS OF OPERATING FUNDING		
7,998 Payments to Staff and Suppliers	8,795	9,228
233 Finance Costs	363	274
631 Internal Charges & Overheads Applied	650	701
- Other operating funding applications	-	-
8,862 TOTAL APPLICATIONS OF OPERATING FUNDING	9,809	10,203
1,162 SURPLUS/(DEFICIT) OF OPERATING FUNDING	1,122	874
SOURCES OF CAPITAL FUNDING		
- Subsidies and Grants for Capital Expenditure	-	-
- Development & Financial Contributions	-	-
3,847 Increase/(Decrease) in Debt	4,291	2,217
- Gross proceeds from sale of assets	-	-
- Lump sum contributions	-	-
- Other dedicated capital funding	-	-
3,847 TOTAL SOURCES OF CAPITAL FUNDING	4,291	2,217
APPLICATIONS OF CAPITAL FUNDING		
Capital Expenditure:-		
- to meet additional demand	-	-
4,586 - to improve the level of service	4,975	2,606
423 - to replace existing assets	438	485
- Increase/(Decrease) in Reserves	-	-
- Increase/(Decrease) of Investments	-	-
5,009 Total Applications of Capital Funding	5,413	3,091
(1,162) Surplus/(Deficit) of Capital Funding	(1,122)	(874)
- TOTAL FUNDING SURPLUS/(DEFICIT)	-	-

INNOVATIVE & GROWING CITY – GROUP OF ACTIVITIES

Budget 2021/22 \$'000s	10YP 2022/23 \$'000s	AB 2022/23 \$'000s
SOURCES OF OPERATING FUNDING		
8,093 General Rates, UAGC & Rates Penalties	8,157	7,939
- Targeted Rates	-	-
- Subsidies & Grants for Operating Purposes	-	-
5,672 Fees and Charges	5,814	6,054
30 Internal Charges & Overheads Recovered	31	31
1,513 Other Operating Funding *	1,551	1,551
15,309 TOTAL OPERATING FUNDING	15,553	15,575
APPLICATIONS OF OPERATING FUNDING		
11,506 Payments to Staff and Suppliers	11,901	12,010
5 Finance Costs	12	8
3,372 Internal Charges & Overheads Applied	3,466	3,430
- Other operating funding applications	-	-
14,884 TOTAL APPLICATIONS OF OPERATING FUNDING	15,380	15,447
426 SURPLUS/(DEFICIT) OF OPERATING FUNDING	173	127
SOURCES OF CAPITAL FUNDING		
- Subsidies and Grants for Capital Expenditure	-	-
- Development & Financial Contributions	-	-
(4,750) Increase/(Decrease) in Debt	(3,020)	(4,662)
5,000 Gross proceeds from sale of assets	3,075	5,000
- Lump sum contributions	-	-
- Other dedicated capital funding	-	-
250 TOTAL SOURCES OF CAPITAL FUNDING	55	338
APPLICATIONS OF CAPITAL FUNDING		
Capital Expenditure:-		
- to meet additional demand	-	-
15 - to improve the level of service	7	-
661 - to replace existing assets	221	465
- Increase/(Decrease) in Reserves	-	-
- Increase/(Decrease) of Investments	-	-
676 Total Applications of Capital Funding	228	465
(426) Surplus/(Deficit) of Capital Funding	(173)	(127)
- TOTAL FUNDING SURPLUS/(DEFICIT)	-	-

TRANSPORT – GROUP OF ACTIVITIES

Budget 2021/22 \$'000s	10YP 2022/23 \$'000s	AB 2022/23 \$'000s
SOURCES OF OPERATING FUNDING		
13,361 General Rates, UAGC & Rates Penalties	15,483	16,127
- Targeted Rates	-	-
4,201 Subsidies & Grants for Operating Purposes	4,337	4,267
134 Fees and Charges	139	134
- Internal Charges & Overheads Recovered	-	-
5,686 Other Operating Funding *	5,844	6,094
23,382 TOTAL OPERATING FUNDING	25,803	26,623
APPLICATIONS OF OPERATING FUNDING		
14,088 Payments to Staff and Suppliers	15,112	16,117
1,274 Finance Costs	1,731	1,714
3,660 Internal Charges & Overheads Applied	3,805	4,076
- Other operating funding applications	-	-
19,022 TOTAL APPLICATIONS OF OPERATING FUNDING	20,648	21,907
4,360 SURPLUS/(DEFICIT) OF OPERATING FUNDING	5,155	4,715
SOURCES OF CAPITAL FUNDING		
8,889 Subsidies and Grants for Capital Expenditure	10,693	8,311
726 Development & Financial Contributions	814	814
15,323 Increase/(Decrease) in Debt	15,366	16,244
- Gross proceeds from sale of assets	-	-
- Lump sum contributions	-	-
- Other dedicated capital funding	-	-
24,939 TOTAL SOURCES OF CAPITAL FUNDING	26,873	25,370
APPLICATIONS OF CAPITAL FUNDING		
Capital Expenditure:-		
8,700 - to meet additional demand	8,867	3,248
14,392 - to improve the level of service	17,432	20,707
6,207 - to replace existing assets	5,729	6,131
- Increase/(Decrease) in Reserves	-	-
- Increase/(Decrease) of Investments	-	-
29,299 Total Applications of Capital Funding	32,028	30,085
(4,360) Surplus/(Deficit) of Capital Funding	(5,155)	(4,715)
- TOTAL FUNDING SURPLUS/(DEFICIT)	-	-

STORMWATER – GROUP OF ACTIVITIES


Budget 2021/22 \$'000s	10YP 2022/23 \$'000s	AB 2022/23 \$'000s
SOURCES OF OPERATING FUNDING		
3,613 General Rates, UAGC & Rates Penalties	4,176	3,443
- Targeted Rates	-	-
- Subsidies & Grants for Operating Purposes	-	-
- Fees and Charges	-	-
- Internal Charges & Overheads Recovered	-	-
6 Other Operating Funding *	6	6
3,619 TOTAL OPERATING FUNDING	4,183	3,449
APPLICATIONS OF OPERATING FUNDING		
2,232 Payments to Staff and Suppliers	2,434	2,016
250 Finance Costs	425	244
44 Internal Charges & Overheads Applied	45	48
- Other operating funding applications	-	-
2,526 TOTAL APPLICATIONS OF OPERATING FUNDING	2,903	2,307
1,093 SURPLUS/(DEFICIT) OF OPERATING FUNDING	1,279	1,141
SOURCES OF CAPITAL FUNDING		
- Subsidies and Grants for Capital Expenditure	-	-
139 Development & Financial Contributions	132	132
6,705 Increase/(Decrease) in Debt	5,409	2,083
- Gross proceeds from sale of assets	-	-
- Lump sum contributions	-	-
- Other dedicated capital funding	-	-
6,844 TOTAL SOURCES OF CAPITAL FUNDING	5,541	2,215
APPLICATIONS OF CAPITAL FUNDING		
Capital Expenditure:-		
5,450 - to meet additional demand	3,726	207
1,612 - to improve the level of service	2,277	2,222
875 - to replace existing assets	818	928
- Increase/(Decrease) in Reserves	-	-
- Increase/(Decrease) of Investments	-	-
7,937 Total Applications of Capital Funding	6,821	3,356
(1,093) Surplus/(Deficit) of Capital Funding	(1,279)	(1,141)
- TOTAL FUNDING SURPLUS/(DEFICIT)	-	-

WASTEWATER – GROUP OF ACTIVITIES

Budget 2021/22 \$'000s	10YP 2022/23 \$'000s	AB 2022/23 \$'000s
SOURCES OF OPERATING FUNDING		
- General Rates, UAGC & Rates Penalties	-	-
10,589 Targeted Rates	12,208	10,293
230 Subsidies & Grants for Operating Purposes	-	120
6 Fees and Charges	6	6
- Internal Charges & Overheads Recovered	-	-
1,195 Other Operating Funding *	1,237	1,237
12,020 TOTAL OPERATING FUNDING	13,451	11,657
APPLICATIONS OF OPERATING FUNDING		
7,290 Payments to Staff and Suppliers	7,289	5,630
406 Finance Costs	534	566
49 Internal Charges & Overheads Applied	50	52
- Other operating funding applications	-	-
7,745 TOTAL APPLICATIONS OF OPERATING FUNDING	7,872	6,248
4,275 SURPLUS/(DEFICIT) OF OPERATING FUNDING	5,579	5,408
SOURCES OF CAPITAL FUNDING		
2,302 Subsidies and Grants for Capital Expenditure	-	-
533 Development & Financial Contributions	1,022	1,022
3,756 Increase/(Decrease) in Debt	3,881	5,059
- Gross proceeds from sale of assets	-	-
- Lump sum contributions	-	-
- Other dedicated capital funding	-	-
6,591 TOTAL SOURCES OF CAPITAL FUNDING	4,903	6,081
APPLICATIONS OF CAPITAL FUNDING		
Capital Expenditure: -		
1,003 - to meet additional demand	1,470	302
4,823 - to improve the level of service	4,554	6,839
5,040 - to replace existing assets	4,459	4,349
- Increase/(Decrease) in Reserves	-	-
- Increase/(Decrease) of Investments	-	-
10,866 Total Applications of Capital Funding	10,482	11,490
(4,275) SURPLUS/(DEFICIT) OF CAPITAL FUNDING	(5,579)	(5,408)
- TOTAL FUNDING SURPLUS/(DEFICIT)	-	-

WATER – GROUP OF ACTIVITIES

Budget 2021/22 \$'000s	10YP 2022/23 \$'000s	AB 2022/23 \$'000s
SOURCES OF OPERATING FUNDING		
- General Rates, UAGC & Rates Penalties	-	-
10,938 Targeted Rates	12,896	12,198
- Subsidies & Grants for Operating Purposes	-	-
48 Fees and Charges	49	48
201 Internal Charges & Overheads Recovered	208	208
47 Other Operating Funding *	49	49
11,234 TOTAL OPERATING FUNDING	13,203	12,503
APPLICATIONS OF OPERATING FUNDING		
4,538 Payments to Staff and Suppliers	4,717	3,957
691 Finance Costs	896	900
820 Internal Charges & Overheads Applied	846	915
- Other operating funding applications	-	-
6,049 TOTAL APPLICATIONS OF OPERATING FUNDING	6,459	5,771
5,184 SURPLUS/(DEFICIT) OF OPERATING FUNDING	6,744	6,732
SOURCES OF CAPITAL FUNDING		
1,188 Subsidies and Grants for Capital Expenditure	-	-
367 Development & Financial Contributions	337	337
5,361 Increase/(Decrease) in Debt	6,196	5,462
- Gross proceeds from sale of assets	-	-
- Lump sum contributions	-	-
- Other dedicated capital funding	-	-
6,916 TOTAL SOURCES OF CAPITAL FUNDING	6,533	5,799
APPLICATIONS OF CAPITAL FUNDING		
Capital Expenditure: -		
1,464 - to meet additional demand	1,538	259
6,260 - to improve the level of service	6,813	6,160
4,376 - to replace existing assets	4,925	6,112
- Increase/(Decrease) in Reserves	-	-
- Increase/(Decrease) of Investments	-	-
12,100 Total Applications of Capital Funding	13,277	12,530
(5,184) Surplus/(Deficit) of Capital Funding	(6,744)	(6,732)
- TOTAL FUNDING SURPLUS/(DEFICIT)	-	-

A full-page photograph showing a person from behind, walking a large, dark-colored dog on a leash along a paved path. The scene is set during sunset or sunrise, with a warm, golden light illuminating the sky and the surrounding vegetation. The path is bordered by lush green plants and grasses. In the background, a small wooden structure is visible among the foliage.

SECTION 3 ADDITIONAL INFORMATION

SECTION 3

Levels of Service, Performance Measures and Targets

The Role and Structure of the Council

How to Contact the Council

Glossary

Levels of Service and Performance Measures

This section contains an extract from the 10 Year Plan which shows the Council's planned levels of service for each of the activities and the measures we intend to use to report back on our performance.

More information about each of the Council's activities can be found in the full 10 Year Plan 2021-2031 which you can view on the Council's website www.pncc.govt.nz and searching [10 Year Plan](#) or by phoning us on 06 356 8199 and asking for a copy.

As the 10 Year Plan was adopted in July 2021 the '2020/21' in brackets reflects the position as at that time.

The Council reports its performance in relation to levels of service in Annual Reports which can also be viewed on the Council's website or by phoning us and asking for a copy.

All of our performance measures will be measured annually, unless stated otherwise.

Te whakatipu tāone

City Growth

Levels of service	Measures of Success (with results from 2020/21)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
Provide enough development capacity to meet expected demand for housing and business in the short, medium and long term.	Enough land is zoned, infrastructure enabled and feasible to develop, to meet growth demand. (new – currently have 6 years capacity)	At least three years of housing and business land with services is immediately available.	At least three years of housing and business land with services is immediately available.	At least three years of housing and business land with services is immediately available.	At least three years of housing and business land with services is immediately available.
Perform the regulatory planning role under the Local Government Act and Resource Management Act.	Resource consent applications are processed within statutory frameworks. (65% not met due to workload)	At least 95%. (See note)	At least 95%. (See note)	At least 95%. (See note)	At least 95%. (See note)
	Building consent applications are processed within statutory frameworks. (met – 95%)	At least 95%. (See note)	At least 95%. (See note)	At least 95%. (See note)	At least 95%. (See note)
Provide public spaces (streets, open spaces, civic and community buildings and infrastructure) that are sustainable, connected, diverse, integrated, adaptable, interesting, comfortable and safe.	City-wide urban design principles are reflected in planning advice and decision-making. (met through projects at <i>Manawatū River</i> , City Centre, Esplanade and Central Energy Trust Arena)	Narrative measure outlining how urban design principles are being implemented.	Narrative measure outlining how urban design principles are being implemented.	Narrative measure outlining how urban design principles are being implemented.	Narrative measure outlining how urban design principles are being implemented.

Levels of service	Measures of Success (with results from 2020/21)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
Work with the development community to increase knowledge and influence urban design outcomes.	There is an increase in range of building types being built in the city centre and local neighbourhoods (e.g. different densities, co-housing, CBD residential, green buildings). (new – currently there is little innovation in the type of houses being built to meet changing demographics and needs)	Narrative measure outlining the trends in the range of building types.	Narrative measure outlining trends in the range of building types.	Narrative measure outlining trends in the range of building types.	Narrative measure outlining trends in the range of building types.

Note:

In setting these targets the Council acknowledges that a small number of applications will not be processed in statutory timeframes. This is because some complex consent issues cannot be resolved within statutory timeframes. Also consent applications come in peaks and troughs and, although the Council continually monitors resourcing needs and works with other Councils to help manage peak demands, it is not always possible to meet these peaks without over-resourcing for more normal demand.

These are monitored every three months through the Quarterly Reports and through the Annual Report.

Te whakawhanake ōhanga

Economic Development

Levels of service	Measures of Success (with results from 2020/21)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
Support economic wellbeing through funding of external organisations.	Funding is distributed and the key objectives achieved. (met – e.g. through CEDA's response to Covid-19)	Narrative measure outlining outcomes achieved by the funded organisations.	Narrative measure outlining outcomes achieved by the funded organisations.	Narrative measure outlining outcomes achieved by the funded organisations.	Narrative measure outlining outcomes achieved by the funded organisations.
Achieve a positive city reputation.	Measure of success and targets to be determined (Activity is in process of being transferred to Council.)	To be determined.	To be determined.	To be determined.	To be determined.

Ngā aranukunuku

Transport

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
Provide an integrated multi-modal transport network that connects people and goods with destinations in a safe, efficient and sustainable manner and evolves to meet new transport demands with less reliance on private motor-vehicles.	The change in the number of fatal and serious injury crashes from the previous year on the city's local road network (mandatory measure). (Not met – increase from 24 to 43)	Fewer than the previous year. Narrative measure outlining long-term accident trends and causes.	Fewer than the previous year. Narrative measure outlining long-term accident trends and causes.	Fewer than the previous year. Narrative measure outlining long-term accident trends and causes.	Fewer than the previous year. Narrative measure outlining long-term accident trends and causes.
	The average quality of ride on the sealed local road network, measured by smooth travel exposure (mandatory measure). (met – 82%)	Greater than 80%.	Greater than 80%.	Greater than 80%.	Greater than 80%.
	The percentage of the sealed local road network that is resurfaced (mandatory measure). (Not met – 3%)	More than 3.5%.	More than 3.5%.	More than 3.5%.	More than 3.5%.
	The percentage of footpaths that meet Council standard (mandatory measure). (met – 93%)	Greater than 93% rated 3 or above (see note)	Greater than 93% rated 3 or above (see note)	Greater than 93% rated 3 or above (see note)	Greater than 93% rated 3 or above (see note)

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
	Percentage of requests for service relating to roads and footpaths responded to (with at least an initial response) within three working days (mandatory measure). (Not met 82.7% of all requests)	Greater than 95% of safety and critical requests.	Greater than 95% of safety and critical requests.	Greater than 95% of safety and critical requests.	Greater than 95% of safety and critical requests.

Note

Council uses the Institute of Public Works Engineering Australasia Footpath Condition Rating Standard where 1 = Very Good, 2 = Good, 3 = Fair, 4 = Poor and 5 = Very Poor. Footpaths are independently graded.

Te hāpori hohe

Active communities

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
Provide a wide range of accessible and well-maintained play, active recreation and sports facilities to increase levels of physical activity and participation in sport and active recreation and meet a diverse range of local communities. (Note: these facilities are city reserves, suburb reserves, local reserves, sports fields, the Central Energy Trust Arena, walkways and shared paths, and swimming pools).	Increase in use of parks, sports fields and playgrounds (new – baseline to be set)	Narrative measure outlining Parks Check Survey results.	Narrative measure outlining Parks Check Survey results.	Narrative measure outlining Parks Check Survey results.	Narrative measure outlining Parks Check Survey results.
	Increase in use of aquatic facilities (Not met due to covid – previous full year of usage was 380,000 at Lido and 178,500 at Freyberg)	Usage numbers at Lido, Freyberg and Ashhurst Pools.	Usage numbers at Lido, Freyberg and Ashhurst Pools.	Usage numbers at Lido, Freyberg and Ashhurst Pools.	Usage numbers at Lido, Freyberg and Ashhurst Pools.
	Increase in use of Central Energy Trust Arena for community sport and active recreation. (new – baseline to be set)	Narrative measure outlining number of community events and hours.	Narrative measure outlining number of community events and hours.	Narrative measure outlining number of community events and hours.	Narrative measure outlining number of community events and hours.
	Increase in satisfaction of Council's sport and recreation facilities. (new – overall satisfaction with Council's management and maintenance of open spaces is 86% (12% neutral and 2% dissatisfied. 2021 survey)	Narrative measure outlining trends in user and resident feedback and surveys.	Narrative measure outlining trends in user and resident feedback and surveys.	Narrative measure outlining trends in user and resident feedback and surveys.	Narrative measure outlining trends in user and resident feedback and surveys.

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
Work in partnership with external recreation organisations, and facility providers, to help increase levels of participation in play, active recreation and sport.	Council works in partnership with external organisations. (Met. Council supports Sport Manawātū to encourage community participation in play, active recreation and sport)	Narrative measure outlining partnership initiatives designed to increase participation and their outcomes.	Narrative measure outlining partnership initiatives designed to increase participation and their outcomes.	Narrative measure outlining partnership initiatives designed to increase participation and their outcomes.	Narrative measure outlining partnership initiatives designed to increase participation and their outcomes.

Te toi me te taonga tuku iho

Arts and heritage

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
Provide support to community organisations, cultural Council-Controlled Organisations and individuals to help make Palmerston North a creative and exciting city.	Increase in patronage of Council-owned cultural facilities (Te Manawa, Globe Theatre, Regent Theatre, and Square Edge), as measured by reports provided by operators. (New – see CCO pages in Section 4 of the LTP for current figures)	Annual patronage numbers for the CCOs increase.	Annual patronage numbers for the CCOs increase.	Annual patronage numbers for the CCOs increase.	Annual patronage numbers for the CCOs increase.
Maintain and enhance cultural facilities that provide a range of opportunities for people to access and participate in the arts.	Funding is distributed and the key objectives achieved. (met – see CCO pages in Section 4 of the LTP for current results)	Narrative measure outlining outcomes achieved by the CCOs.	Narrative measure outlining outcomes achieved by the CCOs.	Narrative measure outlining outcomes achieved by the CCOs.	Narrative measure outlining outcomes achieved by the CCOs.
Work closely with Rangitāne o Manawatū to support it to be kaitiaki of its heritage places and to increase the wider community's understanding and appreciation of Rangitāne o Manawatū heritage.	Sites of significance to Rangitāne o Manawatū are identified, protected or acknowledged. (met – e.g. through District Plan change C)	Narrative measure outlining the number and description of sites.	Narrative measure outlining the number and description of sites.	Narrative measure outlining the number and description of sites.	Narrative measure outlining the number and description of sites.
Invest in cultural heritage buildings and places to give the community the opportunity to use and appreciate their heritage values.	Increase in investment of earthquake-prone heritage buildings. (new – Council is currently working with building owners, e.g. the old Post Office)	Narrative measure outlining investment in buildings and its outcomes.	Narrative measure outlining investment in buildings and its outcomes.	Narrative measure outlining investment in buildings and its outcomes.	Narrative measure outlining investment in buildings and its outcomes.

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
Promote and celebrate local history.	Heritage is part of the multi-disciplinary approach to working on Council projects. (new – occurs through Arts and Heritage Plan)	Narrative measure outlining the projects and their multi-disciplinary nature.	Narrative measure outlining the projects and their multi-disciplinary nature.	Narrative measure outlining the projects and their multi-disciplinary nature.	Narrative measure outlining the projects and their multi-disciplinary nature.

Te ahuahu tāone

City shaping

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
Implement the City Centre Streetscape Plan to increase city centre vibrancy and improve the perception of the city.	City Centre Streetscape Plan is successfully implemented. (Completion of Square East (between Plaza and bus depot)) (Not met) <u>City Centre Streetscape Plan</u> (pncc.govt.nz)	Narrative measure outlining progress on implementing the Plan.	Narrative measure outlining progress on implementing the Plan.	Narrative measure outlining progress on implementing the Plan.	Narrative measure outlining progress on implementing the Plan.
Implement City Shaping Plan actions in partnership with other agencies. Provide seed funding and support for people to lead public space projects to develop accessible, active, comfortable and social public places. Promote multidisciplinary working on Council and community projects to drive outcomes that deliver on multiple Council objectives.	A wide range of public space projects are implemented. (Met)	Narrative measure outlining the public space projects, their multi stakeholder / multidisciplinary nature, and their outcomes.	Narrative measure outlining the public space projects, their multi stakeholder / multidisciplinary nature, and their outcomes.	Narrative measure outlining the public space projects, their multi stakeholder / multidisciplinary nature, and their outcomes.	Narrative measure outlining the public space projects, their multi stakeholder / multidisciplinary nature, and their outcomes.

Te hāpori tūhonohono

Connected Communities

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
<p>Provide city libraries that collect, curate and provide access to knowledge, ideas and works of the imagination that are primarily focused on meeting the needs of communities with the greatest needs and reflect the diverse and changing needs of communities.</p> <p>Provide library programmes that support the development of literacy in all its forms.</p>	<p>Library users are satisfied with the services and programmes provided (physical and online) (Met – 773,450 visits (covid affected), items used 4.12 times)</p>	<p>More than 800,000 visits a year. Average use per item per year is at least 4 (physical items). Narrative measure outlining the development and use of digital collections. Narrative measure outlining the results of user and residents' satisfaction surveys.</p>	<p>More than 800,000 visits a year. Average use per item per year is at least 4 (physical items). Narrative measure outlining the development and use of digital collections. Narrative measure outlining the results of user and residents' satisfaction surveys.</p>	<p>More than 800,000 visits a year. Average use per item per year is at least 4 (physical items). Narrative measure outlining the development and use of digital collections. Narrative measure outlining the results of user and residents' satisfaction surveys.</p>	<p>More than 800,000 visits a year. Average use per item per year is at least 4 (physical items). Narrative measure outlining the development and use of digital collections. Narrative measure outlining the results of user and residents' satisfaction surveys.</p>
	<p>Library programmes reflect the changing needs of communities. (Met – 2350 programmes)</p>	<p>Narrative measure number and description of programmes and their outcomes.</p>	<p>Narrative measure number and description of programmes and their outcomes.</p>	<p>Narrative measure number and description of programmes and their outcomes.</p>	<p>Narrative measure number and description of programmes and their outcomes.</p>
<p>Provide public toilets throughout the city, to a</p>	<p>Accessible and gender-neutral toilets are provided throughout</p>	<p>Narrative measure outlining number,</p>	<p>Narrative measure outlining number,</p>	<p>Narrative measure outlining number,</p>	<p>Narrative measure outlining number,</p>

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
standard that meets public expectations.	the city, and especially in places where there is the most community activity. (Met – all renewals and new installations are accessible and gender neutral)	type and location of toilets, plus annual satisfaction survey results)	type and location of toilets, plus annual satisfaction survey results)	type and location of toilets, plus annual satisfaction survey results)	type and location of toilets, plus annual satisfaction survey results)
Support community centre management groups to provide community centres that are responsive to the needs of their communities.	Community centres are well used. (Not met due to covid. Aim is to have an average 1400 hours usage per year)	Narrative measure outlining use of centres and range of use with them)	Narrative measure outlining use of centres and range of use with them).	Narrative measure outlining use of centres and range of use with them).	Narrative measure outlining use of centres and range of use with them).
Provide cemetery services that are responsive to community needs.	Visitors to cemeteries are satisfied with the services provided (New – 69% satisfied 24% neutral, 6% dissatisfied (2021 survey))	Narrative measure outlining user and residents' survey trends.	Narrative measure outlining user and residents' survey trends.	Narrative measure outlining user and residents' survey trends.	Narrative measure outlining user and residents' survey trends.
Provide warm, safe and accessible social housing for older people, people with disabilities, and other people on low incomes who experience barriers to renting in the private market.	Council's social housing tenants are satisfied with the social housing service they receive (two yearly survey, next in 2023 – aim is 90% satisfied, current figure is 96%).	Narrative measure outlining survey results and tenant feedback.	Narrative measure outlining survey results and tenant feedback.	Narrative measure outlining survey results and tenant feedback.	Narrative measure outlining survey results and tenant feedback.
	Council's social housing is warm and safe, as shown by compliance with the Otago Medical School He Kainga Oranga Rental Housing Warrant of Fitness Standard. New Council housing is accessible (as	Standards met.	Standards met.	Standards met.	Standards met.

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
	shown by Lifemark 4 Star Design Standard accreditation) (New – Council’s social housing meets the Otago Medical School and the new Healthy Homes Standards)				
Support and fund communities and for-purpose organisations to build community, neighbourhood and organisational capacity and capability.	More community-led projects are supported by Council. (New – the Community Funding Policy is being reviewed and will include community leases of council-owned land or buildings)	Narrative measure outlining description of activities funded and their outcomes.	Narrative measure outlining description of activities funded and their outcomes.	Narrative measure outlining description of activities funded and their outcomes.	Narrative measure outlining description of activities funded and their outcomes.
Provide, fund and support events so that Palmerston North has a full events calendar that caters well for different sectors of the city’s population. (Footnote: this includes economic events that create and enable opportunities for employment and growth.)	There are increases in: <ul style="list-style-type: none"> • participation in community and city centre events • satisfaction with the annual programme of events • the range and diversity of community-led events in the city. (new) 	Narrative measure outlining number and range of events, plus participation and satisfaction with events.	Narrative measure outlining number and range of events, plus participation and satisfaction with events.	Narrative measure outlining number and range of events, plus participation and satisfaction with events.	Narrative measure outlining number and range of events, plus participation and satisfaction with events.

Te hāpori haumaru

Safe Communities

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
Coordinate and facilitate the work of the Safety Advisory Board (SAB) to enable the fulfilment of its strategic plan.	The SAB carries out a range of successful initiatives. (met – recent initiatives include a safe trading zone in The Square, City Ambassadors, and helping frontline workers be more effective with vulnerable communities).	Narrative measure (outlining description of SAB initiatives and their outcomes).	Narrative measure (outlining description of SAB initiatives and their outcomes).	Narrative measure (outlining description of SAB initiatives and their outcomes).	Narrative measure (outlining description of SAB initiatives and their outcomes).
Achieve the Manawatū-Whanganui Civil Defence Emergency Management Group goals to build resilience and disaster preparedness for civil defence and emergency situations.	Increasing preparedness for emergencies in Palmerston North. (new – through working with local communities, schools, businesses and community groups).	Narrative measure outlining Manawatū-Whanganui CDEM preparedness 2-yearly survey trends and description of initiatives.	Narrative measure outlining Manawatū-Whanganui CDEM preparedness 2-yearly survey trends and description of initiatives.	Narrative measure outlining Manawatū-Whanganui CDEM preparedness 2-yearly survey trends and description of initiatives.	Narrative measure outlining Manawatū-Whanganui CDEM preparedness 2-yearly survey trends and description of initiatives.
Enforces bylaws and legislation in relation to supply and sale of alcohol, stray and aggressive dogs, keeping animals, food and commercial premises, gambling, and excessive noise.	Bylaws are reviewed on legal timeframe and enforced. (new – recently reviewed Water Supply Bylaw and are reviewing Trade Waste and Stormwater Drainage Bylaws).	Narrative measure outlining description of programme to develop and review bylaws and their outcomes.	Narrative measure outlining description of programme to develop and review bylaws and their outcomes.	Narrative measure outlining description of programme to develop and review bylaws and their outcomes.	Narrative measure outlining description of programme to develop and review bylaws and their outcomes.

Te āhuarangi hurihuri

Climate change

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
Foster sustainable practices and behaviours so that city residents and organisations become more sustainable.	Increase in sustainable practices. (met. Current initiatives include running an 8-week Sustainable Living Course in local neighbourhoods)	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.
Develop policies and plans and work with city stakeholders to achieve the target of a 30% reduction in greenhouse gas emissions by 2031 and continue to reduce greenhouse gas emissions from Council's own activities.	Decrease in Council's total organisational emissions. (new – PNCC emissions have fallen from 26,444tCO ₂ e in 2015/16, to 21,260tCO ₂ e in 2018/19: a 20% reduction. Non-landfill related emissions have fallen from 6,719tCO ₂ e to 5266tCO ₂ e: down 22%.	Narrative measure outlining greenhouse gas reduction initiatives and their impacts.	Narrative measure outlining greenhouse gas reduction initiatives and their impacts.	Narrative measure outlining greenhouse gas reduction initiatives and their impacts.	Narrative measure outlining greenhouse gas reduction initiatives and their impacts.
Work with iwi and community groups to re-establish bush, particularly along waterways, and to control introduced predators.	Measured through Manawatū River level of service. (new)	(see Manawatū River Activity)	(see Manawatū River Activity)	(see Manawatū River Activity)	(see Manawatū River Activity)

Te taiao toitū

Environmental sustainability

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
Foster sustainable practices and behaviours so that city residents and organisations become more sustainable.	Increase in sustainable practices. (met. Current initiatives include running an 8-week Sustainable Living course in local neighbourhoods)	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.	Narrative measure outlining projects and initiatives that foster sustainable practices / behaviours and their impacts.
Work with iwi and community groups to re-establish bush, particularly along the waterways, and to control introduced predators.	Measured through Manawatū River level of service (see next Activity)	(see next Activity)	(see next Activity)	(see next Activity)	(see next Activity)

Te Awa o Manawatū

Manawatū River

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
<p>Understand the relationship Rangitane o Manawatū has with Manawatū River.</p> <p>Increase use of the Manawatū River environment for passive and active recreation.</p> <p>Increase the health and amenity of the river environment through increased biodiversity.</p>	<p>Increase in the public use of the river environment.</p> <p>Increase in native planting and observed biodiversity improvements in suitable locations in the river environment.</p> <p>Greater connectivity of features within the Manawatu River Park. (new – recent projects are Green Corridors, Urban Eels and Esplanade Entranceways)</p>	<p>Narrative measure outlining public use of the river, biodiversity and native plantings, and connectivity of features.</p>	<p>Narrative measure outlining public use of the river, biodiversity and native plantings, and connectivity of features.</p>	<p>Narrative measure outlining public use of the river, biodiversity and native plantings, and connectivity of features.</p>	<p>Narrative measure outlining public use of the river, biodiversity and native plantings, and connectivity of features.</p>

Te whakaaraara rawa

Resource recovery

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
Ensure the city's solid waste is adequately and affordably managed. Maximise the proportion of waste diverted from landfill (e.g. through recycling and composting).	Compliance with resource consents for the Resource Recovery Activity measured by the number of abatement notices, infringement notices, enforcement orders and convictions. (met – 100%)	100% compliance.	100% compliance.	100% compliance.	100% compliance.
Manage hazardous waste in an environmentally responsible manner.	Decrease in per capita volume of waste sent to landfill. (new. This occurs through Council's Waste Management and Minimisation Plan 2019. Go to pncc.govt.nz/10yp)	Narrative measure outlining Council initiatives to decrease waste sent to landfill.	Narrative measure outlining Council initiatives to decrease waste sent to landfill.	Narrative measure outlining Council initiatives to decrease waste sent to landfill.	Narrative measure outlining Council initiatives to decrease waste sent to landfill.

Ngā wai

Waters (Water, Wastewater, Stormwater)

Levels of service Stormwater Drainage	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
Provide stormwater services to protect buildings from inundation from flooding in major events.	The number of flood event per year resulting in stormwater from the Council's stormwater system entering a habitable floor in an urban area (mandatory measure). (met – none)	Less than 5.	Less than 5.	Less than 5.	Less than 5.
	The number of habitable floors per 1,000 properties within urban stormwater service areas affected by a flood event (mandatory measure). (met – none)	Less than 2.	Less than 2.	Less than 2.	Less than 2.
	Median time to attend a flooding event (note: a flooding event is one resulting in stormwater entering a habitable building) (mandatory measure). (met – none)	Less than 2 hours.	Less than 2 hours.	Less than 2 hours.	Less than 2 hours.
	The number of complaints received about the performance of Council's stormwater system per 1,000 properties connected (mandatory measure). (met – 9.6)	Less than 15.	Less than 15.	Less than 15.	Less than 15.

Levels of service Stormwater Drainage	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
	Compliance with resource consents for discharge from Council's stormwater system as measured by the number of abatement notices, infringement notices, enforcement notices and convictions received by Council in relation to resource consents (mandatory measure). (met – 100%)	100%.	100%.	100%.	100%.

Levels of service Sewerage and the treatment and discharge of sewerage	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
Provide wastewater services for the safe collection, treatment and disposal of the city's wastewater.	Number of dry weather wastewater overflows from Council's wastewater system per 1,000 connections per year (mandatory measure). (met – 0.61)	Less than 1.	Less than 1.	Less than 1.	Less than 1.
	Complaints per 1,000 connections about wastewater odour, system faults, system blockages and Council's response to issues with the wastewater system (mandatory measure). (met – 12.43)	Less than 15.	Less than 15.	Less than 15.	Less than 15.

Levels of service Sewerage and the treatment and discharge of sewerage	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
	Median time for attending to overflows resulting from blockages or other faults (mandatory measure). (met – 0.56)	Less than 1.5 hours.	Less than 1.5 hours.	Less than 1.5 hours.	Less than 1.5 hours.
	Median time for resolution of overflows resulting from blockages or other faults (mandatory measure). (met – 4.27)	Less than 8 hours.	Less than 8 hours.	Less than 8 hours.	Less than 8 hours.
	Compliance with resource consents for discharge from Council's wastewater system as measured by the number of abatement notices, infringement notices, enforcement notices and convictions received by Council in relation to resource consents. (met – 100%)	100%.	100%.	100%.	100%.

Levels of service Water Supply	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
Provide water services for the provision of safe and readily available water.	Compliance with Part 4 (bacteria compliance criteria) of the Public Health Act 1956 (as amended by the Health (Drinking Water) Amendment Act 2007 (mandatory measure). (met – 100%)	100%.	100%.	100%.	100%.
	Compliance with Part 5 (protozoal compliance criteria) of the Public Health Act 1956 (as amended by the Health (Drinking Water) Amendment Act 2007 (mandatory measure). (met – 100%)	100%.	100%.	100%.	100%.
	The number of complaints per 1,000 connections relating to clarity, taste, odour, continuity of supply, drinking water pressure or flow, and Council's response to any of these (mandatory measure). (Not met – 43.65)	Less than 40.	Less than 40.	Less than 40.	Less than 40.
	Average consumption of drinking water per day per resident (mandatory measure). (met 197 litres)	Less than 360 litres.	Less than 360 litres.	Less than 360 litres.	Less than 360 litres.
	Median response time for urgent call out attendance (mandatory measure). (met – 0.225 hours)	Less than 2 hours.	Less than 2 hours.	Less than 2 hours.	Less than 2 hours.
	Median response time for resolution of urgent call outs	Less than 7 hours.	Less than 7 hours.	Less than 7 hours.	Less than 7 hours.

Levels of service Water Supply	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
	(mandatory measure). (met 0.73 hours)				
	Median response time for non-urgent call out attendance (mandatory measure). (met – 2.03 hours)	Less than 10 hours.	Less than 10 hours.	Less than 10 hours.	Less than 10 hours.
	Median response time for resolution of non-urgent call outs (mandatory measure). (met 4.8 hours)	Less than 75 hours.	Less than 75 hours.	Less than 75 hours.	Less than 75 hours.
	Percentage of real water loss from the water reticulation network (mandatory measure). (met – 18.2%)	Less than 20%.	Less than 20%.	Less than 20%.	Less than 20%.

Te mana urungi papai tonu me te kirirarautanga hohe

Governance and active citizenship

Levels of service	Measures of Success (with results from 2019-20)	Targets Year 1 2021-22	Targets Year 2 2022-23	Targets Year 3 2023-24	Targets Years 4-10 2025-2031
Actively engage residents in decision-making and provide a range of opportunities for residents to engage with decision-making processes.	More than two out of every three residents (in the Residents Survey) are 'satisfied' with both the 'opportunity to have a say' and the 'ease of having a say'. New measure. Currently: Opportunity to have a say: 44% satisfied, 42% neutral, 13% dissatisfied. Ease of having a say: 34%, 46%, 19% respectively – 2020 results.	Narrative measure outlining satisfaction trends.	Narrative measure outlining satisfaction trends.	Narrative measure outlining satisfaction trends.	Narrative measure outlining satisfaction trends.

The Role and Structure of the Council

The purpose of Palmerston North City Council is defined in the Local Government Act 2002. The Act governs local democratic decision-making to meet the current and future needs of communities. This includes cost-effective and good quality local infrastructure, local public services, and regulatory functions.

Put simply; Council delivers infrastructure, services and performance that are efficient, effective and appropriate. Both for present and anticipated future circumstances.

The community needs the Council to provide these essential services to support city function and growth. It's the role of elected councillors to determine how to achieve this and to plan for future needs.

A 10-Year Plan is completed every three years to help outline how Council will achieve its goals. This is a major exercise for determining what the community wants and what the city needs. It involves consulting with the community on proposed future services, the planned renewal of infrastructure, and new projects. Council considered submissions from the community before finalising the 10-Year Plan from 2021 to 2031, adopting the plan in July 2021.

The planning considered how city growth will be accommodated and what resources could be made available. Resources were considered in relation to Council's 30-Year Infrastructure Strategy, which covers its key infrastructure assets. The Strategy sets out an assessment of requirements, issues and the estimated costs of maintaining and renewing existing infrastructure over that period. It also examines how the city's infrastructure will meet growth

requirements and new legislative requirements. The first ten years of this 30-year strategy are incorporated into the 10-Year Plan.

Protecting past investments in core infrastructure is important. It ensures that people and businesses can rely on the city's roads, water, stormwater and wastewater services. Even in tough economic times, allowing these amenities to become rundown would be short-sighted. Council is committed to maintaining and responsibly renewing them.

Planning for city growth is a constant challenge. Council requires a development framework that not only encourages city development and renewal but makes sure the costs are allocated evenly. These costs are reasonably split between developers funding new growth and the community funding capability maintenance.

Council will continue to provide other services such as supporting community groups and providing recreation facilities, like:

- Parks
- Sports fields
- Pathways
- Libraries
- Cemeteries
- Social housing
- Building services
- Animal control

These and the many other services provided allow Palmerston North to be a city where residents enjoy the benefits of small city living. While also having the opportunities found in a big city. A city where people want to live. More events are being held for the community to enjoy and attract visitors, many adding to the city's vibrancy.

Council will also keep working with businesses to ensure Palmerston North is a city that attracts, fosters and retains businesses. This will help preserve and create jobs for residents.

All other services and planning for these services are outlined in the 10-Year Plan.

The 10-Year plan also includes Council's Financial Strategy. This provides an overview of Council's attitude towards things like debt to fund growth and the types of activities funded by rates. The plan outlines the nature of the services provided by Council and how performance is measured.

The Council updates its budget through the Annual Plan (called Annual Budget) process. Each year a detailed audited Annual Report is produced showing Council's actual performance against plans, budgets and measures.

In planning for city growth and services, Council needs to identify the vision, guiding principles and strategic goals. These elements help us take advantage of opportunities and compete with other regional centres. This focus has been incorporated into the 10-Year Plan and is reflected in Council's vision:

HE ITI RĀ, HE ITI POUNAMU SMALL CITY BENEFITS, BIG CITY AMBITION

Further details are included in the 10-Year Plan 2021-2031, available on Council's website.

COUNCIL STRUCTURE

The purpose of the Council is to enable democratic local decision-making and to provide cost-effective and good quality local infrastructure, local public services and regulatory functions.

Council Representation

The Council is made up of 16 elected members – a Mayor and 15 Councillors. The Council appoints the Chief Executive to be in charge of Council operations, and certain management powers are delegated to that position. The Chief Executive implements and manages Council's policies and objectives within the budgetary constraints established by Council.

Elections

Local elections take place every three years, with the most recent being held in October 2019 and a by-election in February 2021. The current Council comprises 15 Councillors, elected on a City-wide basis, and the Mayor. There are no Community Boards.

The next local body election will be held in October 2022. 13 general ward councillors, 2 Māori ward councillors and a mayor will be elected city-wide.

Council and Committee Structure

The Mayor and 15 Councillors work through committees to decide what Council will do and how work will be funded. The committee structure is reviewed every three years after each election. Our committees cover the strategic foci and legislative roles of Palmerston North City Council.

For the 2019-2022 term of Council, the following committees have been established. Unless otherwise advertised, most committees meet on Wednesdays at 9am or 1pm in the Council Chambers.

Monthly:

- Council
- Finance and Audit
- Infrastructure
- Planning and Strategy

Quarterly:

- Arts, Culture and Heritage
- Community Development
- Economic Development
- Environmental Sustainability
- Manawātū District/Palmerston North City Joint Strategic Planning
- Play, Sport and Recreation

As needed:

- Committee of Council
- Hearings
- Rangitāne o Manawātū

Committees are made up of elected members and appointed members who bring specific knowledge and skills. There are currently six appointed members to committee. Appointed members sit on Finance & Audit, Community Development, Economic Development, Environmental Sustainability and Rangitāne o Manawātū committees.

Meetings are usually held in public and Council advertises the issues it will be considering. Agendas are available on the Council Meetings page on www.pncc.govt.nz, at least two working days before the meeting. Hard copies are available from the Central Library and Customer Services.

Interested residents are welcome to attend and observe. Most meetings also have a section for public comment. If you wish to speak to an item on the agenda, please make yourself known to an administrator upon arrival. There may also be an opportunity to make a presentation to the relevant committee. Please get in touch with Democracy and Governance ahead of time, should you wish to make a presentation.

If Council is talking about something confidential, the public may be excluded from that part of the meeting. As confidential decisions are made available, they can be accessed on our website.

Governance documents

The Council has adopted a Local Governance Statement, as required by the Local Government Act 2002. The statement ensures that the community has information about the Council's processes when making decisions and taking action and how the community can influence these processes. This information is available on our website alongside other governance documents such as the Code of Conduct, Policy on the Appointment of Directors to Council Organisations, and the Council's Standing Orders.

The Council believes that it is essential, in the interests of good management and effective administration, to encourage the delegation of decision making. The full list of delegations can be viewed in the Council's Delegations Manual. The overall responsibility for maintaining effective systems of internal control ultimately rests with the Council. Decisions are made within the law and according to Council policy and agreed strategic direction.

Legislative compliance

Being a regulatory body, the Council administers various regulations and laws. It is imperative that Council also complies with all relevant legislation. External law firms with local government expertise are contracted to help the Council comply with applicable legislation.

Māori involvement in decision-making process:

Council and Rangitāne o Manawatū continue to build on the foundations of the Partnership Agreement signed in 2019. In this term of council Rangitāne are represented by Iwi appointees on the Community Development, Economic Development, and Environmental Committees, as well as representation on the Rangitāne (Comanagement) Committee for Te Motu o Poutoa (Anzac Park).

The Mayor and Councillors



Left to right: **Zulfiqar Butt**, **Renee Dingwall**, **Pat Handcock**, **Lorna Johnson**, **Leonie Hapeta**, **Rachel Bowen**, **Vaughan Dennison**, **Deputy Mayor Aleisha Rutherford**, **Mayor Grant Smith**, **Orphée Mickalad**, **Karen Naylor**, **Billy Meehan**, **Susan Baty**, **Brent Barrett**, **Lew Findlay**, **Bruno Petrenas**.

PUBLIC

Meetings with the Community



Mayor And 15 Councillors

COUNCIL + 12 COMMITTEES

FINANCE AND AUDIT Chairperson: Susan Baty ^{JP}	PLANNING AND STRATEGY Chairperson: Aleisha Rutherford ^{JP}	INFRASTRUCTURE Chairperson: Vaughan Dennison
COMMUNITY DEVELOPMENT Chairperson: Lorna Johnson	ARTS, CULTURE AND HERITAGE Chairperson: Rachel Bowen	ECONOMIC DEVELOPMENT Chairperson: Leonie Hapeta ^{JP}
PLAY, RECREATION AND SPORT Chairperson: Billy Meehan	MANAWATŪ DISTRICT / PALMERSTON NORTH CITY JOINT STRATEGIC PLANNING Chairperson rotates each term	ENVIRONMENTAL SUSTAINABILITY Chairperson: Brent Barrett
COMMITTEE OF COUNCIL Chairperson: Grant Smith ^{JP}	HEARINGS COMMITTEE Chairperson: Aleisha Rutherford ^{JP}	RANGITĀNE O MANAWATŪ Chairperson: Wiremu Te Awe Awe

 Appointed member

COUNCILLORS AND THEIR PORTFOLIOS

Go to pncc.govt.nz/council for contact info

Grant Smith ^{JP} Mayor	Aleisha Rutherford ^{JP} Deputy Mayor	Renee Dingwall Climate Change Education and Students Housing People and Community Safe City	Bruno Petrenas Neighbourhoods, Villages and Rural Inner City/CBD Transport Whānau Ora Health and Wellbeing
Karen Naylor Housing Whānau Ora Health and Wellbeing	Lorna Johnson People and Community Climate Change Housing	Zulfiqar Butt ^{JP} Climate Change Education and Students Inner City/CBD People and Community	Rachel Bowen Education and Students Inner City/CBD People and Community
Low Findlay ^{QSM} People and Community	Patrick Handcock ^{ONZM} Safe City Housing Inner City/CBD Neighbourhoods, Villages and Rural People and Community	Susan Baty ^{JP} Housing	Leonie Hapeta ^{JP} Inner city/CBD Education and Students Science, Technology and Innovation Transport Whānau Ora Health and Wellbeing
Billy Meehan Whānau Ora Health and Wellbeing Neighbourhoods, Villages and Rural People and Community	Orphée Mickalad Climate Change Housing Inner City/CBD	Brent Barrett Science, Technology and Innovation Transport Climate Change	
Vaughan Dennison Neighbourhoods, Villages and Rural Safe City			

Role of Management and Employees

The Council organisation is divided into six units, the managers of which report to the Chief Executive. The Chief Executive is responsible for day-to-day operation of the Council's activities acting within statutory authority and delegated authority from the Council, as detailed in the Council's Delegation Manual. The Chief Executive is employed by the Council with all other employees employed by the Chief Executive. When employing any individual equal employment opportunity protocols are followed. The Council is committed to ensuring that all staff have the capability to deliver the Annual Plan (budget), and Long Term Plan as agreed with the community. This involves training staff and also providing an environment in which staff can work to their full potential. Across the organisation there are training frameworks that are linked to New Zealand Qualifications to enable career development for staff

(Acting) Chief Executive
Chris Dyhrberg

Personal Assistant (Acting)
Sarah-Jane Bookless

Chief Financial Officer Cameron McKay	Chief Infrastructure Officer Sarah Sinclair	Chief Customer Officer (Acting) Kerry-Lee Probert	Chief People + Performance Officer (Acting) Wayne Wilson	Chief Planning Officer David Murphy	Assistant Chief Executive Sheryl Bryant
Finance Management Commercial Advisory Procurement Risk + Resilience Treasury	Asset + Planning Division Three Waters Parks & Logistics Transport & Development Project Management Office Resource Recovery Property	Housing Tenancy Customer Contact Planning Service Environmental Protection Building Services Community Development Libraries Central Energy Trust Wildbase Recovery Centre Venues Industry Engagement iSITE	Safety + Health HR Services Payroll Organisational Performance Employee Experience Internal Communications Information Technology GIS Records Management	City Planning Community Planning Maori Advisory International Relations Strategy + Policy International Education	Business Assurance Democracy + Governance Advocacy Legal Executive Support Brand + Marketing Events Communication + Content

How to Find us

POSTAL ADDRESS

Private Bag 11034

Manawatū Mail Centre

Palmerston North 4442

CUSTOMER SERVICE CENTRE

32 Te Marae o Hine The Square, Palmerston North

Open Hours: Monday, Tuesday, Wednesday, Thursday and Friday, 9am-4pm.

Contact details for all enquiries, service requests, or to contact anyone who works for the Palmerston North City Council are:

- pncc.govt.nz
- info@pncc.govt.nz
- 06 356 8199

The Council operates a 24-hour, seven day a week, 365 days a year phone Contact Centre. This is supported by the Customer Service Centre on Te Marae o Hine The Square. There is a translation service for any who need it.

The Council's other main source of contact is through the City Library, which also has copies of Council plans and agendas.

CITY LIBRARIES

Central Library

4 The Square, PO Box 1948, Palmerston North

- citylibrary.pncc.govt.nz
- 06 351 4100
- webmanager@library.pncc.govt.nz

Ashhurst Library

Cnr Cambridge Street and Bamfield Street, Ashhurst

- 06 326 8646

Awapuni Library

Cnr College Street and Pitama Road, Palmerston North

- 06 356 7634

Roslyn Community Library

8 Kipling Street, Palmerston North

- 06 357 9287

Te Pātikitiki (Highbury) Community Library

157 Highbury Avenue, Palmerston North

- 06 357 2108

Youth Space

Corner Coleman Mall and George Street, Palmerston North

- 06 351 4126

Mobile Library

Has regular stops throughout the City.

COUNCIL MEETINGS

The Council encourages public participation in its activities. Meetings of the Council and its Committees are open to the public and are normally held in the Council Chamber. For information about meeting agendas and dates, contact the Customer Service Centre, look in the public notices section of newspapers, or look at our website.

pncc.govt.nz

AUDITORS

Audit New Zealand

31 Amesbury Street, Palmerston North (on behalf of the Auditor General)

BANKERS

Westpac Banking Corporation

SOLICITORS

Cooper Rapley

227 Broadway Avenue, Palmerston North

Simpson Grierson

HSBC House - 195 Lambton Quay, Wellington

Glossary

This section explains the key terms in the Annual Budget

10 Year Plan (LTP or Long-Term Plan)

A 10 Year Plan developed by the Council and describing what the Council plans to do to contribute to the community outcomes. It shows why the Council does these things, how much they are expected to cost and how success will be judged. A 10 Year Plan is prepared every three years

Activity

The goods or services that the Council provides to the community. The Council has 19 Activities, e.g. City Growth, Safe Communities and waters.

Annual Budget (Previously Annual Plan)

This is a budget document that shows how the Council will fund a particular year of the 10 Year Plan. This is to give more consistency of direction to what the Council does for the community. It is produced in years two, and three of the 10 Year Plan.

Asset Management Plans (AMPs)

These ensure that the Council's major infrastructural assets are maintained to ensure high environmental standards and can meet the future needs of the city, at the lowest possible cost over the long term. The Council has the following AMPs; Strategic, Parks and Reserves, Property, Resource Recovery, Stormwater, Transport, Wastewater, Water.

Capital New

Expenditure which will increase the value of or create new Council assets (land, infrastructure, plant and equipment). A household analogy would be expenditure to build a new bedroom.

Capital Renewal

Maintaining and keeping existing infrastructure and facilities up to standard.

Community Outcomes

The outcomes that a local authority aims to achieve in order to promote the social, economic, environmental, and cultural well-being of its district or region, in the present and for the future. They are the Council's Vision, Goals and its Strategies.

Consultation Document

This replaces the previous draft 10 Year Plan or draft Annual Budget and Summary as the document that Council consults on.

Council Controlled Organisation (CCO)

An organisation which the Council owns or controls at least 50% of the voting rights or has the right to appoint at least 50% of the directors or trustees. CCOs are mostly set up to independently manage Council facilities or deliver specific services on behalf of residents.

Council Controlled Trading Organisation (CCTO)

As above for CCO but trading with the main purpose/intention being to make a profit.

Depreciation

Spreading the costs of assets over their useful life.

Development Contributions

Development Contributions provide Council with a method to obtain contributions to fund infrastructure requirements due to growth. A Development Contributions Policy is required as a component of the Funding and Financial Policies in the 10 Year Plan under section 102(2)(d) of the Local Government Act 2002.

Financial Year

The Council's financial year runs from 1 July to 30 June. The 2022/23 financial year therefore covers the period 1 July 2022 to 30 June 2023.

Funding Impact Statement

A summary of the financial information within a Group of Activities and the whole of Council, under the Local Government Act.

Inflation

A rise in the general level of prices of goods and services over a period of time.

Level of Service

A measurable description of what the Council does (or is planning to do) for residents.

LTP (Long Term Plan or 10 Year Plan)

A 10 Year Plan developed by the Council and describing what the Council plans to do to contribute to the community outcomes. It shows why the Council does these things, how much they are expected to cost and how success will be judged. A 10 Year Plan is prepared every three years.

Maintenance Costs

Expenditure in relation to repairs and maintenance of Council's assets.

Operating Expenditure

Expenditure that is necessary for the normal activities of Council. Using a household analogy, this would be paying for the electricity or food.

Performance Measures

Performance measures show how people can judge the success of the Council. The measures in the current 10 Year Plan are part of the Council's performance framework. The Council has other performance measures in its Plans (Active Communities Plan, Economic Development Plan,

Climate Change Plan, etc) and documents like Asset Management Plans.

Programmes

Programmes are the detailed financial actions which include capital and non-capital works within a particular financial year to achieve particular outcomes of the Council.

Public Benefit Entity Reporting Standards (PBE)

Accounting standards for reporting for public sector entities like the Council as adopted by the External Reporting Board.

Supporting Information

This is the material that previously would have been in a draft Plan. Under the latest Local Government Act councils have to make this information publicly available but are not to publish it as a separate draft document.

Uniform Annual General Charge (UAGC)

A component of the general rate that is levied as a uniform amount on every property.



